Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public

3

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

A F	or th	e 2020	calendar year, or tax year beginning 07/01, 2020, a	nd ending			06	5/30 , 20 21
_			C Name of organization		D	Employer Ide	ntifica	ation number
Во	heck if a	pplicable:	HAWAI'I PACIFIC HEALTH GROUP RETURN			38-383	510	5
	Addr		Doing business as					
-	7	e change		Room/suite	E	Telephone nui		
-	+	Ireturn	55 MERCHANT STREET, 24TH FLOOR			808) 53	7401	
	Final	return/	City or town, state or province, country, and ZIP or foreign postal code			000, 55	-	401
-	termi Ame	inated nded	HONOLULU, HI 96813			Grace receipte	. e	1,530,003,151.
-	retur Appli	n cation	F Name and address of principal officer: RAYMOND P. VARA JR.			(a) Is this a grou		
L	_ pend		55 MERCHANT STREET, 24TH FLOOR, HONOLULU, HI	06013	1	subordinates	?	
	-					. ,		ncluded? X Yes No
		empt st	1 00 1(0)(0) 1 10 1 (a)(1) 01	527				list. See instructions ATCH
			WWW.HAWAIIPACIFICHEALTH.ORG			c) Group exemp		
-			nization: X Corporation Trust Association Other	L. Year of f	ormation	: M :	State	of legal domicile:
P	art I		ımmary					
	1		y describe the organization's mission or most significant activities: $\overline{ ext{KAPI 'OI}}$				FOR	WOMEN AND
ë			LDREN, PALI MOMI MEDICAL CENTER, STRAUB MEDICAI			WILCOX		
nan		MED	ICAL CENTER'S MISSION IS TO CREATE A HEALTHIER	HAWAI'I				
Activities & Governance	2	Check	this box 🕨 🔲 if the organization discontinued its operations or disposed	of more than	25% of	its net assets	S.	
တိ	3	Numb	er of voting members of the governing body (Part VI, line 1a)				3	41.
රේ	4		er of independent voting members of the governing body (Part VI, line 1b)				4	26.
itie	5		number of individuals employed in calendar year 2020 (Part V, line 2a)				5	5,802.
ξį	6		number of volunteers (estimate if necessary)				6	570.
Ą	7a	Total	unrelated business revenue from Part VIII, column (C), line 12				7a	2,583,864.
			nrelated business taxable income from Form 990-T, Part I, line 11				7b	1,730,039.
						Prior Year	1	Current Year
4.	8	Contri	ibutions and grants (Part VIII, line 1h)	<u> </u>		,949,55	6.	76,350,613.
nue	9		am service revenue (Part VIII, line 2g)					1,396,586,913.
Revenue	10		tment income (Part VIII, column (A), lines 3, 4, and 7d).	–		769,03		2,071,789.
ď	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			7,576,97		6,173,600.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)					1,481,182,915.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)			2,345,86		1,759,340.
	14		its paid to or for members (Part IX, column (A), line 4)			-, 5 10, 00	0.	1,732,340.
			es, other compensation, employee benefits (Part IX, column (A), lines 5-10).		563	3,104,32		489,365,766.
Expenses	16 2				300	7,104,52	0.	0.
툂	I U a		ssional fundraising fees (Part IX, column (A), line 11e)					<u> </u>
Ä	4.70		fundraising expenses (Part IX, column (D), line 25) ▶ 0.	<u> </u>	717) 227 45	_	040 033 007
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			2,337,45		
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)				_	1,339,959,093.
2 8	19	Rever	nue less expenses. Subtract line 18 from line 12			3,798,86		141,223,822.
o St nce	l					g of Current Y		End of Year
SSe	20		assets (Part X, line 16)					1,165,070,529.
Net Assets Fund Balanc	21		liabilities (Part X, line 26)			5,811,33	_	346,730,013.
			ssets or fund balances. Subtract line 21 from line 20		742	2,641,90	4.	818,340,516.
	rt II		gnature Block			·		
Und	der pe	nalties o	of perjury, I declare that I have examined this return, including accompanying schedule complete. Declaration of preparer (other than officer) is based on all information of which	es and stateme	ents, and	to the best of	fmy	knowledge and belief, it is
	1	,		r proparer rias	uny know			
Sig	.		am an u s			5/1		-
He			Signature of officer			Date		
110	י די	_		NTROLLER				
			Type or print name and title					
Dala		Print/	Type preparer's name Preparer's signature	Date		Check	if	PTIN
Paid		JOCI	ELYNE C MILLER Voulyne C. Miller	5/5/22		self-employ	ed	P00634378
	parer Only	Firm's	sname ▶ERNST & YOUNG U.S. LLP		Fi	m's EIN ▶ 3	4-6	5565596
	- Crity		address ▶4365 EXECUTIVE DR., STE. 1600 SAN DIEGO, CA 92121				58-	-535-7200
May	y the	IRS d	iscuss this return with the preparer shown above? (see instructions).					. X Yes No
	***************************************		Reduction Act Notice, see the separate instructions.	<u></u>				Form 990 (2020)

Form 990 (2020) Page 2 Part III Statement of Program Service Accomplishments

	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 62,130,342. including grants of \$ 0.) (Revenue \$ 86,123,289.)
	SEE SCHEDULE O
46	(Code:) (Expenses \$ 53,537,856. including grants of \$ 0.) (Revenue \$ 112,350,035.)
4D	
	SEE SCHEDULE O
4c	(Code:) (Expenses \$50,376,770. including grants of \$0.) (Revenue \$150,183,001.)
	SEE SCHEDULE O
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 999,660,030. including grants of \$ 1,759,340.) (Revenue \$ 1,050,996,022.)
40	Total program service expenses > 1.165.704.998.

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Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			v
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		Х	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	3		- 21
Ü	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		Х	
	complete Schedule D, Part VI	11a	Λ	
D	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
_	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more	110	- 21	
·	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	I Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	1		
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII.	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	140		
13	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Λ	

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Part	Checklist of Required Schedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	NO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	X	
24 a	employees? If "Yes," complete Schedule J	23		
4	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	04-		
ч	to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these	_		3.5
20	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	X	<u> </u>
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-	X	
29	"Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			v
33	complete Schedule N, Part II	32		X
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	-
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	2 E h	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	35b	71	
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		v	
Part	 19? Note: All Form 990 filers are required to complete Schedule O. V Statements Regarding Other IRS Filings and Tax Compliance 	38	X	
- and	Check if Schedule O contains a response or note to any line in this Part V			X
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	10		
JSA	reportable gaming (gambling) winnings to prize winners?	1c Form	990	(2020)
0E1030	7800CQ 1018			AGE 4

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 5,802			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	$See \ instructions \ for \ filing \ requirements \ for \ Fin CEN \ Form \ 114, \ Report \ of \ For eign \ Bank \ and \ Financial \ Accounts \ (FBAR).$			
5 a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	_		37
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	_		37
_	and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70		Х
	required to file Form 8282?	7c		21
	If "Yes," indicate the number of Forms 8282 filed during the year	7e		Х
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 f		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	79 7h		
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. • Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
0	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	44-		X
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Λ
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	15		Х
	excess parachute payment(s) during the year?	15		Λ
4.0	If "Yes," see instructions and file Form 4720, Schedule N.	16		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		21
	ii 100, complete i dilli 7/20, comedule C.			

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year.			
та	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
b	committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	-
b	Each committee with authority to act on behalf of the governing body?	8b	Х	_
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		x
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	_)	
0001	on B. F. Gridio (177110 Goodien B. Foquestie information about periode not required by the internal revenue	0000	Yes	No
100	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	100		
b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement		3.5	
	with a taxable entity during the year?	16a	X	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Х	
Secti	ion C. Disclosure	1.00		
17	List the states with which a copy of this Form 990 is required to be filed ▶ HI,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-	Γ (Sec	tion 5	501(c)
. •	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O)	. (300		(0)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	of inte	est p	oolicy,
20	and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and record	1c 🕨		
_0	State the name, address, and telephone number of the person who possesses the organization's books and record ANN HO 55 MERCHANT STREET, 24TH FLOOR HONOLULU, HI 96813 808-527-2520			

Form **990** (2020)

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PAGE 6

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

🔟 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	Position (do not check more to box, unless person is officer and a director				an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)RAYMOND P. VARA JR.	8.00									
BOARD OF DIRECTOR, PRESIDENT	54.10	Х		Х				0.	2,201,810.	2,584,503.
(2)DAVID OKABE	9.00									
EVP, CFO & TREASURER	41.00			Х				0.	946,332.	377,896.
(3)MARTHA SMITH	50.00									
BOARD OF DIRECTOR, CEO (PT YR)	10.00	Х		Х				0.	876,739.	308,071.
(4) ARTHUR GLADSTONE	41.20									
BOD, CEO, EVP & CSO	14.60	X		Х				0.	816,310.	309,387.
(5) CHARLES R. CHING	12.00									
EVP, GEN. COUNSEL & SECRETARY	28.00			Х				0.	770,901.	282,179.
(6) GAIL LERCH	9.00									
FORMER OFFICER	42.00						Х	0.	742,339.	304,514.
(7) STEVEN ROBERTSON	3.00									
EVP & CIO	50.00			Х				0.	746,792.	292,161.
(8) MELINDA ASHTON, M.D.	6.00									
EVP & CQO	43.30			X				0.	720,839.	248,689
(9) JENNIE CHAHANOVICH	42.00									
BOD, PRESIDENT & CEO	14.50	X		Х				0.	660,280.	228,096
(10) LESLIE CHUN, M.D.	8.00									
EVP	52.00			Х				0.	664,477.	114,056
(11) PATRICK O'DONNELL, M.D.	40.00									
BOARD OF DIRECTOR	.20	X						0.	647,645.	36,969
(12) RODNEY WILLIAMS, M.D.	34.00									
FORMER OFFICER	6.00						Х	0.	579,383.	96,657
(13) DAVID CHO, M.D.	40.00									
BOARD OF DIRECTOR	.20	Х						0.	623,988.	33,672
(14) GERARD LIVAUDAIS, M.D.	.10							_		
EVP	49.90			X				0.	523,145.	123,914.

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Page 8 Form 990 (2020)

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y Em	plo	ye	es,	and F	lig	hest Compensat	ed Employees (c	ontinued)
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box,	unles	neck ss pe	rson	e than o is both or/trust	an	Reportable compensation from	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) TODD MILLER, M.D.	40.00									
BOARD OF DIRECTOR, VICE CHAIR	0.	X		X				0.	601,105.	18,839
16) DOUGLAS KWOCK, M.D	36.00 4.00			Х				0.	492,064.	95,971
17) KENNETH B. ROBBINS, M.D.	24.50									
FORMER OFFICER	30.50						Х	0.	346,070.	180,365
18) TRAVIS CLEGG	50.00									
C00	0.			X				0.	406,311.	96,095
19) GIDGET RUSCETTA, R.N.	45.00							_		
C00	11.00			Х				0.	404,309.	94,693
20) DAWN DUNBAR SVP	0. 45.00			Х				0.	393,438.	104,947
21) WARREN CHAIKO	22.00									
SVP	18.00			Х				0.	375,732.	110,606
22) MAVIS NIKAIDO	55.00									
VP & CNE	1.00			Х				0.	371,061.	77,433
23) SUSAN MATSUMOTO-NONAKA	31.50									
VP	8.50			Х				0.	364,629.	81,441
24) BRANDT FARIAS	10.00									
SVP - (PART YEAR)	53.00			Χ				0.	327,384.	85,944
25) TYLER CHIHARA, DPM	.20									
BOARD OF DIRECTOR	40.00	X						0.	378,989.	32,931
1b Sub-total							\blacktriangleright	0.	- , ,	6,320,029.
c Total from continuation sheets to Part VII, Se	ection A						\blacktriangleright	1,148,523.		1,434,535.
d Total (add lines 1b and 1c)							>	1,148,523.	22,613,889.	7,754,564.
2 Total number of individuals (including but not I reportable compensation from the organization		hose 1659		d al	bov	e) who	o re	eceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former office	er, directo	r, or	tru	ıste	e.	kev e	emp	olovee, or highest	t compensated	
employee on line 1a? If "Yes," complete Schedu										3 X
4 For any individual listed on line 1a, is the son organization and related organizations greated individual.										4 X

	employee on line 1a? If Tes, complete scriedule 3 for such marviadar.	ာ	21	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		X

3	X	
	Х	
4	Λ	
5		Х

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

contable pensation from the unization 099-MISC)	(E) Reportable compensation from related organizations	(F) Estimated amount of
ensation from the nization	compensation from related	amount of
nization	or garnzanono	other compensation
J99-IMIGC)	(W-2/1099-MISC)	from the organization and related organizations
0.	. 358,849.	45,247
0.	327,479.	74,190
0.	. 314,717.	75,342
0.	. 314,107.	73,241
0.	. 313,224.	66,003
0.	. 353,186.	18,715
	242 500	11 550
0.	. 343,709.	11,550
	205 145	60 520
0.	. 285,145.	69,530
	266 220	70 416
0.	. 266,339.	79,416
0.	281,326.	63,356
	. 201,320.	03,330
0.	. 259,855.	82,911
0.	3,417,936.	
	3,417,930.	039,301.
more than	\$100,000 of	
nore man	\$100,000 OI	
		Yes No
or highost	t componented	Tes No
or riignest	t compensated	3 X
	or highes	or highest compensated cr compensation from the eschedule J for such

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		v	
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	Λ	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, 1	rustees, Ke	y En	nplo	ye	es,	and I	Hig	hest Compensat	ed Employees (d	continued)	
(A)	(B)	(B) (C)						(D)	(E)	(F)	
Name and title	Average				sition			Reportable	Reportable	Estimated	
	hours per	'				e than o		compensation	compensation from	amount of	f
	week (list any hours for					tor/trust		from the	related organizations	other compensation	on
	related	or	lns	9	.ĕ	Highest co employee	Fo	organization	(W-2/1099-MISC)	from the	
	organizations	livid	titut	Officer	/ em	hes	Former	(W-2/1099-MISC)	,	organizatio	
	below dotted line)	ual t	iona		Key employee	ee co	'			and related organization	
		Individual trustee or director	Institutional trustee		/ee	npe				- · g-···	
		9e	stee			: compensated ee					
37) WILLIAM BURKE	16.00					<u>e</u>					
VP	38.00			Х				0	277,031.	60	,631
38) MELANIE KIM, M.D.	40.00			Λ				0	277,031.	00,	, 031
BOARD OF DIRECTOR	.20	x						0	302,650.	1 Ω	,065
39) ANDREW MOATS	40.00	Λ						0	302,030.	19,	,003
VP	0.			Х				0	257,965.	5.0	,934
40) SUNSHINE TOPPING	9.00			- 21				0	237,703.	39,	, , , , , ,
SVP	41.00			Х				0	289,279.	21	,615
41) JOAN KANEMORI	40.00			21				0	. 200,210.	21,	013
VP	0.			x				0	251,867.	56	, 330
42) MONICA PRICE, M.D.	40.00								23170071	301	
BOARD OF DIRECTOR	.40	Х						0	251,956.	34.	, 427
43) CARRIE ANN TSUTSUI	13.00								,		
VP & SYS. CONTROLLER	35.00			Х				0	230,878.	53,	, 413
44) LAURA BONILLA	40.00										
EXEC. DIR. PEDIATRIC SRVCS.	0.					Х		246,100.	0.	33,	,834
45) KENT KIKUCHI	40.00										
DIRECTOR OF PHARMACY	0.					Х		223,917.	0.	48,	,078
46) JOY MATSUYAMA	40.00										
DIRECTOR OF PHARMACY	0.					X		225,551.	0.	46,	, 243
47) MEGAN STOBO	40.00										
ADMINISTRATOR - HSC	0.					X		227,077.		-	, 238
1b Sub-total							>	922,645.	1,861,626.	473,8	308.
c Total from continuation sheets to Part VII,	Section A						\blacktriangleright				
d Total (add lines 1b and 1c)							>				
2 Total number of individuals (including but no		hose	liste	d a	bov	e) who	o re	eceived more than	\$100,000 of		
reportable compensation from the organizat	ion 🕨	1659	9								
										Yes	No
3 Did the organization list any former of											
employee on line 1a? If "Yes," complete Sche	edule J for suc	ch ina	lividu	ual						3 X	
	,							1 41			

