

# Wilcox Medical Center

## Community Health Improvement Plan for 2026-2028

Wilcox Medical Center (Wilcox) is pleased to share its Community Health Improvement Plan (CHI Plan), also called an “Implementation Strategy,” which follows the development of Wilcox’s Community Health Needs Assessment (CHNA). This Community Health Improvement Plan was adopted by the Wilcox Board of Directors on October 23, 2025.

Wilcox is part of the Hawai‘i Pacific Health (HPH) not-for-profit healthcare network of hospitals, clinics, physicians and care providers dedicated to the mission of improving the health and well-being of the people of Hawai‘i and the Pacific Region.

### 2025 Community Health Needs Assessment

Beginning in 2024, eighteen not-for-profit hospitals across the state of Hawai‘i, including Wilcox, jointly conducted a Community Health Needs Assessment. Kapiolani’s CHNA, completed in 2025, may be viewed on HPH’s website at: <https://www.hawaiipacifichealth.org/about-us/community>

### Wilcox’s Community Health Priorities for 2026-2028

The 2025 CHNA identified five priority community health needs: *Financial Security, Food Security, Mental Health, Housing, and Equitable Access to Health Services*. To select these priorities, the research team synthesized input from all sources and proposed prioritization options for feedback to the Steering Committee and Community Advisory Committee. The CHNA consultants guided this process by presenting progressive prioritizations for feedback, integrated input, refined the prioritization, and presented it again for feedback until agreed upon.

To select the community health priorities that Wilcox will address in its 2026-2028 Community Health Improvement Plan, a committee of community benefits professionals from across HPH, including Wilcox, evaluated the priority health needs identified in this CHNA using the following criteria:

- Alignment with HPH’s community partnership focus areas, which are: *Strengthening families and developing resilient children by promoting 1) Economic Empowerment through food security, housing stability, and self-sufficiency; and 2) Education focused on early child development and family educational attainment.*
- Opportunity to leverage planned and existing HPH community partnerships and initiatives.
- Alignment with HPH’s resources and expertise.
- Potential to make a measurable impact in collaboration with partners.

Based on the above criteria, Wilcox selected the following priority community health needs to address in its 2026-2028 Community Health Improvement Plan:

- 1) Housing
- 2) Food Security
- 3) Financial Security
- 4) Equitable Access to Health Services
- 5) Mental Health

The following table summarizes Wilcox’s Community Health Improvement Plan to address its identified priority health needs.

**Wilcox Medical Center**  
Community Health Improvement Plan for 2026-2028

Community Health Improvement Strategies	Planned Activities	Planned Partners	Wilcox Resources
<b>FINANCIAL SECURITY</b>			
Increase affordable financial services and other economic empowerment programs for low-income households	Support financial education, credit-building, savings and access to capital for individuals and households who cannot access commercial financial institutions	Hawai'i Community Lending	Financial donation
Promote community-driven solutions and reduce systemic barriers to economic mobility and financial security for household.	Support the ALICE Cohort, a collective of nonprofit organizations collaborating to advance financial stability, housing solutions and workforce opportunities for Hawai'i's low-income households	Aloha United Way Hawai'i Community Foundation	Financial donation
<b>FOOD SECURITY</b>			
Increase access to healthy foods for food insecure families	Support the Hawai'i Farm to Families program that procures fresh local produce and distributes it to food pantries across O'ahu.	Kaua'i Food Bank	Financial donation
Increase access to healthy foods for food insecure families	Support Malama Kaua'i's program to deliver fresh healthy local foods to food insecure households, and provide food pantries at local schools	Malama Kaua'i	Financial donation
Improve nutrition for preschool children	Support the <i>Farm to Keiki</i> program to implement a healthy foods curriculum in Hawai'i preschools	Kamehameha Schools Ola Pono	Financial donation Expertise
Develop strong community food systems	Support small, low-income farmers to access technical assistance and new revenue sources	Malama Kaua'i	Financial donation Retail food purchases
<b>HOUSING</b>			
Increase the supply of affordable housing for low AMI households	Support construction of homes for low-income households	Habitat for Humanity, Kaua'i	Financial donation Employee volunteers
<b>MENTAL HEALTH</b>			
Increase access to behavioral health services for vulnerable youth	Support youth-specific mental health services for houseless and foster youth	Hale Opio	Financial donation
<b>EQUITABLE ACCESS TO HEALTH SERVICES</b>			
Increase access to care for houseless persons	Support mobile health care outreach services which provide "street medicine" for houseless persons	Project Vision, Kaua'i	Financial donation Clinician volunteers