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	X	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Tr	1	y En	рю	•		and F	ııgı		· · · ·	
(A) Name and title	(B) Average hours per week (list any hours for	box,	Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation			
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
48) GLENN KAWABATA	50.00									
VP	1.00			Х				0	210,480.	55,568
49) GLORIA BROOKS	39.00									
VP	1.00			Х				0	. 225,785.	39,977
50) KATIE SHIGEMITSU	18.50									
COMPLIANCE OFFICER	21.50			Х				0	. 224,686.	38,125
51) LORI INGRAM	40.00									
DIR. CLINICAL SERVICE LINE	0.					X		225,878	. 0.	26,140
52) ALAN ITO	3.00									
INFORMATION SECURITY OFFICER	37.00			Х				0	. 200,273.	35,376
53) JESSICA LEWIS	14.00									
ASSISTANT CORPORATE SECRETARY	26.00			Х				0	. 170,876.	40,404
54) DAVID FOX	15.20									
PRIVACY OFFICER - (PART YEAR)	24.80			Х				0	. 163,615.	32,106
55) FRANCE GRAVES	15.20							_		
PRIVACY OFFICER	24.80			Х				0	. 108,993.	33,530
56) SIDNEY LEE, M.D.	.30									
BOARD OF DIRECTOR	0.	X						0	. 24,506.	C
57) STEPHEN LIN, M.D.	1.30								10 041	
BOARD OF DIRECTOR, CHAIR	.40	X		Х				0	. 12,041.	C
58) OWEN CHAN, M.D.	.20	3.7							11 000	C
BOARD OF DIRECTOR		X						0	. 11,000. 1,352,255.	
1b Sub-total							>	225,878.	1,352,255.	301,226.
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	-						>			
Total number of individuals (including but not reportable compensation from the organization)		hose 1659		d al	bov	e) who	re	ceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former office	er, directo	r, or	tru	ıste	e,	key e	mp	loyee, or highes	t compensated	
employee on line 1a? If "Yes," complete Sched										3 X
4 For any individual listed on line 1a, is the	sum of rep								sation from the	

•	Did the diganization list any former director, director, or tradee, key employee, or nighest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	X	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Х

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A)	(B)			(0	C)			(D)	(E)		(F)	
	Name and title	Average hours per week (list any	box,	unles	heck ss pe	rson	e than o is both or/trust	an	Reportable compensation from	compensation compensation from related		stimated nount of other pensation	
		hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fr org an	om the anizatio d related anization	n d
(59) DAWN MIURA, M.D.	.20											
	BOARD OF DIRECTOR, VICE CHAIR	0.	X		Х				0	0.			0
	60) JERRY PUPILLO	1.20											
	BOARD OF DIRECTOR, CHAIR	0.	X		Х				0	0.			0
	61) MICHAEL YAMANE	.20											
	BOARD OF DIRECTOR, CHAIR	.40	X		X				0	0.			0
	62) PAUL TONER	1.20											
	BOARD OF DIRECTOR, VICE CHAIR	0.	X		Х				0	0.			0
	63) RICHANNE LAM	.20											
,	BOARD OF DIRECTOR, CHAIR	.10	X		Х				0	0.			0
	64) TAD JACKSON, M.D.	.20											•
,	BOARD OF DIR., CHAIR (PT YR)	0.	X		X				0	0.			0
	65) ALANA PAKKALA	.30	,										0
,	BOARD OF DIRECTOR	0.	X						0	0.			0
	66) ANDREW ROSEN BOARD OF DIRECTOR	.20 0.	,						0	0.			0
,	67) AVI MANNIS	.20	X						0	. 0.			
	BOARD OF DIRECTOR	<u>-20</u>	X						0	0.			0 .
,	68) CARL ACKERMAN	.20	Λ						0	0.			
	BOARD OF DIRECTOR	<u>-20</u>	X						0	0.			0 .
,	69) CLAIRE TAMAMOTO	.20	Λ						0	0.			
	BOARD OF DIRECTOR	<u>-20</u>	X						0	0.			0 .
		<u> </u>	21						0.	0.			0.
	1b Sub-total c Total from continuation sheets to Part VII, Se							>	0.	0.			
	d Total (add lines 1b and 1c)							<u> </u>	L				
	2 Total number of individuals (including but not I reportable compensation from the organization		hose 1659		d al	bove	e) who	o re	eceived more than	\$100,000 of			
												Yes	No
	3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3	Х	
	4 For any individual listed on line 1a, is the sorganization and related organizations gre	sum of rep	ortab	ole d	com	per	sation	n ai	nd other compens	sation from the			
	individual										4	Х	
	5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue co	mpen	sati	on f	fron	n any	un	related organization		5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2020)

Part VII

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	yee	es,	and F	ligl	hest Compensat	ed Employees (c	ontinu	ed)	
(A)	(B)			(0	C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for	box,	unles	heck ss pe d a d	rson	e than o is both tor/truste	an ee)	Reportable compensation from the	Reportable compensation from related organizations	ar	stimated nount of other npensati	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	om the panization of related anization	d
70) CLYDE KODANI	.20											
BOARD OF DIRECTOR (PART YEAR)	0.	Х						0	0.			0
71) DENNIS FRANCIS	.20											
BOARD OF DIRECTOR	0.	Х						0	0.			0
72) DOUGLAS DUVAUCHELLE, M.D.	.20											
BOARD OF DIRECTOR	0.	Х						0	0.			0
73) EDWARD NISHIOKA	.20											
BOARD OF DIRECTOR	0.	Х						0	0.			0
74) EMILY KURAOKA	.20											
BOARD OF DIRECTOR	.10	Х						0	. 0.			0
75) GERALD MCKENNA, M.D.	.20											
BOARD OF DIRECTOR	0.	Х						0	. 0.			0
76) JASMINE TANIOKA	.20											
BOARD OF DIRECTOR	0.	Х						0	. 0.			0
77) KATHY RICHARDSON	.20											
BOARD OF DIRECTOR	0.	Х						0	. 0.			0
78) KIM HEHIR	.30											
BOARD OF DIRECTOR	.20	Х						0	. 0.			0
79) LYLE TABATA	.20											
BOARD OF DIRECTOR	.40	Х						0	0.			0
80) MARK YAMAKAWA	.30											
BOARD OF DIRECTOR	0.	Х						0	0.			0
1b Sub-total							•	0.	0.			0.
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	Section A						>					
Total number of individuals (including but not reportable compensation from the organization)	limited to t	hose	liste				re	eceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	Х	
4 For any individual listed on line 1a, is the organization and related organizations gr	sum of represents	oortab \$15	ole c 50,0	com 00?	per	nsatior "Yes	n ar	nd other compens	sation from the left of the le	_	37	
individual										4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	yee	es,	and F	ligl	hest Compensat	ed Employees (d	Page Continued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	ss pe d a d	ition more	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
81) MAYA ROGERS	.30									
BOARD OF DIRECTOR	0.	X						0	0.	
82) MICHAEL O'MALLEY, ESQ.	.30	37								
BOARD OF DIRECTOR 83) MICHELLE HO	.30	X						0	0.	
BOARD OF DIRECTOR	0.	X						0	0.	
84) NEIL MANAGO, M.D.	.20	21						0	·	
BOARD OF DIRECTOR	0.	Х						0	0.	
85) PAUL EAKIN, M.D.	.30									
BOARD OF DIRECTOR	0.	Х						0	0.	
86) ROBERT KURISU	.30									
BOARD OF DIRECTOR	0.	Х						0	0.	
87) SCOTT KUROSAWA	.20									
BOARD OF DIRECTOR	0.	X						0	0.	
1b Sub-total								0.	0.	0
c Total from continuation sheets to Part VII, S	ection A						\blacktriangleright			
d Total (add lines 1b and 1c)							>			
2 Total number of individuals (including but not reportable compensation from the organization		hose 1659		d al	oove	e) who	re	eceived more than	\$100,000 of	
Toportuble domponibution from the organization		100								Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3 X
4 For any individual listed on line 1a, is the organization and related organizations gro	sum of repeater than	ortab \$15	ole c 50,0	om 00?	per <i>If</i>	satior "Yes	n aı	nd other compens	sation from the	
individual										4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye										5 X
Section B. Independent Contractors										
 Complete this table for your five highest com- compensation from the organization. Report of year. 										

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Page 9

Part VIII Statement of Revenue

(B) (C) Total revenue Related or exempt Unrelated Revenue excluded function revenue business revenue from tax under sections 512-514 Contributions, Gifts, Grants and Other Similar Amounts Membership dues c Fundraising events 1c d Related organizations 4,571,594. Government grants (contributions) . . 1e 71,600,337 All other contributions, gifts, grants, and similar amounts not included above ... 178,682 1f g Noncash contributions included in 195,366 lines 1a-1f 1g |\$ 76,350,613 Total. Add lines 1a-1f **Business Code** Program Service Revenue 1,219,275,836. NET PATIENT REVENUES 622110 1,219,275,836. 900099 110,074,647. 110,074,647 INTER-ENTITY SERVICE REVENUE h OTHER HEALTH CARE REVENUES 622110 34,625,792. 32,637,110. 1,988,682. 622110 PREMIUM REVENUE 26,740,305 26,740,305 Ы RENTAL INCOME 531120 5,548,091 5,484,924 63,167. e 322,242 322,242 All other program service revenue 1,396,586,913. Total. Add lines 2a-2f Investment income (including dividends, interest, and 1,688,128 1,688,128. 1,803 1,803. 4 Income from investment of tax-exempt bond proceeds . 5 0. (i) Real (ii) Personal 128,380. 6a Gross rents 6a **b** Less: rental expenses 6b c Rental income or (loss) 6c 128,380. d Net rental income or (loss) . . 128,380 128,380 Gross amount from (i) Securities (ii) Other sales of assets 49,011,026. 74,776. other than inventory 7a b Less: cost or other basis Other Revenue 262.786. 7b 48,441,158. and sales expenses . . 569,868. -188,010 c Gain or (loss) 7c -132,202. 381,858 514,060 d Net gain or (loss) 8a Gross income from fundraising events (not including \$ _ of contributions reported on line 8a 1c). See Part IV, line 18 0. 8b **b** Less: direct expenses Ω c Net income or (loss) from fundraising events. 9a Gross income from gaming 0. activities. See Part IV, line 19 0. 9b **b** Less: direct expenses 0. c Net income or (loss) from gaming activities. <u>....</u>.▶ 10a sales of inventory, less 544,648. returns and allowances b Less: cost of goods sold 10b 116,292. c Net income or (loss) from sales of inventory 263,720. 263,720 **Business Code** Miscellaneous Revenue CAFETERIA REVENUE 722110 1,730,798 1,730,798 11a PARKING REVENUE 812930 1,659,154. 1,659,154. 3RD PARTY EXPENSE REIMBURSEMENT 900099 467,853. 467,853. С 1,923,695 1,391,680 532,015. All other revenue 5,781,500 Total. Add lines 11a-11d 1,481,182,915. 1,399,652,347. 2,583,864. 2,596,091.

Form 990 (2020)

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

(C) Management and (A) Total expenses (B) Program service (D) Fundraising Do not include amounts reported on lines 6b. 7b. 8b. 9b. and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations 1,759,340. 1,759,340. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 0 individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and 0 foreign individuals. See Part IV, lines 15 and 16 Ω 4 Benefits paid to or for members 5 Compensation of current officers, directors, 0 trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and 0 persons described in section 4958(c)(3)(B) 383,288,691. 380,028,724. 3,259,967. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 26,888,474. 26,599,089. 289,385 section 401(k) and 403(b) employer contributions) 6,775,400 51,063,329. 44,287,929. 215,256. 28,125,272. 27,910,016. 11 Fees for services (nonemployees): 0 a Management 0 3,016,539. 3,016,539 c Accounting 0 **d** Lobbying 0 e Professional fundraising services. See Part IV, line 17, 614,048. 614,048 f Investment management fees 9 Other. (If line 11g amount exceeds 10% of line 25, column 160,879,649. 136,902,825. 23,976,824. (A) amount, list line 11g expenses on Schedule O.) $ATCH\ 2$ 744,874. 39,957. 704,917 12 Advertising and promotion 7,273,690. 6,987,581. 286,109 13 Office expenses 14,586,084. 12,545,374. 2,040,710. 14 Information technology Royalties 15 33,753,067. 31,087,021. 2,666,046 Occupancy 16 217,500. 176,006. 41,494. Payments of travel or entertainment expenses for any federal, state, or local public officials 47,973 47,222. 751 19 Conferences, conventions, and meetings 17,843,838. 17,843,838. Interest Payments to affiliates 42,708,389. 42,708,389. 22 Depreciation, depletion, and amortization 4,991,274. 6,756,323. -1,765,049 23 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) aCORPORATE ALLOCATION 102,784,890. 102,784,890. hOTHER PURCHASES 34,762,703. 6,810,544. 27,952,159. cMEDICAL SUPPLIES 204,906,405. 204,913,385. -6,980. dINTER-ENTITY PURCHASED SVCS. 218,299,436. 218,299,436. 1,999. 1,401,629. 1,403,628. e All other expenses 1,339,959,093. 1,165,704,998. 174,254,095 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720) 0

Part X Balance Sheet

	II L A	Check if Schedule O contains a response or note to any line in this P	art X		
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	383,274.	1	121,613.
	2	Savings and temporary cash investments	1,431,865.	2	6,068,345.
Liabilities	3	Pledges and grants receivable, net	0.	3	0.
	4	Accounts receivable, net	135,613,760.	4	157,003,874.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0.	5	0.
	6	Loans and other receivables from other disqualified persons (as defined			
	-	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0.	6	0.
ß	7	Notes and loans receivable, net	0.	7	0.
sel	8	Inventories for sale or use	21,890,595.	8	23,373,506.
As	9	Prepaid expenses and deferred charges	1,969,245.	9	2,089,905.
		Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 1,090,009,530.			
	b	Less: accumulated depreciation	504,198,381.	10c	505,246,736.
	11	Investments - publicly traded securities	82,505,761.	11	100,526,971.
	12	Investments - other securities. See Part IV, line 11	117,894,162.	12	148,436,611.
	13	Investments - program-related. See Part IV, line 11.	1,618,557.	13	1,618,557.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	200,947,640.	15	220,584,411.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1,068,453,240.	16	1,165,070,529.
	17	Accounts payable and accrued expenses	97,024,569.	17	121,092,315.
	18	Grants payable	0.	18	0.
	19	Deferred revenue	0.	19	0.
	20	Tax-exempt bond liabilities	0.	20	0.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0.	21	0.
S	22	Loans and other payables to any current or former officer, director,			
Ħ.		trustee, key employee, creator or founder, substantial contributor, or 35%			
ig		controlled entity or family member of any of these persons	0.	22	0.
Ë	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	228,786,767.	25	225,637,698.
	26	Total liabilities. Add lines 17 through 25	325,811,336.	26	346,730,013.
		Organizations that follow FASB ASC 958, check here		20	
Fund Balances		and complete lines 27, 28, 32, and 33.			
lau	27	Net assets without donor restrictions	697,397,688.	27	759,747,317.
Ba	28	Net assets with donor restrictions.	45,244,216.	28	58,593,199.
pu		Organizations that do not follow FASB ASC 958, check here ▶			
豆		and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
Assets	30	Paid-in or capital surplus, or land, building, or equipment fund.		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds.		31	
λt	32	Total net assets or fund balances	742,641,904.	32	818,340,516.
Net	33	Total liabilities and net assets/fund balances	1,068,453,240.	33	1,165,070,529.
			, , 100 , 110 ,		Form 990 (2020)

Form **990** (2020)

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HAWAI'I PACIFIC HEALTH GROUP RETURN 38-3835105

Form 99	0 (2020)				Pa	ge 12
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,48			
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,33			
3	Revenue less expenses. Subtract line 2 from line 1	3			23,8	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			41,9	
5	Net unrealized gains (losses) on investments	5	Į.	50,8	17,4	151.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-13	16,3	42,6	61.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	8.2	18,3	40,5	16.
Part	·					
	Check if Schedule O contains a response or note to any line in this Part XII					Ш
			ſ		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	kplair	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		ı	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	l or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					3.7
b	Were the organization's financial statements audited by an independent accountant?			2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	_		2-		
	the audit, review, or compilation of its financial statements and selection of an independent accounta			2c		
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	on			
_	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	the	2.		Х
	Single Audit Act and OMB Circular A-133?			3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	_		3b		
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	uits		งม		

Form **990** (2020)

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

		he organization					Employer identif	
		'I PACIFIC HEALTH G					38-38351	
	rt I	Reason for Public Cha	•					S
The	org	anization is not a private fou		•	_	•	,	
1		A church, convention of chu						
2		A school described in secti		·	-			
3	X	A hospital or a cooperative	hospital service o	rganization described	in sectio	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a ho	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
	_	hospital's name, city, and st						
5		An organization operated t	for the benefit of	a college or universit	ty owned	d or ope	erated by a governme	ental unit described in
	_	section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).	
7		An organization that norma	-	·	apport fro	om a go	vernmental unit or fro	om the general publi
	_	described in section 170(b)						
8		A community trust describe						
9		An agricultural research org	=			-	-	-
		or university or a non-land-	grant college of ag	griculture (see instruct	tions). Ei	nter the	name, city, and state o	f the college or
		university:						
10		An organization that norma receipts from activities rela support from gross investm acquired by the organization of a preparation organization.	ted to its exempt f nent income and u n after June 30, 19	unctions, subject to c nrelated business tax 975. See section 509	ertain ex able inco (a)(2). (0	ceptions ome (les: Complete	s; and (2) no more than s section 511 tax) from e Part III.)	n 331/3 % of its
11 12		An organization organized an organization organization	•		•			carry out the nurnece
12		of one or more publicly su		-	-			
		Check the box in lines 12a t	· ·					
_	Г	Type I. A supporting orga	=			_	•	_
а		the supported organization	•	•	-		• , , ,	
		supporting organization.				ajority of	the directors of truste	es of the
h	Г	Type II. A supporting org	-			with ito	cupported organizati	on(c) by baying
b		control or management of	•					
		_ organization(s). You must		=	the sam	e persor	is that control of mar	age the supported
С		Type III functionally integ			atod in co	annoctio	n with and functions	lly intograted with
·		its supported organization						ily integrated with,
d		Type III non-functionally	` ' '	•		•		ted organization(s)
u		that is not functionally into					• •	• , ,
		requirement (see instruct	-	= -	-		•	a an attentiveness
е		Check this box if the orga	•	•				II Tyne III
·	_	functionally integrated, or						ii, Type iii
f	Fn	ter the number of supported			porting c	nganizai		
a		ovide the following information						
		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of
	``	3		(described on lines 1-10	listed in yo	ur governing	support (see	other support (see
				above (see instructions))	Yes	nent?	instructions)	instructions)
					103			
(A)								
(B)								
(C)								
(C)								
(D)								
(E)								
Tot	al							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2020

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (e) 2020 (a) 2016 (b) 2017 (c) 2018 (d) 2019 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2016 (b) 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total Amounts from line 4 Gross income from interest, dividends. payments received on securities loans. rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 . . . 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here..... Section C. Computation of Public Support Percentage % Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) % 16a 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.....

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

16 Public support percentage from 2019 Schedule A, Part III, line 15	Sec	tion A. Public Support				<u> </u>	,	
1 dills, grams, contributions, and membership fees received. The one include any various grants 7) 2 Gross receipts from admissions, membandine sold or services performed, or facilities furnished in any activity that is related to the organization's time exempt perspose - or unrelated trade or business under section 513 - or any unrelated trade or business under section 513 - or appended on its behalf - or expended on			(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
2 Gross receipts from activities that are not an universal experiment or findlines furnished in any activity that is related to the organization's tax essent purpose . 3 Gross receipts from activities that are not an universal experiment or findlines and activities that are not an universal experiment or activities that are not an universal experiment of the organization without charge or activities on the state of scale and activities on	_							
2 Gross receipts from activities that are not an universal experiment or findlines furnished in any activity that is related to the organization's tax essent purpose . 3 Gross receipts from activities that are not an universal experiment or findlines and activities that are not an universal experiment or activities that are not an universal experiment of the organization without charge or activities on the state of scale and activities on		received. (Do not include any "unusual grants.")						
turnished in any activity purpose	2							
a granization's beceive the purpose. 3 Gross receipts from activities that are not an unrelieud trade or business under accion 513. 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. 5 The value of services or facilities furnished by a governmental unit to the organization without charge. 6 Total. Add lines 1 through 5. 7a Amounts included on lines 1, 2, and 3 received from disqualified persons. b Amounts included on lines 2 and 3 received from disqualified apersons in the exceed the greater of \$5,000 or 1% of the amount on line 13 for the year of \$5,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount on line 13 for the year of \$6,000 or 1% of the amount of line 14 for the organization of line 14 or line 15 is more than 331/3%, and line 15 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ 15 or 10 for more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ 16 or 10 for more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ 16 or 10 for 14 fo		sold or services performed, or facilities						
3 Gross receipts from activities that are not an unrelated trade or business under section 513 . 4 Trax revenues leviced for the organization's benefit and either paid to or expended on its behalf . 5 The value of services or facilities for turnished by a governmental unit to the organization without charge . 6 Total. Add lines 1 through 5 . 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons , . 9 Amounts included on lines 1, 2, and 3 received from other than disqualified persons . 9 Amounts included on lines 1, 2, and 3 received from other than disqualified persons . 9 Public support. (Subtreat line 7c from line 6) . 9 Amounts from line 6.) . 10 Unrelated business stabile income (less section 511 taxes) from businesses acquired affer June 30, 1975 . 11 A Total support. (Add lines 9 10c, 11 and 12) . 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI) . 13 Total support. (Add lines 9 10c, 11 and 12) . 14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(o)(3) organization, check this box and stop here. 15 Public support percentage from 2019 Schedule A, Part III, line 15 . 16 Section D. Computation of Investment income Percentage 17 Investment income percentage for 2020 (line 8, column (t), divided by line 13, column (t)) . 18 Investment income percentage for 2020 (line 8, column (t), divided by line 13, column (t)) . 19 a 331/3% support rests - 2021. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 18 is not more than 331/3%, check this box and stop here. The organization qualifies as a		furnished in any activity that is related to the						
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Schedule A (Form 990 or 990-EZ) 2020

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
 - **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3с 4a 4b 4c 5a 5b 6 7 8 9a 9b 9c 10a 10b

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Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44-		
Secti	detail in Part VI. on B. Type I Supporting Organizations	11c		
	on D. Type i capper and on game and the		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
Secti	on C. Type II Supporting Organizations	2		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	on o. Type ii oupporting organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?	4		
2		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have	_		
	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	o inot	uotion	~ 1
С	The organization supported a governmental entity. Describe in Fait vi now you supported a governmental entity (se	e msu	Yes	r –
2	Activities Test. Answer lines 2a and 2b below.		. 55	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3h		

Schedule A (Form 990 or 990-EZ) 2020

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970 (explai	in in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organia	zations r	nust complete Sectio	ns A through E.
Se	ection A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
_7		7		
_8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Se	ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
C	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):	1e		
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ection C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7			ated Type III supporting	g organization
	(see instructions).	-		· -

Schedule A (Form 990 or 990-EZ) 2020

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Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organiza	t ions (continued)		
Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish ex	xempt purposes		1	
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organi	zations ;	3	
4	Amounts paid to acquire exempt-use assets		4	4	
5	Qualified set-aside amounts (prior IRS approval required - p	rovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which	the organization is resp	onsive		
	(provide details in Part VI). See instructions.		8	8	
9	Distributable amount for 2020 from Section C, line 6		9	9	
10	Line 8 amount divided by line 9 amount		1	0	
0	ion F. Distribution Allocations (cool instructions)	(i)	(ii)		(iii) Distributable

Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2020			
а	From 2015			
b	From 2016			
С	From 2017			
d	From 2018			
е	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2016			
b	Excess from 2017			
С	Excess from 2018			
d	Excess from 2019			
е	Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A (Form 990 or 990-EZ) 2020

JSA

Schedule B (Form 990, 990-EZ, or 990-PF)

or 990-PF)

Department of the Treasury
Internal Revenue Service

Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Employer identification number Name of the organization HAWAI'I PACIFIC HEALTH GROUP RETURN 38-3835105 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** $\lfloor exttt{X}
floor$ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

Schedule of Contributors

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number 38-3835105

Part I	Contributors (see instructions).	Use duplicate copies of Pa	art I if additional space is ne	eded.
(2)	(b)		(6)	

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	N/A	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_	N/A	\$7,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_	N/A	\$50,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
Ño.	Name, address, and ZIP + 4	Total contributions	Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
No. 4 (a)	Name, address, and ZIP + 4	\$ 534,116.	Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	Name, address, and ZIP + 4 N/A (b) Name, address, and ZIP + 4	\$ 534,116.	Person Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number 38-3835105

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number 38-3835105

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
1	MEDICAL SUPPLIES AND EQUIPMENT, TOYS, GIFT CARDS	\$69,624.	VAR	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
4	COVID-19 SUPPLIES, HOTEL STAY, PLANTS	\$36,971.	_ VAR	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
5	COVID-19 SUPPLIES, MEDICAL SUPPLIES AND EQUIPMENT, HOTEL STAY	\$59,709.	_ VAR	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
6	COVID-19 SUPPLIES, BOOKS, CLOTHING/HOUSEHOLD ITEMS, MEDICAL SUPPLIES, TOYS, GIFT CARDS	\$\$29,062.	VAR	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization HAWAI'I PACIFIC HEALTH GROUP RETURN **Employer identification number** 38-3835105 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferee

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

		that have NOT filed Form 5768 (election	, ,		•			
lf th	e organization answered "Yes," (See separate instructions), the	on Form 990, Part IV, line 5 (Proxy	Tax) (See separate in	nstructions) or Form 990-I	EZ, Part V, line 35c (Proxy			
•	Section 501(c)(4), (5), or (6) organized							
	ne of organization	·		Employer ide	ntification number			
HAV	VAI'I PACIFIC HEALTH	GROUP RETURN		38-383	5105			
Pa	rt I-A Complete if the c	organization is exempt under	section 501(c) or	is a section 527 orgai	nization.			
1	Provide a description of the	organization's direct and indirect p	political campaign ac	ctivities in Part IV. (See in	nstructions for			
	definition of "political campa	ign activities")						
2	Political campaign activity e	xpenditures (See instructions)		▶ \$				
3	Volunteer hours for political	campaign activities (See instructio	ns)					
	rt I-B Complete if the c	organization is exempt under s	section 501(c)(3).					
1	Enter the amount of any exc	cise tax incurred by the organizatio	n under section 495	5▶\$				
2		cise tax incurred by organization m						
3		a section 4955 tax, did it file Form						
4a	Was a correction made?				Yes No			
	If "Yes," describe in Part IV.							
Pa	rt I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3	<u>). </u>			
1		xpended by the filing organization						
2								
3		enditures. Add lines 1 and 2. Ent						
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No			
5		and employer identification numb						
		s. For each organization listed, en tributions received that were prom						
		nd or a political action committee (l						
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political			
	(a) Name	(b) Address	(6) []	filing organization's	contributions received and			
				funds. If none, enter -0	promptly and directly			
					delivered to a separate			
					political organization. If none, enter -0			
					,			
(1)			-					
(2)								
(2)			-					
(3)								
(3)			-					
(4)								
(7)			1					
(5)	5)							
(-)			1					
(6)								
,			1					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

Sch	nedule C (Form 990 or 990-EZ) 2020	HAWAI'	I PACIFI	C HEALTH GROU	P RETURN	38-3	8835105 Page 2
Pa	art II-A Complete if the org section 501(h)).	janizati	on is exen	npt under section	1 501(c)(3) and	filed Form 5768 (ele	ction under
Α				affiliated group (and excess lobbying expe		ach affiliated group men	nber's name,
В	Check ▶ if the filing organiz	ation ch	ecked box A	A and "limited contro	l" provisions app	oly.	
	Limits (The term "expendit		ying Expendence)	(a) Filing organization's totals	(b) Affiliated group totals
1:	a Total lobbying expenditures to i					o.gazatroo totalo	g. oup totalo
	• Total lobbying expenditures to i				· -·		
	Total lobbying expenditures (ad		•	• •	• • • • • •		
	d Other exempt purpose expendit		•				
	Total exempt purpose expenditure						
	Lobbying nontaxable amount.	•		,	F		
	columns.			J			
	If the amount on line 1e, column (a) or (b) is:	The lobbying	ng nontaxable amount	is:		
	Not over \$500,000		20% of the	amount on line 1e.			
	Over \$500,000 but not over \$1,000	0,000	\$100,000 pl	us 15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1,5		\$175,000 pl	us 10% of the excess	over \$1,000,000.		
	Over \$1,500,000 but not over \$17,	000,000	\$225,000 pl	us 5% of the excess of	ver \$1,500,000.		
	Over \$17,000,000		\$1,000,000	•			
ç	g Grassroots nontaxable amount	(enter 25	5% of line 1f))			
ŀ	n Subtract line 1g from line 1a. If	zero or le	ess, enter -0				
i	Subtract line 1f from line 1c. If a	zero or le	ss, enter -0-				
j	If there is an amount other th	an zero	on either I	ine 1h or line 1i, o	lid the organiza	tion file Form 4720	
	reporting section 4911 tax for t						Yes No
				aging Period Unde			
	(Some organizations tha						nns below.
		See	the separat	te instructions for I	ines 2a through	2f.)	
		Lobk	ying Exper	nditures During 4-Yo	ear Averaging Pe	riod	
	Calendar year (or fiscal year beginning in)	(a)	2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
28	Lobbying nontaxable amount						
k	Lobbying ceiling amount (150% of line 2a, column (e))						
_	Total lobbying expenditures						
-	d Grassroots nontaxable amount						
-	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2020

JSA 0E1265 1.000

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Schedule C (Form 990 or 990-EZ) 2020

Ра	ttll-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	Γ file	d For	m 5768		Tage •
	and INGS II was an a lines of the same of the law was ide in Doub IV a detailed	(a	1)		(b)	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No	ı	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?		Х			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		X			
С	Media advertisements?		X			
d	Mailings to members, legislators, or the public?		Х			
е	Publications, or published or broadcast statements?		Х			
f	Grants to other organizations for lobbying purposes?		X			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			256
i	Other activities?	X				, 356
j	Total. Add lines 1c through 1i		37			,356
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pa	Complete if the organization is exempt under section 501(c)(4), section 501(501(c)(6).	(c)(5)	, or s	ection		
	301(0)(0).				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			Г	1	110
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2	
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from				3	
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section 501					
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" (answered "Yes."				ne 3, is	
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	nts	of			
	political expenses for which the section 527(f) tax was paid).					
а	Current year			2a		
b	Carryover from last year			2b		
С	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	es ·		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ne			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo	bbyir	ng	_		
_	and political expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (See instructions)			5		
	Supplemental Information	daro	ın lint	\. Dort II		1 and
	ride the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.	a grot	ıp iist), Part II-	4, iiiles	ı anu
_ (0	to mondonolo,, and that it b, line 1.7 libb, complete the part of any additional information.					
SCI	IEDULE C, PART II-B					
LOI	BBYING EXPENDITURES					
LOI	BBYING EXPENSES ARE THE PORTION OF AMOUNTS PAID TO HEALTHCARE					
7 (7)	COCTATIONS THAT ENGACED IN LEGISLATIVE LODDVING ON DENIALE OF THE					
ASS	OCIATIONS THAT ENGAGED IN LEGISLATIVE LOBBYING ON BEHALF OF ITS					
MEN	IRFP C					

Schedule C (Form 990 or 990-EZ) 2020

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2020

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

HAW	AI'I PACIFIC HEALTH GROUP RETURN	38-3835105
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held	in donor advised
	funds are the organization's property, subject to the organization's exclusive legal control? .	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fu	unds can be used
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for a	ny other purpose
	conferring impermissible private benefit?	Yes No
Pa	rt II Conservation Easements.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		of a historically important land area
		of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
	historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or termi	mated by the organization during the
1	tax year ▶ Number of states where property subject to conservation easement is located ▶	
4 5	Does the organization have a written policy regarding the periodic monitoring, inspecti	ion handling of
,	violations, and enforcement of the conservation easements it holds?	-
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing	
•	• Stair and volunteer nours devoted to monitoring, inspecting, narraining or violations, and emotioning	conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing co	onservation easements during the year
-	►\$	one on range in our case in ou
3	Does each conservation easement reported on line 2(d) above satisfy the requirements of section	on 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and	d expense statement and
	balance sheet, and include, if applicable, the text of the footnote to the organization's financi	
	organization's accounting for conservation easements.	
Pa	organizations Maintaining Collections of Art, Historical Treasures, or Other	r Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1 a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue	e statement and balance sheet works
	of art, historical treasures, or other similar assets held for public exhibition, education, service, provide in Part XIII the text of the footnote to its financial statements that describes the	nese items.
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue si	
	art, historical treasures, or other similar assets held for public exhibition, education, or rese	
	provide the following amounts relating to these items:	. .
	(i) Revenue included on Form 990, Part VIII, line 1	
_	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar a	assets for financial gain, provide the
	following amounts required to be reported under FASB ASC 958 relating to these items:	. •
a h	Revenue included on Form 990, Part VIII, line 1	
u	Daacia ununued III I UIII 770 F 60 A	

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Pa	rt III Organizations Maintaini	ng Collections of	Art, Historical Tre	asures, c	or Other	Similar Assets (d	continued	<u>a)</u>
3	Using the organization's acquisition	on, accession, and o	other records, check	k any of th	ne follow	ing that make sigr	nificant us	se of its
	collection items (check all that app	ly):						
а	X Public exhibition		d Loan	or exchang	je progra	m		
b	Scholarly research		e Other					
С	Preservation for future gene	rations						
4	Provide a description of the organ	nization's collections	and explain how t	they furthe	er the or	ganization's exemp	t purpose	in Part
	XIII.							
5	During the year, did the organization							
	assets to be sold to raise funds rath		ained as part of the	organizatio	n's colle	ction?	Yes	X No
Pa	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.							
1 a	Is the organization an agent, trus	tee, custodian or o	ther intermediary fo	or contribu	itions or	other assets not		
	included on Form 990, Part X?						Yes	No
b	If "Yes," explain the arrangement i	n Part XIII and comp	olete the following tab	ole:				
						Amount		
С	Beginning balance				:			
d	Additions during the year				t t			
е	Distributions during the year							
f	Ending balance							
	Did the organization include an am						Yes	No No
	If "Yes," explain the arrangement in the arrangemen	n Part XIII. Check no	ere ii the explanation	nas been	provided	on Part XIII		
Га	rt V Endowment Funds. Complete if the organiza	ation answered "Ye	es" on Form 990 F	Part IV lin	e 10			
	Complete ii the organiza	(a) Current year	(b) Prior year	(c) Two ye		(d) Three years back	(e) Four ye	ears hack
	Danis dan afanan balana	213,487,581.	205,962,211.	195,03		180,123,783.		74,610
1a	Beginning of year balance	210,10,,001,	67,736.	223,03		100/120/1001	200,0	,
b	Contributions		0.7.001					
С	Net investment earnings, gains, and losses	52,193,682.	7,620,886.	11,00	8,237.	15,061,139.	16,94	44,928
d	Grants or scholarships		, ,	,	•		,	
e	Other expenditures for facilities							
C	and programs	29,709.	163,252.	7	6,723.	154,225.	19	95,755
f	Administrative expenses							
g	End of year balance	265,651,554.	213,487,581.	205,96	2,211.	195,030,697.	180,12	23,783
2	Provide the estimated percentage	of the current year	end balance (line 1g	column (a)) held as			
a	Board designated or quasi-endown	nent ▶ 99.3900) %	00.a (a.	,,	•		
b	Permanent endowment ▶		_					
	Term endowment ▶	%						
	The percentages on lines 2a, 2b, a	and 2c should equal	100%.					
3a	Are there endowment funds not in	the possession of th	ne organization that	are held a	nd admir	nistered for the		
	organization by:						-	es No
	(i) Unrelated organizations							ζ
	(ii) Related organizations							ζ
	If "Yes" on line 3a(ii), are the relate	•	•			• • • • • • • • •	3b 2	ζ
4	Describe in Part XIII the intended u		tion's endowment fu	nds.				
Pa	rt VI Land, Buildings, and Equ Complete if the organize	ation answered "Y	es" on Form 990.	Part IV. Iir	ne 11a. S	See Form 990. Pa	rt X. line	10.
	Description of property	(a) Cost or	other basis (b) Cost	or other basis	(c) Ac	cumulated (d	l) Book valu	
	Lond	(inves		ther) 720,249.	-	reciation	10 70	240
_	Land			91,137.		13 263	19,720 355,27	
b	Buildings			764,189.		45,105.	26,519	
۲ C	Leasehold improvements			77,568.			72,13	
d	Equipment			356,377.		57,898.		3,489.
Tota	Other I. Add lines 1a through 1e. (Column						505,246	

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Part VII	Investments -	Other	Securities.
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Complete if the organization answered	d "Yes" on Form 990	, Part IV, line 11b.	See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) BOARD DESIGNATED SECURITIES	141,858,024.	FMV
(B) INVEST. IN UNCONSOLIDATED SUB.	4,971,708.	FMV
(C) LIMITED PARTNERSHIPS	1,606,879.	FMV
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	148,436,611.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		

Other Assets. Part IX

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

	ATTACHMENT 1	(a) Description	(b) Book value
(1) OI	PERATING & FINANCE LEASE		102,574,467.
(2) IN	NT. IN NET ASSETS OF FDNS.		47,028,238.
(3) DU	JE FROM THIRD-PARTY PAYORS		21,507,877.
(4) BO	DARD DESIGNATED INVESTMENTS		18,487,375.
(5) 07	THER RECEIVABLES		10,758,371.
(6) DE	EPOSITS & NON-CURRENT ASSETS		7,104,425.
(7) IN	NTEREST IN PERPETUAL TRUST		5,519,309.
(8) DE	ECORATIVE ARTWORK		1,794,980.
(9) II	NTERCOMPANY TRANSFERS		949,323.
Total. ((Column (b) must equal Form 990, Part X, co	ol. (B) line 15.)	220,584,411.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes ATTACHMENT 2	
(2)	OP. & FIN LEASE LIABILITIES	96,244,102.
(3)	OTHER LONG-TERM LIABILITIES	21,346,352.
(4)	CURRENT OP & FIN LEASE LIABILITIES	13,609,097.
(5)	ESCHEAT LIABILITY	315,490.
(6)	DUE TO THIRD-PARTY PAYORS	79,534,835.
(7)	DUE TO HPH MED. GROUP	9,464,214.
(8)	DUE TO STRAUB PHARMACY, INC.	4,971,708.
(9)	DUE TO KEAHONUIOKALANI	67,825.
Tota	I. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	225,637,698.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.
1 Total revenue, gains, and other support per audited financial statements	1
e Add lines 2a through 2d	2e 3
b Other (Describe in Part XIII.) c Add lines 4a and 4b 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Complete if the expension propagation propagation of Expenses per Return Complete if the expension of Expenses per Return Complete in Expenses per Return C	4c 5 Irn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses d Other (Describe in Part XIII.) e Add lines 2a through 2d	1 2e
3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIII.) c Add lines 4a and 4b	3 4c
Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	Part V, line 4; Part X, line nation.

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4

ORGANIZATION'S ART COLLECTION

ARTWORK IS USED TO IMPROVE THE INTERNAL ENVIRONMENT OF THE HOSPITALS SETTING FOR BOTH FAMILIES AND PATIENTS. THIS INCLUDES CREATING AN INVITING PATIENT ATMOSPHERE IN BOTH THE ROOMS AND THE HALLS OF OUR FACILITIES. THIS ENVIRONMENT IS A KEY DIFFERENTIATING FACTOR IN IMPROVING THE OUTLOOK OF THOSE WHO UTILIZE OUR FACILITIES AS WELL AS THE STAFF WHO WORK THERE. BOTH OF WHICH LEADS TO IMPROVED PATIENT RESULTS AND POSITIVE VIEWS OF OUR SERVICES.

SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS INTENDED USES

ENDOWMENT FUNDS ARE INTENDED TO BE USED TO PROVIDE MEDICAL AND OTHER CARE TO PATIENTS WHO ARE UNABLE TO PAY FOR SUCH CARE AND FOR OTHER EXPENSES RELATED TO THE EXEMPT PURPOSE OF THE HOSPITAL.

SCHEDULE D, PART X, LINE 2

UNCERTAIN TAX POSITIONS AUDITED FINANCIAL STATEMENT FOOTNOTE THE COMPANY HAS NOT RECORDED ANY EXPENSE OR ACCRUED FOR ANY RELATED EXPENSE FOR ANY UNCERTAIN TAX POSITIONS. THE COMPANY'S 2017 THROUGH 2020 TAX YEARS REMAIN SUBJECT TO EXAMINATION FOR FEDERAL INCOME TAX PURPOSES, WHEREAS THE 2016 THROUGH 2020 TAX YEARS REMAIN SUBJECT TO EXAMINATION FOR STATE TAXING JURISDICTIONS IN WHICH THE COMPANY OPERATES.

SCHEDULE D, PART IX - OTHER ASSETS

ATTACHMENT 1

DESCRIPTION

BOOK VALUE

INVESTMENT IN JOINT VENTURES

25,000.

DUE FROM HAWAI'I HEALTH PRTNRS

2,895,769.

Schedule D (Form 990) 2020

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Page 5

Part XIII Supplemental Information (continued)	
	ATTACHMENT 1 (CONT'D)
SCHEDULE D, PART IX - OTHER ASSETS	
DESCRIPTION	BOOK VALUE
DUE FROM KAPI'OLANI HLTH. FDN.	626,100.
DUE FROM PROVIDERS INS. CORP.	580,295.
DUE FROM KAUA'I MEDICAL CLINIC	213,863.
DUE FROM KAPI'OLANI MED. SP.	172,236.
DUE FROM STRAUB FOUNDATION	140,108.
DUE FROM PALI MOMI FOUNDATION	114,457.
DUE FROM WILCOX FOUNDATION	52,175.
DUE FROM HONOLULU SURGERY CTR.	28,502.
DUE FROM HPH PARTNERS, INC.	11,540.
DUE FROM HICORD, INC.	1.
TOTALS	220,584,411.
	ATTACHMENT 2
SCHEDULE D, PART X - OTHER LIABILITIES	
DESCRIPTION	BOOK VALUE
DUE TO KAPI'OLANI MEDICAL SPECIALISTS	49,002.
DUE TO STRAUB FOUNDATION	14,975.
DUE TO WILCOX HEALTH FOUNDATION	10,500.
DUE TO KAPI'OLANI HEALTH FOUNDATION	6,282.
DUE TO KAUA'I MEDICAL CLINIC	2,128.

1,188.

225,637,698.

DUE TO PALI MOMI FOUNDATION

0E1226 1.000 7800CQ 1018 PAGE 41

TOTALS

SCHEDULE H (Form 990)

Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number 38-3835105

Par	t Financial Assis	tance and Ce	rtain Other C	Community Benefits	s at Cost				
								Yes	No
1a	Did the organization ha	ve a financial a	ssistance noli	cy during the tax year	? If "No " skin to quest	ion 6a	1a	Х	
b	If "Yes," was it a writter						1b	Х	
2	If the organization had the financial assistance X Applied uniformly Generally tailored	multiple hosp policy to its var to all hospital f	ital facilities, i rious hospital f acilities	ndicate which of the acilities during the tax Applied ur	following best desc				
_	•		•						
3	Answer the following I the organization's patie	nts during the t	ax year.			_			
а	Did the organization unfree care? If "Yes," indi	cate which of	the following				3a	Х	
b	indicate which of the following was the family income limit for eligibility for discounted care:							Х	
С	If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.								
4	Did the organization's tax year provide for free						4	Х	
5a	Did the organization budge	et amounts for fr	ee or discounte	d care provided under its	s financial assistance pol	icy during the tax year?	5a	Х	
b	If "Yes," did the organiz						5b	Х	
С	If "Yes" to line 5b, a	s a result of	budget consid	derations, was the	organization unable	to provide free or			
	discounted care to a pa	tient who was	eligible for free	or discounted care?			5c		X
6a	Did the organization pre	epare a commu	ınity benefit re	port during the tax yea	ar?		6a	X	
b	If "Yes," did the organiz			•			6b	Х	
	Complete the following			ts provided in the S	Schedule H instruction	ons. Do not submit			
7	these worksheets with the Financial Assistance are			Renefite at Cost					
	Financial Assistance and Ieans-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense		
а	Financial Assistance at cost								
	(from Worksheet 1)		19816	5,159,423.		5,159,423.			.39
b	Medicaid (from Worksheet 3, column a)		235079	262,654,394.	227,100,976.	35,553,418.		2	.65
	Costs of other means-tested government programs (from Worksheet 3, column b)								
	Total. Financial Assistance and Means-Tested Government Programs		254895	267,813,817.	227,100,976.	40,712,841.		3	.04
	Other Benefits								
е	Community health improvement services and community benefit operations (from Worksheet 4)	24	2481	10,172,900.	6,577,226.	3,595,674.			.27
f	Health professions education			11 222 525	0 400 100	0 041 460			<i>~</i> ~
	(from Worksheet 5)	8		11,330,597.	2,489,129.	8,841,468.			.66
g	Subsidized health services (from Worksheet 6)	12		62,313,531.	35,801,484.	26,512,047.		1	.98
h	Research (from Worksheet 7)								
i	Cash and in-kind contributions for community benefit (from Worksheet 8)	25		1,711,612.		1,711,612.			.13
j	Total. Other Benefits	69	2481	85,528,640.	44,867,839.	40,660,801.			.04
L.	Total Add lines 7d sp 1.7	69	257376	353.342.457.	271.968.815.	81.373.642.		6	. 0.8

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		HAV	VAI'I PAC	CIFIC HEALTH GRO	UP RETURN	38-3835	105		
_						ducted any communit		lding	Page 2
	activities duri health of the				now its community bu	ilding activities promo	oted t	he	
	neatur or the	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Perce	
1	Physical improvements and housing	(
	Economic development							-	
	Community support								
	Environmental improvements								
	Leadership development and								
	training for community members								
6	Coalition building								
7	Community health improvement								
	advocacy								
8	Workforce development								
9	Other								
10	Total								
Pa	rt III Bad Debt, Me	dicare, &	Collection	Practices					
Sec	Section A. Bad Debt Expense						Yes	No	
	Did the organization rep		bt expense	in accordance with He	althcare Financial Man	agement Association			
	Statement No. 15?		-			-	1		X
2	Enter the amount of the	ne organiza	ation's bad	debt expense. Explair	n in Part VI the				
	methodology used by th	e organizat	ion to estim	ate this amount	2	2,122,737.			
3	Enter the estimated am	ount of the	e organizati	ion's bad debt expens	e attributable to				
	patients eligible under t	he organiza	ation's financ	cial assistance policy. E	Explain in Part VI				
	the methodology used b	by the orga	nization to e	estimate this amount a	and the rationale,				
	if any, for including this	portion of b	ad debt as c	community benefit	3				
4	Provide in Part VI the t	ext of the	footnote to	the organization's fin	nancial statements tha	t describes bad debt			
	expense or the page nur	nber on wh	ich this foot	note is contained in the	e attached financial sta	tements.			
Sec	ction B. Medicare								
5	Enter total revenue rece	ived from N	Medicare (in	cluding DSH and IME)	5	151,015,343.			
6	Enter Medicare allowable	e costs of	care relating	to payments on line 5	6	165,306,410.			
7	14 201 067								
8	Describe in Part VI the	e extent to	which any	shortfall reported or	n line 7 should be tr	eated as community			
	benefit. Also describe i	n Part VI t	he costing	methodology or sourc	e used to determine	the amount reported			
	on line 6. Check the box	that descri	bes the met						
	Cost accounting sy	/stem	Cost to	charge ratio X (Other				
	ction C. Collection Practic								
9a	Did the organization have	e a written	debt collect	ion policy during the ta	ıx year?		9a	Х	

collection practices to be followed for	patients who are known to qualify for financial assistance?	Describe in Part VI		9b	X
	panies and Joint Ventures (owned 10% or more			see inst	tructions)
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	prof	Physicians' it % or stock vnership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the

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Part V Facility Information										
Section A. Hospital Facilities	Ę	Ge	오	Tea	Ω	Re	я Я	뫄		
(list in order of size, from largest to smallest - see instructions)	icensed	ner	Children's	Teaching	tical	sea	-24	ER-other		
How many hospital facilities did the organization operate during	ed h	<u>a</u> m	s'n's	ng h	acc	rch 1	ER-24 hours	e e		
the tax year?	hospital	edic	hospital	hospital	ess	Research facility	ਲ			
Name, address, primary website address, and state license	t <u>a</u>	General medical &	oital	ital	Critical access hospital	₹				
number (and if a group return, the name and EIN of the		surgical			pital					Facility
subordinate hospital organization that operates the hospital		gica			_					reporting
facility)									Other (describe)	group
1 STRAUB CLINIC & HOSPITAL										
888 SOUTH KING STREET										
HONOLULU HI 96813										
WWW.HAWAIIPACIFICHEALTH.ORG/STRAUB										
32-Н	Х	Х		Х			Х			A
2 KAPI'OLANI MEDICAL CENTER FOR WOMEN										
1319 PUNAHOU STREET										
HONOLULU HI 96826										
WWW.HAWAIIPACIFICHEALTH.ORG/KAPIOLANI										
6-Н	Х	Х	X	Х			Х			A
3 PALI MOMI MEDICAL CENTER										
98-1079 MOANALUA ROAD										
AIEA HI 96701										
WWW.HAWAIIPACIFICHEALTH.ORG/PALI-MOMI										
37-Н	Х	Х					Х			A
4 WILCOX MEMORIAL HOSPITAL										
3-3420 KUHIO HIGHWAY										
LIHUE HI 96766-1099										
WWW.HAWAIIPACIFICHEALTH.ORG/WILCOX										
23-н	Х	Х					Х			A
5										
6										
7										
8										
9										
10										
	i .	i	1	1	1	i	1	1		1

Schedule H (Form 990) 2020

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name	of hospital facility or letter of facility reporting group A			
	number of hospital facility, or line numbers of hospital ies in a facility reporting group (from Part V, Section A): $1-4$		V	
Comn	nunity Health Needs Assessment		Yes	No
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
'	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or	-		
_	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	X A definition of the community served by the hospital facility			
b	X Demographics of the community			
С	X Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	X How data was obtained			
е	X The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	X The process for identifying and prioritizing community health needs and services to meet the			
	community health needs			
h i	The process for consulting with persons representing the community's interests The impact of any actions taken to address the significant health needs identified in the hospital			
	facility's prior CHNA(s)			
j	Other (describe in Section C)			
ر 4	Indicate the tax year the hospital facility last conducted a CHNA: 20 _18_			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent			
	the broad interests of the community served by the hospital facility, including those with special knowledge of or			
	expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from			
	persons who represent the community, and identify the persons the hospital facility consulted	5	Х	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	X	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	X Hospital facility's website (list url): SEE SCHEDULE H, PART V, SECTION C			
b	X Other website (list url): SEE SCHEDULE H, PART V, SECTION C			
С.	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs	8	Х	
9	identified through its most recently conducted CHNA? If "No," skip to line 11. Indicate the tax year the hospital facility last adopted an implementation strategy: 20 ¹⁹	-		
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
а	If "Yes," (list url): SEE SCHEDULE H, PART V, SECTION C	-10		
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		Х
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form			
	4720 for all of its hospital facilities? \$			

Page 5

Facility Information (continued) Part V

Financial Assistance Policy (FAP)

Name of hosp	ital facility o	r letter o	f facility	reporting g	roup A
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				Yes	No
	Did th	e hospital facility have in place during the tax year a written financial assistance policy that:			
13		ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care? s," indicate the eligibility criteria explained in the FAP:	13	X	
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{200.0000}{}$ %			
-		and FPG family income limit for eligibility for discounted care of 400.0000 %			
b		Income level other than FPG (describe in Section C)			
С	X	Asset level			
d	X	Medical indigency			
е	X	Insurance status			
f	X	Underinsurance status			
g	X	Residency			
h		Other (describe in Section C)			
14	Explai	ned the basis for calculating amounts charged to patients?	14	X	
15	Explai	ned the method for applying for financial assistance?	15	Х	
		s," indicate how the hospital facility's FAP or FAP application form (including accompanying ctions) explained the method for applying for financial assistance (check all that apply):			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her			
		application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part			
		of his or her application			
С	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
е		Other (describe in Section C)			
16		videly publicized within the community served by the hospital facility?	16	X	
		s," indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The FAP was widely available on a website (list url): SEE PART V, SECTION C			
b	X	The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
С	X	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECT	ION	C	
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public			
	77	locations in the hospital facility and by mail)			
g	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of			
		the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
i		Other (describe in Section C)			
		Caronic And Cooking of			

Schedule H (Form 990) 2020

JSA 0E1323 1.000

Part	V	Facility Information (continued)			
Billing	and (Collections			
Name	of ho	spital facility or letter of facility reporting group A			
17	Did t	he hospital facility have in place during the tax year a separate billing and collections policy, or a written		Yes	No
		cial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party			
	may	take upon nonpayment?	17	Х	
18	Chec	k all of the following actions against an individual that were permitted under the hospital facility's			
	polici	ies during the tax year before making reasonable efforts to determine the individual's eligibility under the			
	facilit	ty's FAP:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to			
		nonpayment of a previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19	Did t	the hospital facility or other authorized party perform any of the following actions during the tax year			l
	befor	re making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Х
	If "Ye	es," check all actions in which the hospital facility or a third party engaged:			
а	Ш	Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to			
		nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	Щ	Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			j
20	Indica	ate which efforts the hospital facility or other authorized party made before initiating any of the actions liste	ed (wl	nethe	er or
	not c	hecked) in line 19 (check all that apply):			
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language su	ımma	ry of	the
		FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe	oe in S	ectio	on C)
С	X	Processed incomplete and complete FAP applications (if not, describe in Section C)			
d	X	Made presumptive eligibility determinations (if not, describe in Section C)			
е		Other (describe in Section C)			
f		None of these efforts were made			
Policy		ting to Emergency Medical Care			
21		he hospital facility have in place during the tax year a written policy relating to emergency medical care			l
		required the hospital facility to provide, without discrimination, care for emergency medical conditions to		3.5	l
		iduals regardless of their eligibility under the hospital facility's financial assistance policy?	21	X	
	IT "NO	p," indicate why:			
a	\vdash	The hospital facility did not provide care for any emergency medical conditions			
b	\vdash	The hospital facility's policy was not in writing			
С	Ш	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
		in Section C) Other (describe in Section C)			
~	1 1	LITHOU LODGERING IN SOCTION (1)			

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JSA 0E1324 1.000

Part V Facility Information (continued) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) Name of hospital facility or letter of facility reporting group A Yes 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service а during a prior 12-month period The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and b all private health insurers that pay claims to the hospital facility during a prior 12-month period The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in С combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period d The hospital facility used a prospective Medicare or Medicaid method 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 23 If "Yes," explain in Section C. 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross Χ 24 If "Yes," explain in Section C.

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B, LINE 3E

SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY

THE SIGNIFICANT HEALTH NEEDS ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY AND IDENTIFIED THROUGH THE CHNA.

SCHEDULE H, PART V, SECTION B, LINE 5

INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED

KAPI'OLANI MEDICAL CENTER FOR WOMEN AND CHILDREN

IN CONDUCTING KAPI'OLANI'S MOST RECENT CHNA, ISLANDER INSTITUTE CONVENED 21 COMMUNITY MEETINGS ACROSS THE ISLANDS TO ENGAGE EVERYDAY PEOPLE IN DISCUSSIONS AROUND HEALTH IN THEIR COMMUNITIES. A FULL LIST OF COMMUNITY MEETINGS CAN BE FOUND IN APPENDIX D OF THE CHNA. IN ADDITION, ISLANDER CONDUCTED INTERVIEWS WITH 200 "KEY INFORMANTS" WITH EXPERTISE IN COMMUNITY HEALTH ISSUES AND/OR POSSESSING SPECIAL KNOWLEDGE OF VULNERABLE POPULATIONS, INCLUDING (BUT NOT LIMITED TO) LOW-INCOME, MENTALLY ILL, OR PARTICULAR RACIAL/ETHNIC GROUPS. A COMPLETE LIST OF THESE KEY INFORMANTS AND THEIR ORGANIZATIONAL AFFILIATIONS CAN BE FOUND IN APPENDIX E OF THE CHNA. COMMUNITY MEETINGS AND INTERVIEWS TOOK PLACE BETWEEN JANUARY AND DECEMBER, 2018.

COMMON THEMES FROM THE COMMUNITY MEETINGS AND KEY INFORMANT INTERVIEWS WERE DISTILLED AND USED TO DEVELOP A "NEW COMMUNITY PRESCRIPTION FOR HEALTH" IN HAWAI'I DERIVED FROM PEOPLE'S OWN DEFINITIONS OF HEALTH AND

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE FACTORS THAT CONTRIBUTE TO ATTAINING AND MAINTAINING THAT HEALTH. THE
CHNA REPORT WAS ORGANIZED AROUND THESE FACTORS AND USED TO IDENTIFY
PRIORITY HEALTH NEEDS AND DEVELOP A STRATEGY FOR COMMUNITY HEALTH THAT
ADDRESSES THE IMPORTANT GAPS AND TAKES ADVANTAGE OF OPPORTUNITIES TO HELP
HAWAI'I'S PEOPLE LIVE HEALTHY, FULFILLING LIVES.

STRAUB MEDICAL CENTER

IN CONDUCTING STRAUB'S MOST RECENT CHNA, ISLANDER INSTITUTE CONVENED 21

COMMUNITY MEETINGS ACROSS THE ISLANDS TO ENGAGE EVERYDAY PEOPLE IN

DISCUSSIONS AROUND HEALTH IN THEIR COMMUNITIES. A FULL LIST OF COMMUNITY

MEETINGS CAN BE FOUND IN APPENDIX D OF THE CHNA. IN ADDITION, ISLANDER

CONDUCTED INTERVIEWS WITH 200 "KEY INFORMANTS" WITH EXPERTISE IN

COMMUNITY HEALTH ISSUES AND/OR POSSESSING SPECIAL KNOWLEDGE OF VULNERABLE

POPULATIONS, INCLUDING (BUT NOT LIMITED TO) LOW-INCOME, MENTALLY ILL, OR

PARTICULAR RACIAL/ETHNIC GROUPS. A COMPLETE LIST OF THESE KEY INFORMANTS

AND THEIR ORGANIZATIONAL AFFILIATIONS CAN BE FOUND IN APPENDIX E OF THE

CHNA. COMMUNITY MEETINGS AND INTERVIEWS TOOK PLACE BETWEEN JANUARY AND

DECEMBER, 2018.

COMMON THEMES FROM THE COMMUNITY MEETINGS AND KEY INFORMANT INTERVIEWS

WERE DISTILLED AND USED TO DEVELOP A "NEW COMMUNITY PRESCRIPTION FOR

HEALTH" IN HAWAI'I DERIVED FROM PEOPLE'S OWN DEFINITIONS OF HEALTH AND

THE FACTORS THAT CONTRIBUTE TO ATTAINING AND MAINTAINING THAT HEALTH. THE

CHNA REPORT WAS ORGANIZED AROUND THESE FACTORS AND USED TO IDENTIFY

PRIORITY HEALTH NEEDS AND DEVELOP A STRATEGY FOR COMMUNITY HEALTH THAT

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ADDRESSES THE IMPORTANT GAPS AND TAKES ADVANTAGE OF OPPORTUNITIES TO HELP HAWAI'I'S PEOPLE LIVE HEALTHY, FULFILLING LIVES.

PALI MOMI MEDICAL CENTER

IN CONDUCTING PALI MOMI'S MOST RECENT CHNA, ISLANDER INSTITUTE CONVENED 21 COMMUNITY MEETINGS ACROSS THE ISLANDS TO ENGAGE EVERYDAY PEOPLE IN DISCUSSIONS AROUND HEALTH IN THEIR COMMUNITIES. A FULL LIST OF COMMUNITY MEETINGS CAN BE FOUND IN APPENDIX D OF THE CHNA. IN ADDITION, ISLANDER CONDUCTED INTERVIEWS WITH 200 "KEY INFORMANTS" WITH EXPERTISE IN COMMUNITY HEALTH ISSUES AND/OR POSSESSING SPECIAL KNOWLEDGE OF VULNERABLE POPULATIONS, INCLUDING (BUT NOT LIMITED TO) LOW-INCOME, MENTALLY ILL, OR PARTICULAR RACIAL/ETHNIC GROUPS. A COMPLETE LIST OF THESE KEY INFORMANTS AND THEIR ORGANIZATIONAL AFFILIATIONS CAN BE FOUND IN APPENDIX E OF THE CHNA. COMMUNITY MEETINGS AND INTERVIEWS TOOK PLACE BETWEEN JANUARY AND DECEMBER, 2018.

COMMON THEMES FROM THE COMMUNITY MEETINGS AND KEY INFORMANT INTERVIEWS WERE DISTILLED AND USED TO DEVELOP A "NEW COMMUNITY PRESCRIPTION FOR HEALTH" IN HAWAI'I DERIVED FROM PEOPLE'S OWN DEFINITIONS OF HEALTH AND THE FACTORS THAT CONTRIBUTE TO ATTAINING AND MAINTAINING THAT HEALTH. THE CHNA REPORT WAS ORGANIZED AROUND THESE FACTORS AND USED TO IDENTIFY PRIORITY HEALTH NEEDS AND DEVELOP A STRATEGY FOR COMMUNITY HEALTH THAT ADDRESSES THE IMPORTANT GAPS AND TAKES ADVANTAGE OF OPPORTUNITIES TO HELP HAWAI'I'S PEOPLE LIVE HEALTHY, FULFILLING LIVES.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

WILCOX MEDICAL CENTER

IN CONDUCTING WILCOX'S MOST RECENT CHNA, ISLANDER INSTITUTE CONVENED 21

COMMUNITY MEETINGS ACROSS THE ISLANDS TO ENGAGE EVERYDAY PEOPLE IN

DISCUSSIONS AROUND HEALTH IN THEIR COMMUNITIES. A FULL LIST OF COMMUNITY

MEETINGS CAN BE FOUND IN APPENDIX D OF THE CHNA. IN ADDITION, ISLANDER

CONDUCTED INTERVIEWS WITH 200 "KEY INFORMANTS" WITH EXPERTISE IN

COMMUNITY HEALTH ISSUES AND/OR POSSESSING SPECIAL KNOWLEDGE OF VULNERABLE

POPULATIONS, INCLUDING (BUT NOT LIMITED TO) LOW-INCOME, MENTALLY ILL, OR

PARTICULAR RACIAL/ETHNIC GROUPS. A COMPLETE LIST OF THESE KEY INFORMANTS

AND THEIR ORGANIZATIONAL AFFILIATIONS CAN BE FOUND IN APPENDIX E OF THE

CHNA. COMMUNITY MEETINGS AND INTERVIEWS TOOK PLACE BETWEEN JANUARY AND

DECEMBER, 2018.

COMMON THEMES FROM THE COMMUNITY MEETINGS AND KEY INFORMANT INTERVIEWS

WERE DISTILLED AND USED TO DEVELOP A "NEW COMMUNITY PRESCRIPTION FOR

HEALTH" IN HAWAI'I DERIVED FROM PEOPLE'S OWN DEFINITIONS OF HEALTH AND

THE FACTORS THAT CONTRIBUTE TO ATTAINING AND MAINTAINING THAT HEALTH. THE

CHNA REPORT WAS ORGANIZED AROUND THESE FACTORS AND USED TO IDENTIFY

PRIORITY HEALTH NEEDS AND DEVELOP A STRATEGY FOR COMMUNITY HEALTH THAT

ADDRESSES THE IMPORTANT GAPS AND TAKES ADVANTAGE OF OPPORTUNITIES TO HELP

HAWAI'I'S PEOPLE LIVE HEALTHY, FULFILLING LIVES.

SCHEDULE H, PART V, SECTION B, LINES 6A & 6B

CHNA CONDUCTED WITH OTHER HOSPITAL FACILITIES AND ORGANIZATIONS

HAWAI'I PACIFIC HEALTH'S FOUR HOSPITAL FACILITIES PARTICIPATED WITH

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

NINETEEN OTHER NONPROFIT HAWAI'I HOSPITALS TO COLLABORATE ON A CHNA IN FISCAL YEAR 2019, LED BY THE HEALTHCARE ASSOCIATION OF HAWAI'I. ISLANDER INSTITUTE, A FIRM SPECIALIZING IN GATHERING AND ANALYZING COMMUNITY INPUT FROM HAWAI'I'S COMMUNITIES, WAS RETAINED TO CONDUCT THE CHNA RESEARCH. PARTICIPATING HOSPITALS WERE: ADVENTIST HEALTH CASTLE, SUTTER HEALTH KAHI MOHALA, KAHUKU MEDICAL CENTER, KAISER PERMANENTE MEDICAL CENTER, KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN, KUAKINI MEDICAL CENTER, KULA HOSPITAL, LANI COMMUNITY HOSPITAL, MAUI MEMORIAL HOSPITAL, MOLOKAI GENERAL HOSPITAL, NORTH HAWAI'I COMMUNITY HOSPITAL, PALI MOMI MEDICAL CENTER, REHABILITATION HOSPITAL OF THE PACIFIC, SHRINERS HOSPITALS FOR CHILDREN - HONOLULU, STRAUB MEDICAL CENTER, THE QUEEN'S MEDICAL CENTER, THE QUEEN'S MEDICAL CENTER - WEST OAHU, WAHIAWA GENERAL HOSPITAL, AND WILCOX MEDICAL CENTER.

SCHEDULE H, PART V, SECTION B, LINE 7A

COMMUNITY HEALTH NEEDS ASSESSMENT WEBSITE

HOSPITAL FACILITY'S WEBSITE WHERE THE CHNA IS MADE WIDELY AVAILABLE:

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/ABOUT-US/COMMUNITY/

SCHEDULE H, PART V, SECTION B, LINE 7B

OTHER WEBSITE WHERE THE CHNA IS MADE AVAILABLE TO THE PUBLIC

HEALTHCARE ASSOCIATION OF HAWAII:

HTTPS://WWW.HAH.ORG/REPORTS-AND-DATA

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JSA.

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B, LINE 10A

IMPLEMENTATION STRATEGY PLAN WEBSITE

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN:

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/MEDIA/12311/CHI-PLAN_KAPIOLANI_FY2020-

2022.PDF

PALI MOMI MEDICAL CENTER:

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/MEDIA/12312/CHI-PLAN PALI-MOMI FY2020-

2022.PDF

STRAUB CLINIC & HOSPITAL:

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/MEDIA/12313/CHI-PLAN_STRAUB_FY2020-

2022.PDF

WILCOX MEMORIAL HOSPITAL:

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/MEDIA/12314/CHI-PLAN WILCOX FY2020-

2022.PDF

SCHEDULE H, PART V, SECTION B, LINE 11

ADDRESSING SIGNIFICANT NEEDS IDENTIFIED IN CHNA & NEEDS NOT BEING

ADDRESSED

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN:

IN FISCAL YEAR 2021, KAPI'OLANI CONDUCTED THE FOLLOWING COMMUNITY BENEFIT

ACTIVITIES TO EXECUTE YEAR TWO OF A THREE-YEAR IMPLEMENTATION STRATEGY TO

ADDRESS THE PRIORITY COMMUNITY HEALTH NEEDS IDENTIFIED IN KAPI'OLANI'S

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

2019 COMMUNITY HEALTH NEEDS ASSESSMENT: STRENGTHENING FAMILIES, BUILDING GOOD FOOD SYSTEMS, INVESTING IN TEENAGERS AND HEALTHY STARTS, AND PROVIDING ACCESSIBLE PROACTIVE SUPPORT FOR THOSE WITH HIGH NEEDS. KAPI'OLANI'S 2016 AND 2019 CHNAS AND IMPLEMENTATION STRATEGIES MAY BE VIEWED ONLINE AT: HTTP://WWW.HAWAIIPACIFICHEALTH.ORG/ABOUT-US/COMMUNITY/

IN FY21, KAPI'OLANI PROVIDED EXTENSIVE COMMUNITY SUPPORT TO ADDRESS THE ONGOING COVID PUBLIC HEALTH EMERGENCY, INCLUDING STANDING UP COMMUNITY COVID TESTING SITES AND VACCINATION CLINICS AS WELL AS COLLABORATING EXTENSIVELY WITH STATE AGENCIES AND OTHER HEALTH CARE SYSTEMS TO PROVIDE EXPERTISE, ASSISTANCE AND PUBLIC HEALTH EDUCATION.

DUE TO PANDEMIC-RELATED RESTRICTIONS ON IN-PERSON GATHERINGS AND OTHER PRECAUTIONS, CERTAIN PROGRAMS OUTLINED IN KAPI'OLANI'S 2019 IMPLEMENTATION STRATEGY WERE SUSPENDED UNTIL THEY CAN SAFELY BE CONDUCTED. IN FY21, IN ADDITION TO SIGNIFICANT CLINICAL AND PUBLIC HEALTH INTERVENTIONS TO ADDRESS COVID, KAPI'OLANI ALSO CONDUCTED THE FOLLOWING COMMUNITY BENEFIT INITIATIVES:

SNAP DOUBLE-UP FOOD BUCKS INCENTIVE PROGRAM: IN HAWAI'I, FOOD INSECURITY INCREASED SIGNIFICANTLY DUE TO ECONOMIC FALL-OUT FROM THE PANDEMIC. KAPI'OLANI PARTNERED WITH A MULTISECTOR COALITION TO SUPPORT A FUND THAT OFFERS DOUBLE THE VALUE FOR ALL PURCHASES OF FRESH, LOCAL PRODUCE MADE WITH SNAP-EBT. PROGRAMS SUCH AS THESE ARE DEMONSTRATED TO INCREASE CONSUMPTION OF FRESH FRUITS AND VEGETABLES BY SNAP RECIPIENTS WHILE

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SUPPORTING LOCAL FARMERS.

RESIDENTIAL YOUTH SERVICES & EMPOWERMENT (RYSE) IS A YOUTH-SPECIFIC SHELTER PROVIDING TEMPORARY OVERNIGHT LODGING AND SUPPORT SERVICES TO HELP HOMELESS YOUTH ACHIEVE HOUSING, EMPLOYMENT AND SELF-SUFFICIENCY. KAPI'OLANI PROVIDED FINANCIAL SUPPORT TO ADDRESS THE NEEDS OF THIS VULNERABLE POPULATION.

HEALTHY WEIGHT AND YOUR CHILD IS AN INTENSIVE, FAMILY-BASED ADOLESCENT WEIGHT MANAGEMENT PROGRAM TO COMBAT CHILDHOOD OBESITY. THE KIDNEY FOUNDATION OF HAWAI'I AND KAPI'OLANI, TOGETHER WITH THE OTHER HOSPITALS OF HAWAI'I PACIFIC HEALTH, PARTNERED TO PROVIDE THE PROGRAM AT NO COST TO FAMILIES ACROSS O'AHU. IN FY21, THE PROGRAM WAS DELIVERED IN AN ENTIRELY VIRTUAL FORMAT.

MEDICAL TRANSPORT SERVICES: KAPI'OLANI PROVIDES INTER-HOSPITAL TRANSPORTS FROM THE NEIGHBOR ISLANDS TO O'AHU, WHERE KAPI'OLANI IS LOCATED, AND TO THE MAINLAND, FOR CRITICAL NEONATAL AND PEDIATRIC PATIENTS REQUIRING ACCESS TO SPECIALTY CARE NOT AVAILABLE IN THEIR COMMUNITIES.

CANCER RESEARCH CENTER OF HAWAI'I: KAPI'OLANI, TOGETHER WITH THE OTHER HOSPITALS OF HAWAI'I PACIFIC HEALTH, QUEENS MEDICAL CENTER, AND KUAKINI MEDICAL CENTER, PARTNERED WITH THE CANCER RESEARCH CENTER OF HAWAI'I TO ENHANCE THE QUALITY AND BREADTH OF CANCER CARE IN HAWAI'I BY SUPPORTING ENHANCED PATIENT ACCESS TO CLINICAL TRIALS, STATE-OF-THE-ART TREATMENT,

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

AND INNOVATIVE THERAPIES NEAR TO HOME.

HEALTH PROFESSIONALS EDUCATION: MANY AREAS OF HAWAI'I ARE IDENTIFIED AS
HEALTH PROFESSIONAL SHORTAGE AREAS. TO ADDRESS THIS SHORTAGE AND IMPROVE
ACCESS TO HEALTH CARE SERVICES FOR HAWAI'I RESIDENTS, KAPI'OLANI PROVIDES
CLINICAL TRAINING AND RESIDENCIES FOR MEDICAL STUDENTS AND RESIDENTS,
NURSING STUDENTS, AND ALLIED HEALTH PROFESSIONALS. KAPI'OLANI ALSO
SUPPORTS A SCHOLARSHIP THAT PROVIDES FINANCIAL ASSISTANCE FOR LOCAL
STUDENTS TO ATTEND THE UNIVERSITY OF HAWAI'I JOHN A. BURNS SCHOOL OF
MEDICINE.

SIGNIFICANT COMMUNITY HEALTH NEEDS NOT BEING ADDRESSED

THE FOLLOWING AREAS OF NEED IDENTIFIED IN KAPI'OLANI'S 2019 CHNA ARE NOT BEING ADDRESSED IN THE HOSPITAL'S IMPLEMENTATION STRATEGY: ADDRESS

FINANCIAL INSECURITY, WORK TOGETHER FOR EQUALITY AND JUSTICE, RESTORE ENVIRONMENT AND SENSE OF PLACE, NURTURE COMMUNITY IDENTITY AND

COHESIVENESS, SHIFT ELDER CARE AWAY FROM "SICK CARE," AND STRENGTHEN TRUST IN HEALTH CARE. THEY WERE NOT SELECTED AS PRIORITIES FOR KAPI'OLANI TO ADDRESS BECAUSE THEY DID NOT MEET SOME OR ALL OF THE FOLLOWING CRITERIA: ALIGNMENT WITH HPH'S COMMUNITY HEALTH PARTNERSHIP FOCUS AREAS, OPPORTUNITY TO LEVERAGE PLANNED AND EXISTING HPH COMMUNITY PARTNERSHIPS AND INITIATIVES, ALIGNMENT WITH HPH'S RESOURCES AND EXPERTISE, AND POTENTIAL TO HAVE A MEASURABLE IMPACT ON COMMUNITY HEALTH IN COLLABORATION WITH PARTNERS.

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PALI MOMI MEDICAL CENTER:

IN FISCAL YEAR 2021, PALI MOMI CONDUCTED THE FOLLOWING COMMUNITY BENEFIT ACTIVITIES TO EXECUTE YEAR TWO OF A THREE-YEAR IMPLEMENTATION STRATEGY TO ADDRESS THE PRIORITY COMMUNITY HEALTH NEEDS IDENTIFIED IN PALI MOMI'S 2019 COMMUNITY HEALTH NEEDS ASSESSMENT: STRENGTHENING FAMILIES, BUILDING GOOD FOOD SYSTEMS, INVESTING IN TEENAGERS AND HEALTHY STARTS, AND PROVIDING ACCESSIBLE PROACTIVE SUPPORT FOR THOSE WITH HIGH NEEDS. PALI MOMI'S 2016 AND 2019 CHNAS AND IMPLEMENTATION STRATEGIES MAY BE VIEWED ONLINE AT: HTTP://WWW.HAWAIIPACIFICHEALTH.ORG/ABOUT-US/COMMUNITY/

IN FY21, PALI MOMI PROVIDED EXTENSIVE COMMUNITY SUPPORT TO ADDRESS THE ONGOING COVID PUBLIC HEALTH EMERGENCY, INCLUDING STANDING UP COMMUNITY COVID TESTING SITES AND VACCINATION CLINICS AS WELL AS COLLABORATING EXTENSIVELY WITH STATE AGENCIES AND OTHER HEALTH CARE SYSTEMS TO PROVIDE EXPERTISE, ASSISTANCE AND PUBLIC HEALTH EDUCATION.

DUE TO PANDEMIC-RELATED RESTRICTIONS ON IN-PERSON GATHERINGS AND OTHER PRECAUTIONS, CERTAIN PROGRAMS OUTLINED IN PALI MOMI'S 2019 IMPLEMENTATION STRATEGY WERE SUSPENDED UNTIL THEY CAN SAFELY BE CONDUCTED. IN FY21, IN ADDITION TO SIGNIFICANT CLINICAL AND PUBLIC HEALTH INTERVENTIONS TO ADDRESS COVID, PALI MOMI ALSO CONDUCTED THE FOLLOWING COMMUNITY BENEFIT INITIATIVES:

SNAP DOUBLE-UP FOOD BUCKS INCENTIVE PROGRAM: IN HAWAI'I, FOOD INSECURITY INCREASED SIGNIFICANTLY DUE TO ECONOMIC FALL-OUT FROM THE PANDEMIC. PALI

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MOMI PARTNERED WITH A MULTISECTOR COALITION TO SUPPORT A FUND THAT OFFERS DOUBLE THE VALUE FOR ALL PURCHASES OF FRESH, LOCAL PRODUCE MADE WITH SNAP-EBT. PROGRAMS SUCH AS THESE ARE DEMONSTRATED TO INCREASE CONSUMPTION OF FRESH FRUITS AND VEGETABLES BY SNAP RECIPIENTS WHILE SUPPORTING LOCAL FARMERS.

RESIDENTIAL YOUTH SERVICES & EMPOWERMENT (RYSE) IS A YOUTH-SPECIFIC SHELTER PROVIDING TEMPORARY OVERNIGHT LODGING AND SUPPORT SERVICES TO HELP HOMELESS YOUTH ACHIEVE HOUSING, EMPLOYMENT AND SELF-SUFFICIENCY. PALI MOMI PROVIDED FINANCIAL SUPPORT TO ADDRESS THE NEEDS OF THIS VULNERABLE POPULATION.

HEALTHY WEIGHT AND YOUR CHILD IS AN INTENSIVE, FAMILY-BASED ADOLESCENT WEIGHT MANAGEMENT PROGRAM TO COMBAT CHILDHOOD OBESITY. THE KIDNEY FOUNDATION OF HAWAI'I AND PALI MOMI, TOGETHER WITH THE OTHER HOSPITALS OF HAWAI'I PACIFIC HEALTH, PARTNERED TO PROVIDE THE PROGRAM AT NO COST TO FAMILIES ACROSS O'AHU. IN FY21, THE PROGRAM WAS DELIVERED IN AN ENTIRELY VIRTUAL FORMAT.

CANCER RESEARCH CENTER OF HAWAI'I: PALI MOMI, TOGETHER WITH THE OTHER HOSPITALS OF HAWAI'I PACIFIC HEALTH, QUEENS MEDICAL CENTER, AND KUAKINI MEDICAL CENTER, PARTNERED WITH THE CANCER RESEARCH CENTER OF HAWAI'I TO ENHANCE THE QUALITY AND BREADTH OF CANCER CARE IN HAWAI'I BY SUPPORTING ENHANCED PATIENT ACCESS TO CLINICAL TRIALS, STATE-OF-THE-ART TREATMENT, AND INNOVATIVE THERAPIES NEAR TO HOME.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HEALTH PROFESSIONALS EDUCATION: MANY AREAS OF HAWAI'I ARE IDENTIFIED AS
HEALTH PROFESSIONAL SHORTAGE AREAS. TO ADDRESS THIS SHORTAGE AND IMPROVE
ACCESS TO HEALTH CARE SERVICES FOR HAWAI'I RESIDENTS, PALI MOMI PROVIDES
CLINICAL TRAINING AND RESIDENCIES FOR MEDICAL STUDENTS AND RESIDENTS.

PALI MOMI ALSO SUPPORTS A SCHOLARSHIP THAT PROVIDES FINANCIAL ASSISTANCE
FOR LOCAL STUDENTS TO ATTEND THE UNIVERSITY OF HAWAI'I JOHN A. BURNS
SCHOOL OF MEDICINE.

SIGNIFICANT COMMUNITY HEALTH NEEDS NOT BEING ADDRESSED: THE FOLLOWING AREAS OF NEED IDENTIFIED IN PALI MOMI'S 2019 CHNA ARE NOT BEING ADDRESSED IN THE HOSPITAL'S IMPLEMENTATION STRATEGY: ADDRESS FINANCIAL INSECURITY, WORK TOGETHER FOR EQUALITY AND JUSTICE, RESTORE ENVIRONMENT AND SENSE OF PLACE, NURTURE COMMUNITY IDENTITY AND COHESIVENESS, SHIFT ELDER CARE AWAY FROM "SICK CARE," AND STRENGTHEN TRUST IN HEALTH CARE. THEY WERE NOT SELECTED AS PRIORITIES FOR PALI MOMI TO ADDRESS BECAUSE THEY DID NOT MEET SOME OR ALL OF THE FOLLOWING CRITERIA: ALIGNMENT WITH HPH'S COMMUNITY HEALTH PARTNERSHIP FOCUS AREAS, OPPORTUNITY TO LEVERAGE PLANNED AND EXISTING HPH COMMUNITY PARTNERSHIPS AND INITIATIVES, ALIGNMENT WITH HPH'S RESOURCES AND EXPERTISE, AND POTENTIAL TO HAVE A MEASURABLE IMPACT ON COMMUNITY HEALTH IN COLLABORATION WITH PARTNERS.

STRAUB MEDICAL CENTER:

IN FISCAL YEAR 2021, STRAUB CONDUCTED THE FOLLOWING COMMUNITY BENEFIT

ACTIVITIES TO EXECUTE YEAR TWO OF A THREE-YEAR IMPLEMENTATION STRATEGY TO

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ADDRESS THE PRIORITY COMMUNITY HEALTH NEEDS IDENTIFIED IN STRAUB'S 2019 COMMUNITY HEALTH NEEDS ASSESSMENT: STRENGTHENING FAMILIES, BUILDING GOOD FOOD SYSTEMS, INVESTING IN TEENAGERS AND HEALTHY STARTS, AND PROVIDING ACCESSIBLE PROACTIVE SUPPORT FOR THOSE WITH HIGH NEEDS. STRAUB'S 2016 AND 2019 CHNAS AND IMPLEMENTATION STRATEGIES MAY BE VIEWED ONLINE AT: HTTP://WWW.HAWAIIPACIFICHEALTH.ORG/ABOUT-US/COMMUNITY/

IN FY21, STRAUB PROVIDED EXTENSIVE COMMUNITY SUPPORT TO ADDRESS THE ONGOING COVID PUBLIC HEALTH EMERGENCY, INCLUDING STANDING UP COMMUNITY COVID TESTING SITES AND VACCINATION CLINICS AS WELL AS COLLABORATING EXTENSIVELY WITH STATE AGENCIES AND OTHER HEALTH CARE SYSTEMS TO PROVIDE EXPERTISE, ASSISTANCE AND PUBLIC HEALTH EDUCATION.

DUE TO PANDEMIC-RELATED RESTRICTIONS ON IN-PERSON GATHERINGS AND OTHER PRECAUTIONS, CERTAIN PROGRAMS OUTLINED IN STRAUB'S 2019 IMPLEMENTATION STRATEGY WERE SUSPENDED UNTIL THEY CAN SAFELY BE CONDUCTED. IN FY21, IN ADDITION TO SIGNIFICANT CLINICAL AND PUBLIC HEALTH INTERVENTIONS TO ADDRESS COVID, STRAUB ALSO CONDUCTED THE FOLLOWING COMMUNITY BENEFIT INITIATIVES:

SNAP DOUBLE-UP FOOD BUCKS INCENTIVE PROGRAM: IN HAWAI'I, FOOD INSECURITY INCREASED SIGNIFICANTLY DUE TO ECONOMIC FALL-OUT FROM THE PANDEMIC. STRAUB PARTNERED WITH A MULTISECTOR COALITION TO SUPPORT A FUND THAT OFFERS DOUBLE THE VALUE FOR ALL PURCHASES OF FRESH, LOCAL PRODUCE MADE WITH SNAP-EBT. PROGRAMS SUCH AS THESE ARE DEMONSTRATED TO INCREASE

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CONSUMPTION OF FRESH FRUITS AND VEGETABLES BY SNAP RECIPIENTS WHILE SUPPORTING LOCAL FARMERS.

RESIDENTIAL YOUTH SERVICES & EMPOWERMENT (RYSE) IS A YOUTH-SPECIFIC

SHELTER PROVIDING TEMPORARY OVERNIGHT LODGING AND SUPPORT SERVICES TO

HELP HOMELESS YOUTH ACHIEVE HOUSING, EMPLOYMENT AND SELF-SUFFICIENCY.

STRAUB PROVIDED FINANCIAL SUPPORT TO ADDRESS THE NEEDS OF THIS VULNERABLE POPULATION.

HEALTHY WEIGHT AND YOUR CHILD IS AN INTENSIVE, FAMILY-BASED ADOLESCENT WEIGHT MANAGEMENT PROGRAM TO COMBAT CHILDHOOD OBESITY. THE KIDNEY FOUNDATION OF HAWAI'I AND STRAUB, TOGETHER WITH THE OTHER HOSPITALS OF HAWAI'I PACIFIC HEALTH, PARTNERED TO PROVIDE THE PROGRAM AT NO COST TO FAMILIES ACROSS O'AHU. IN FY21, THE PROGRAM WAS DELIVERED IN AN ENTIRELY VIRTUAL FORMAT.

CANCER RESEARCH CENTER OF HAWAI'I: STRAUB, TOGETHER WITH THE OTHER
HOSPITALS OF HAWAI'I PACIFIC HEALTH, QUEENS MEDICAL CENTER, AND KUAKINI
MEDICAL CENTER, PARTNERED WITH THE CANCER RESEARCH CENTER OF HAWAI'I TO
ENHANCE THE QUALITY AND BREADTH OF CANCER CARE IN HAWAI'I BY SUPPORTING
ENHANCED PATIENT ACCESS TO CLINICAL TRIALS, STATE-OF-THE-ART TREATMENT,
AND INNOVATIVE THERAPIES NEAR TO HOME.

HEALTH PROFESSIONALS EDUCATION: MANY AREAS OF HAWAI'I ARE IDENTIFIED AS
HEALTH PROFESSIONAL SHORTAGE AREAS. TO ADDRESS THIS SHORTAGE AND IMPROVE

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ACCESS TO HEALTH CARE SERVICES FOR HAWAI'I RESIDENTS, STRAUB PROVIDES CLINICAL TRAINING AND RESIDENCIES FOR MEDICAL STUDENTS AND RESIDENTS. STRAUB ALSO SUPPORTS A SCHOLARSHIP THAT PROVIDES FINANCIAL ASSISTANCE FOR LOCAL STUDENTS TO ATTEND THE UNIVERSITY OF HAWAI'I JOHN A. BURNS SCHOOL OF MEDICINE.

SIGNIFICANT COMMUNITY HEALTH NEEDS NOT BEING ADDRESSED THE FOLLOWING AREAS OF NEED IDENTIFIED IN STRAUB'S 2019 CHNA ARE NOT BEING ADDRESSED IN THE HOSPITAL'S IMPLEMENTATION STRATEGY: ADDRESS FINANCIAL INSECURITY, WORK TOGETHER FOR EQUALITY AND JUSTICE, RESTORE ENVIRONMENT AND SENSE OF PLACE, NURTURE COMMUNITY IDENTITY AND COHESIVENESS, SHIFT ELDER CARE AWAY FROM "SICK CARE," AND STRENGTHEN TRUST IN HEALTH CARE. THEY WERE NOT SELECTED AS PRIORITIES FOR STRAUB TO ADDRESS BECAUSE THEY DID NOT MEET SOME OR ALL OF THE FOLLOWING CRITERIA: ALIGNMENT WITH HPH'S COMMUNITY HEALTH PARTNERSHIP FOCUS AREAS, OPPORTUNITY TO LEVERAGE PLANNED AND EXISTING HPH COMMUNITY PARTNERSHIPS AND INITIATIVES, ALIGNMENT WITH HPH'S RESOURCES AND EXPERTISE, AND POTENTIAL TO HAVE A MEASURABLE IMPACT ON COMMUNITY HEALTH IN COLLABORATION WITH PARTNERS.

WILCOX MEDICAL CENTER:

IN FISCAL YEAR 2021, WILCOX CONDUCTED THE FOLLOWING COMMUNITY BENEFIT ACTIVITIES TO EXECUTE YEAR TWO OF A THREE-YEAR IMPLEMENTATION STRATEGY TO ADDRESS THE PRIORITY COMMUNITY HEALTH NEEDS IDENTIFIED IN WILCOX' 2019 COMMUNITY HEALTH NEEDS ASSESSMENT: STRENGTHENING FAMILIES, BUILDING GOOD

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Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FOOD SYSTEMS, INVESTING IN TEENAGERS AND HEALTHY STARTS, AND PROVIDING ACCESSIBLE PROACTIVE SUPPORT FOR THOSE WITH HIGH NEEDS. WILCOX' 2016 AND 2019 CHNAS AND IMPLEMENTATION STRATEGIES MAY BE VIEWED ONLINE AT: HTTP://WWW.HAWAIIPACIFICHEALTH.ORG/ABOUT-US/COMMUNITY/

IN FY21, WILCOX PROVIDED SIGNIFICANT COMMUNITY SUPPORT TO ADDRESS THE ONGOING COVID PUBLIC HEALTH EMERGENCY, INCLUDING STANDING UP COMMUNITY COVID TESTING SITES AND VACCINATION CLINICS AS WELL AS COLLABORATING EXTENSIVELY WITH STATE AGENCIES AND OTHER HEALTH CARE SYSTEMS TO PROVIDE EXPERTISE, ASSISTANCE AND PUBLIC HEALTH EDUCATION.

DUE TO PANDEMIC-RELATED RESTRICTIONS ON IN-PERSON GATHERINGS AND OTHER PRECAUTIONS, CERTAIN PROGRAMS OUTLINED IN WILCOX'S 2019 IMPLEMENTATION STRATEGY WERE SUSPENDED UNTIL THEY CAN SAFELY BE CONDUCTED. IN FY21, IN ADDITION TO EXTENSIVE CLINICAL AND PUBLIC HEALTH INTERVENTIONS TO ADDRESS COVID, WILCOX ALSO CONDUCTED THE FOLLOWING COMMUNITY BENEFIT INITIATIVES:

SNAP DOUBLE-UP FOOD BUCKS INCENTIVE PROGRAM & MALAMA KAUA'I: IN HAWAI'I, FOOD INSECURITY INCREASED SIGNIFICANTLY DUE TO ECONOMIC FALL-OUT FROM THE PANDEMIC. WILCOX PARTNERED WITH A MULTISECTOR COALITION TO SUPPORT A FUND THAT OFFERS DOUBLE THE VALUE FOR ALL PURCHASES OF FRESH, LOCAL PRODUCE MADE WITH SNAP-EBT. PROGRAMS SUCH AS THESE ARE DEMONSTRATED TO INCREASE CONSUMPTION OF FRESH FRUITS AND VEGETABLES BY SNAP RECIPIENTS WHILE SUPPORTING LOCAL FARMERS. WILCOX ALSO SUPPORTED MALAMA KAUA'I'S PROGRAMS TO INCREASE ACCESS TO HEALTHY FOODS ON KAUA'I.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HALE OPIO: WILCOX SUPPORTED HALE OPIO'S PROGRAMS TO PROVIDE OUTREACH AND SUPPORT SERVICES TO HOMELESS YOUTH ON KAUA'I.

REACH OUT AND READ: WILCOX SUPPORTED THE REACH OUT AND READ PROGRAM, A

NATIONAL BEST-PRACTICE TO PROMOTE LITERACY FOR YOUNG CHILDREN THAT

PROVIDES FREE AGE-APPROPRIATE CHILDREN'S BOOKS TO PATIENTS TO TAKE HOME

AFTER VISITING THEIR PEDIATRICIAN'S OFFICES.

HEALTH PROFESSIONALS EDUCATION: KAUA'I IS IDENTIFIED AS A HEALTH
PROFESSIONAL SHORTAGE AREA. TO ADDRESS THIS SHORTAGE, AND IMPROVE ACCESS
TO HEALTH CARE SERVICES FOR KAUA'I RESIDENTS, WILCOX PROVIDED CLINICAL
TRAINING AND PHARMACY RESIDENCIES FOR UNIVERSITY OF HAWAI'I HILO PHARMACY
STUDENTS, AND CLINICAL TRAINING FOR NURSING STUDENTS, TO INCREASE THE
CAPACITY OF THE LOCAL HEALTH CARE WORKFORCE AND IMPROVE THE AVAILABILITY
OF, AND ACCESS TO, QUALITY SPECIALTY MEDICAL CARE IN HAWAI'I. WILCOX ALSO
SUPPORTS A SCHOLARSHIP FUND THAT PROVIDES FINANCIAL ASSISTANCE FOR
HAWAI'I RESIDENTS TO ATTEND THE UH JOHN A BURNS SCHOOL OF MEDICINE.

CANCER RESEARCH CENTER OF HAWAI'I: WILCOX, TOGETHER WITH THE OTHER
HOSPITALS OF HAWAI'I PACIFIC HEALTH, QUEENS MEDICAL CENTER, AND KUAKINI
MEDICAL CENTER, PARTNERED WITH THE UNIVERSITY OF HAWAI'I'S CANCER
RESEARCH CENTER OF HAWAI'I TO ENHANCE THE QUALITY AND BREADTH OF CANCER
CARE IN HAWAI'I, SUPPORTING ENHANCED PATIENT ACCESS TO CLINICAL TRIALS,
STATE-OF-THE-ART TREATMENT, AND INNOVATIVE THERAPIES NEAR TO HOME.

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CHEMOTHERAPY: WILCOX'S CHEMOTHERAPY CENTER, SUBSIDIZED BY THE MEDICAL CENTER, IS THE ONLY ONE AVAILABLE ON THE ISLAND, LESSENING THE NEED FOR ISLAND RESIDENTS WITH CANCER TO FLY TO O'AHU OR TO THE MAINLAND FOR CARE.

AFTER HOURS PHARMACY: WILCOX'S AFTER HOURS PHARMACY IS THE ONLY PHARMACY OPEN AFTER NORMAL BUSINESS HOURS ON THE ISLAND OF KAUA'I. IT PROVIDES CRITICAL AND TIME SENSITIVE MEDICATIONS TO THE COMMUNITY WHEN THE OTHER PHARMACIES ON THE ISLAND ARE CLOSED. WILCOX SUBSIDIZES PROVISION OF SERVICE DURING THESE HOURS.

SIGNIFICANT COMMUNITY HEALTH NEEDS NOT BEING ADDRESSED THE FOLLOWING AREAS OF NEED IDENTIFIED IN WILCOX 2019 CHNA ARE NOT BEING ADDRESSED IN THE HOSPITAL'S IMPLEMENTATION STRATEGY: ADDRESS FINANCIAL INSECURITY, WORK TOGETHER FOR EQUALITY AND JUSTICE, RESTORE ENVIRONMENT AND SENSE OF PLACE, NURTURE COMMUNITY IDENTITY AND COHESIVENESS, SHIFT ELDER CARE AWAY FROM "SICK CARE," AND STRENGTHEN TRUST IN HEALTH CARE. THEY WERE NOT SELECTED AS PRIORITIES FOR WILCOX TO ADDRESS BECAUSE THEY DID NOT MEET SOME OR ALL OF THE FOLLOWING CRITERIA: ALIGNMENT WITH HPH'S COMMUNITY HEALTH PARTNERSHIP FOCUS AREAS, OPPORTUNITY TO LEVERAGE PLANNED AND EXISTING HPH COMMUNITY PARTNERSHIPS AND INITIATIVES, ALIGNMENT WITH HPH'S RESOURCES AND EXPERTISE, AND POTENTIAL TO HAVE A MEASURABLE IMPACT ON COMMUNITY HEALTH IN COLLABORATION WITH PARTNERS.

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B, LINE 16A

FINANCIAL ASSISTANCE POLICY

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/PATIENTS-VISITORS/FINANCIAL-ASSISTANCE

-PROGRAM/

SCHEDULE H, PART V, SECTION B, LINE 16B

FINANCIAL ASSISTANCE APPLICATION

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/PATIENTS-VISITORS/FINANCIAL-ASSISTANCE

-PROGRAM/

SCHEDULE H, PART V, SECTION B, LINE 16C

PLAIN LANGUAGE SUMMARY

HTTPS://WWW.HAWAIIPACIFICHEALTH.ORG/PATIENTS-VISITORS/FINANCIAL-ASSISTANCE

-PROGRAM/

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities	did the organization operate during the tax year?	29

Name and address	Type of Facility (describe)
1 PALI MOMI MEDICAL CENTER	CLINIC
98-1079 MOANLUA ROAD, #480/590/630	
AEIA HI 96701	
2 STRAUB PEARLRIDGE CLINIC	CLINIC
98-151 PALI MOMI ST., STE. 142	
AIEA HI 96701	
3 PALI MOMI PAVILION/WOMEN'S CENTER	CLINIC
98-1005 MOANALUA ROAD, #FS4	
AIEA HI 96701	
4 STRAUB MILILANI FAMILY HEALTH CENTER	CLINIC
95-1249 MEHEULA PKWY., UNIT 187	
MILILANI HI 96789	
5 STRAUB KAPOLEI CLINIC	CLINIC
91-5431 KAPOLEI PKWY., SUITE 1706	
KAPOLEI HI 96707	
6 STRAUB HAWAI'I KAI FAMILY HEALTH CENTER	CLINIC
7192 KALANIANAOLE HIGHWAY, STE. A200	
HONOLULU HI 96825	
7 KAPI'OLANI WOMENS CENTER	CLINIC
1907 BERETANIA STREET, 1ST & 5TH FLOOR	
HONOLULU HI 96826	
8 STRAUB KANEOHE FAMILY HEALTH CENTER	CLINIC
46-056 KAMEHAMEHA HIGHWAY, STE. 221	
KANEOHE HI 96744	
9 STRAUB CLINIC AT FIRST INSURANCE CENTER	CLINIC
1100 WARD AVE., STE. 700	
HONOLULU HI 96814	
DOCS ON CALL - SHERATON	CLINIC
2255 KALAKAUA AVE., MANOR WING LOWER LVL	
HONOLULU HI 96815	

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Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
1 PALI MOMI CANCER CENTER	CLINIC
98-1005 MOANALUA RD., STE. 4010	
AEIA HI 96701	
2 STRAUB KAILUA FAMILY HEALTH CENTER	CLINIC
602 KAILUA ROAD, SUITE 200	
KAILUA HI 96734	
3 KAHALA CLINIC & URGENT CARE	CLINIC
4210 WAIALAE AVE., SUITE 501	
HONOLULU HI 96816	
4 WARD VILLAGE PRIMARY CARE CLINIC	CLINIC
1001 QUEEN STREET, SUITE 102	
HONOLULU HI 96814	
5 ARTESIAN SATELLITE	CLINIC
1907 SOUTH BERETANIA ST., 1ST FLOOR	
HONOLULU HI 96826	
6 STRAUB LANA'I FAMILY HEALTH CENTER	CLINIC
628-B SEVENTH STREET	
LANAI CITY HI 96763	
7 HPH CANCER CENTER AT PALI MOMI MED CTR	CLINIC
98-1005 MOANALUA ROAD	
AIEA HI 96701	
8 PALI MOMI CLINIC	CLINIC
98-1079 MOANALUA ROAD, SUITE 600	
AIEA HI 96701	
9 OB/GYN SATELLITE	CLINIC
1525 KALAKAUA AVENUE	
HONOLULU HI 96814	
10 KAPI'OLANI MED CTR-WOMEN & CHILD. OB/GYN	CLINIC
1319 PUNAHOU STREET STE., 500	
HONOLULU HI 96826	

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Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

1 KAHULUI CLINIC 33 LONO AVENUE, SUITE 250 KAHULUI HI 96732 2 STRAUB MED. CTR MILIANI S/C. CLINIC	CLINIC
KAHULUI HI 96732	
2 STRAUB MED. CTR MILIANI S/C. CLINIC	
	CLINIC
95-390 KUAHELANI AVENUE, SUITE J-1	
MILILANI HI 96789	
3 STRAUB KAPOLEI CLINIC	CLINIC
91-5431 KAPOLEI PKWY., SUITE 1706	
KAPOLEI HI 96707	
4 STRAUB MED. CTR DT. HONOLULU CLINIC	CLINIC
1003 BISHOP ST., PAUAHI TOWER, SUITE 395	
HONOLULU HI 96813	
5 STRAUB CLINIC AT WATERFRONT PLAZA	CLINIC
500 ALA MOANA BLVD., TOWER 7, SUITE 230	
HONOLULU HI 96813	
6 STRAUB CLINIC - SOUTH KING STREET	CLINIC
826 SOUTH KING STREET	
HONOLULU HI 96813	
7 KUAKINI CLINIC	CLINIC
321 NORTH KUAKINI STREET, SUITE 504	
HONOLULU HI 96817	
8 STRAUB DOCTORS ON CALL - HILTON HAWAIIAN	CLINIC
2005 KALIA ROAD, RAINBOW BAZAAR, 2F	
HONOLULU HI 96815	
9 STRAUB HILO CLINIC	CLINIC
75 PUUHONU PLACE, SUITE 207	
HILO HI 96720	
0	

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SCHEDULE H, PART I, LINE 3C

FINANCIAL ASSISTANCE ELIGIBILITY CRITERIA

N/A

SCHEDULE H, PART I, LINE 6A

PREPARATION OF COMMUNITY BENEFIT REPORT

COMMUNITY BENEFITS ARE INCLUDED IN A REPORT PREPARED BY HAWAI'I PACIFIC

HEALTH, THE FILING ORGANIZATIONS' PARENT.

SCHEDULE H, PART I, LINE 7

COSTING METHODOLOGY USED

COST TO CHARGE RATIO AND SCHEDULE H WORKSHEET WAS USED TO CALCULATE THE

COSTS.

SCHEDULE H, PART I, LINE 7G

SUBSIDIZED HEALTH SERVICES

NO COSTS OF A PHYSICIAN CLINIC WERE INCLUDED AS SUBSIDIZED HEALTH

SERVICES.

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SCHEDULE H, PART III, SECTION A, LINES 3 AND 4

BAD DEBT AUDITED FINANCIAL FOOTNOTE

PER THE CONSOLIDATED AUDITED FINANCIAL STATEMENT OF HAWAI'I PACIFIC

HEALTH ("HPH"):

ON JULY 1, 2018, THE COMPANY ADOPTED THE NEW REVENUE STANDARD, REVENUE FROM CONTRACTS WITH CUSTOMERS (TOPIC 606), AND ELECTED TO USE THE MODIFIED RETROSPECTIVE ADOPTION METHOD. AS A PRACTICAL EXPEDIENT, THE COMPANY UTILIZES A PORTFOLIO APPROACH TO GROUP CONTRACTS WITH SIMILAR CHARACTERISTICS. UNDER THE NEW REVENUE STANDARD, THE MAJORITY OF WHAT WAS PREVIOUSLY CLASSIFIED AS THE PROVISION FOR BAD DEBTS IN THE CONSOLIDATED FINANCIAL STATEMENTS OF UNRESTRICTED REVENUES, EXPENSES AND OTHER CHANGES IN NET ASSETS IS NOW REFLECTED AS IMPLICIT PRICE CONCESSIONS AND IS INCLUDED AS A REDUCTION TO NET PATIENT SERVICE REVENUE FOR THE YEAR ENDED JUNE 30, 2019. PRIOR TO THE ADOPTION OF THE NEW REVENUE STANDARD, THE PROVISION FOR BAD DEBTS WAS PRESENTED CONSISTENT WITH THE PREVIOUS REVENUE RECOGNITION STANDARDS THAT REQUIRED SUCH PROVISION TO BE

PRESENTED SEPARATELY AS A COMPONENT OF NET PATIENT SERVICE REVENUE.

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SCHEDULE H, PART III, SECTION B, LINE 8

COSTING METHODOLOGY

BECAUSE TAX-EXEMPT HOSPITALS MUST PARTICIPATE IN MEDICARE AND MEDICAID AS A CONDITION OF MAINTAINING THEIR FEDERAL TAX-EXEMPT STATUS, MEDICARE UNDERPAYMENTS ARE NOT OPERATING EXPENSES THAT SHOULD BE EXPECTED IN THE ORDINARY COURSE OF BUSINESS. BECAUSE TAX-EXEMPT HOSPITALS MUST ACCEPT MEDICARE RATES THAT ARE IN SOME CASES BELOW COST, THEY SHOULD BE ABLE TO REPORT ANY NEGATIVE DIFFERENCES BETWEEN MEDICARE RATES AND COST AS LOSSES INCURRED BY SERVICING THE COMMUNITY. TOTAL MEDICARE COSTS WERE CALCULATED IN ACCORDANCE WITH THE FEDERAL STANDARD FORM CMS-2552.96.

SCHEDULE H, PART III, SECTION B, LINE 9B

DEBT COLLECTION POLICY

PATIENTS WHO QUALIFY FOR CHARITY CARE RECEIVE EITHER 100% DISCOUNT (FREE SERVICES) OR 85% DISCOUNT (PARTIAL CHARITY) ON OUTSTANDING BALANCES.

PATIENTS RECEIVING PARTIAL CHARITY THAT HAVE REMAINING ACCOUNT BALANCES

AFTER THE CHARITY CARE ADJUSTMENT, FOLLOW THE SAME COLLECTION PROCEDURES

AS ALL OTHER PATIENTS. PATIENTS WHO QUALIFY FOR 100% DISCOUNT HAVE THEIR

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PATIENT ACCOUNT BALANCES FULLY ADJUSTED AND ARE NOT SUBJECT TO ANY COLLECTION PROCEDURES.

IN GENERAL THE POLICY INVOLVES SENDING FOLLOW UP STATEMENTS AND DOING FOLLOW UP PHONE CALLS. PAYMENT OPTIONS ARE ALSO PRESENTED TO THE PATIENT AS PART OF THE COLLECTION PROCESS. ACCOUNTS NOT COLLECTED WITHIN THE SPECIFIED TIME PERIOD OUTLINED IN THE POLICY (HOSPITAL AND PHYSICIAN CLAIMS) ARE SENT TO A COLLECTION AGENCY FOR COLLECTION.

IN RESPONSE TO ECONOMIC IMPACTS OF THE COVID 19 PANDEMIC, HAWAI'I PACIFIC HEALTH IMPLEMENTED THE FOLLOWING CHANGES TO COLLECTION PROCEDURES ON OUTSTANDING ACCOUNTS:

- SUSPENDED FORWARDING ACCOUNTS TO OUTSIDE COLLECTION AGENCIES EFFECTIVE MARCH 27, 2020
- STOPPED SENDING FINAL COLLECTION LETTERS FOR HOSPITAL ACCOUNTS EFFECTIVE MARCH 27, 2020
- REPLACED FINAL NOTICE DUNNING MESSAGE WITH REMINDER NOTICE ON PROFESSIONAL BILLING STATEMENTS EFFECTIVE APRIL 1, 2020.

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SCHEDULE H, PART VI, LINE 2

ADDITIONAL COMMUNITY HEALTH NEEDS ASSESSMENT

THE HOSPITALS OF HAWAI'I PACIFIC HEALTH PARTNERED WITH THE HEALTHCARE ASSOCIATION OF HAWAI'I AND THE HEALTHY COMMUNITIES INSTITUTE TO CONDUCT COMMUNITY HEALTH NEEDS ASSESSMENTS (CHNAS) FOR EACH OF THE COMMUNITIES SERVED BY THE HOSPITALS. THE CHNAS WERE COMPLETED IN MARCH 2016. OUR APPROACH FOLLOWED THE PUBLIC HEALTH MODEL OF ASSESSING AND UNDERSTANDING COMMUNITY HEALTH HOLISTICALLY. A FRAMEWORK FOR ANALYSIS WAS CONSTRUCTED BASED ON DETERMINANTS OF HEALTH; THE FRAMEWORK INCLUDED A BROAD DEFINITION OF COMMUNITY HEALTH THAT CONSIDERS SECONDARY DATA ON THE SOCIAL, ECONOMIC, AND PHYSICAL ENVIRONMENTS, AS WELL AS HEALTH RISKS AND OUTCOMES. SPECIAL ATTENTION WAS GIVEN TO IDENTIFYING HEALTH DISPARITIES, THE NEEDS OF VULNERABLE POPULATIONS, AND UNMET HEALTH NEEDS OR GAPS IN SERVICES. A BROAD ARRAY OF SECONDARY AND PRIMARY DATA WAS COLLECTED AND SYNTHESIZED TO DETERMINE COMMUNITY NEEDS. OVER 375 INDICATORS FROM OVER 20 SOURCES FROM A DATABASE MAINTAINED BY THE HAWAI'I DEPARTMENT OF HEALTH WERE ANALYZED USING A SYSTEMATIC AND QUANTITATIVE APPROACH THAT INCORPORATED MULTIPLE BENCHMARKS AND COMPARISONS. ADDITIONAL ANALYSIS

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INCLUDED PREVENTABLE CAUSES OF HOSPITALIZATION USING DATA PROVIDED BY THE HAWAI'I HEALTH INFORMATION CORPORATION, AND INFORMATION FROM RECENTLY PUBLISHED REPORTS ON ACCESS TO CARE, HEALTH DISPARITIES, PRIMARY CARE NEEDS, AND BEHAVIORAL HEALTH NEEDS. KEY INFORMANT INTERVIEWS WERE CONDUCTED WITH INDIVIDUALS HAVING SPECIAL KNOWLEDGE OF COMMUNITY HEALTH NEEDS, HEALTH DISPARITIES, AND VULNERABLE POPULATIONS IN THE IDENTIFIED COMMUNITIES.

SCHEDULE H, PART VI, LINE 3

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

WHEN A PATIENT PRESENTS FOR SERVICES AND THE PATIENT DOES NOT HAVE

INSURANCE COVERAGE FOR SERVICES TO BE PROVIDED, THE PATIENT, OR GUARANTOR

IS ASKED TO SIGN THE "SELF-PAY ACKNOWLEDGEMENT" LETTER. THE LETTER

DESCRIBES THE TERMS OF THE HAWAI'I PACIFIC HEALTH ("HPH") UNINSURED

DISCOUNT PROGRAM, AND BY SIGNING THE LETTER, THE PATIENT ACKNOWLEDGES

THAT HE/SHE UNDERSTANDS AVAILABLE UNINSURED PAYMENT TERMS. IN MOST

UNINSURED CASES, THE PATIENT WILL BE OFFERED A HAWAI'I STATE MEDICAL

ASSISTANCE APPLICATION. THIS IS THE APPLICATION FOR THE HAWAI'I STATE

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MEDICAID/QUEST PROGRAM. THE HOSPITAL CONTRACTS WITH SERVICE PROVIDERS WHO SPECIALIZE IN ASSISTING PATIENTS WITH THE MEDICAID/QUEST PROGRAM APPLICATION PROCESS. IF THE PATIENT'S APPLICATION FOR MEDICAID/QUEST IS DENIED OR IT IS DETERMINED THAT THE PATIENT IS INELIGIBLE TO APPLY FOR MEDICAID/QUEST, THE PATIENT MAY APPLY FOR HPH FINANCIAL ASSISTANCE EITHER IN THE HOSPITAL FINANCIAL SERVICES DEPARTMENT OR BY MAIL DIRECTLY TO THE HPH BUSINESS SERVICES OFFICE. FINANCIAL COUNSELORS ARE AVAILABLE ON SITE TO REVIEW PAYMENT OPTIONS WITH THE PATIENT OR THE GUARANTOR. THESE OPTIONS INCLUDE THE AFOREMENTIONED HPH UNINSURED DISCOUNT PROGRAM, THE HAWAI'I STATE MEDICAID/QUEST PROGRAM, THE HPH FINANCIAL ASSISTANCE PROGRAM, PAYMENT PLANS AND ANY GRANT OR FUNDING SOURCE THAT MAY BE APPROPRIATE FOR THE SERVICES PROVIDED. IN SOME CASES, HPH DETERMINES THAT A PATIENT OR GUARANTOR MAY NEED ASSISTANCE AFTER SERVICES ARE PROVIDED. AND FINANCIAL INFORMATION IS MAILED TO THE PATIENT. EDUCATION AND ASSISTANCE IS OFTEN PROVIDED VIA PHONE CONTACT IN THESE CASES. PAYMENT PLAN ARRANGEMENTS ARE HANDLED VIA PHONE CONTACT WITH THE PATIENT.

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SCHEDULE H, PART VI, LINE 4

COMMUNITY INFORMATION

HAWAI'I PACIFIC HEALTH'S MEDICAL CENTERS TREAT ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY, THUS SERVING AS SAFETY NET PROVIDERS OF HEALTH CARE FOR THE COMMUNITY. DEMOGRAPHICS OF THE STATE OF HAWAI'I INCLUDE 1.4M RESIDENTS AND 10.4M VISITORS (2019 DATA). THERE ARE MORE THAN 20 OTHER HOSPITALS IN THE STATE THAT PROVIDE ACUTE CARE SERVICES, INCLUDING THOSE THAT ARE COMMUNITY ACCESS HOSPITALS. AREAS AND POPULATIONS DESIGNATED AS MEDICALLY-UNDERSERVED BY THE FEDERAL GOVERNMENT ARE PRESENT.

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN HAS BEEN TREATING WOMEN, CHILDREN AND INFANTS FOR MORE THAN A CENTURY. IT IS HAWAI'I'S ONLY MATERNITY, NEWBORN AND PEDIATRIC SPECIALTY HOSPITAL WITH 253 BEDS. IT IS ALSO A TERTIARY CARE, TEACHING AND RESEARCH FACILITY. FOR WOMEN, KAPI'OLANI PROVIDES COMPLETE OBSTETRICAL AND GYNECOLOGICAL CARE. FOR INFANTS AND CHILDREN, IT HAS MORE THAN 100 PEDIATRIC SPECIALISTS AND SUBSPECIALISTS. IN FISCAL YEAR 2020, KAPI'OLANI HAD 6,049 DELIVERIES (BIRTHS), 46,392 WOMEN'S CENTER PROCEDURES, 37,247 ER VISITS, 53,269

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IMAGING PROCEDURES, 547 TRANSPORTS AND 14,836 INPATIENT ADMISSIONS. ITS GEOGRAPHIC SERVICE AREA IS THE ENTIRE PACIFIC REGION AS MANY SPECIALTIES OFFERED ARE NOT AVAILABLE ELSEWHERE.

PALI MOMI MEDICAL CENTER IS A COMMUNITY-BASED, ACUTE-CARE HOSPITAL THAT OFFERS A FULL RANGE OF SERVICES IN CARDIOLOGY, ORTHOPEDICS, EMERGENCY MEDICINE, GENERAL SURGERY AND MEDICINE, OPHTHALMOLOGY, WOMEN'S SERVICES, ONCOLOGY AND MORE. IT HAS DELIVERED MANY MEDICAL FIRSTS FOR THE COMMUNITY, INCLUDING WEST O'AHU'S ONLY INTERVENTIONAL CARDIAC CATHETERIZATION UNITS, A WOMEN'S CENTER AND RETINA CENTER, AND THE REGION'S ONLY COMPREHENSIVE CANCER CENTER. IT HAS BEEN DESIGNATED AS A LEVEL III TRAUMA CENTER BY THE STATE OF HAWAI'I AND IT IS ALSO A CERTIFIED PRIMARY STROKE CENTER. IN FISCAL YEAR 2020, PALI MOMI HAD 41,941 ER VISITS, 50,957 WOMEN'S CENTER PROCEDURES, 84,117 IMAGING PROCEDURES AND 5,492 INPATIENT ADMISSIONS. PALI MOMI'S GEOGRAPHIC SERVICE AREA IS PRIMARILY CENTRAL O'AHU, WEST O'AHU AND THE NORTH SHORE.

STRAUB MEDICAL CENTER HAS SERVED THE PEOPLE OF HAWAI'I FOR NEARLY 100

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YEARS. IT IS A FULLY INTEGRATED HEALTH CARE PROVIDER WITH A 159-BED
HOSPITAL IN HONOLULU, A NETWORK OF NEIGHBORHOOD CLINICS, AND A VISITING
SPECIALISTS PROGRAM TO IMPROVE ACCESS TO MEDICAL SERVICES FOR NEIGHBOR
ISLAND RESIDENTS. STRAUB HOUSES AN ARRAY OF PHYSICIAN SPECIALISTS UNDER
ONE ROOF, ENABLING PATIENTS TO RECEIVE DIAGNOSIS AND TREATMENT IN MORE
THAN 32 MEDICAL SPECIALTIES. IN FISCAL YEAR 2020, STRAUB HAD 30,077 ER
VISITS, 5,747 INPATIENT ADMISSIONS, 100,078 IMAGING PROCEDURES AND
856,560 CLINIC ENCOUNTERS. STRAUB IS PROUD TO PROVIDE SERVICES THAT ARE
NOT OFFERED BY ANY OTHER PROVIDERS IN THE REGION. THE BURN CENTER, FOR
EXAMPLE, IS THE ONLY DEDICATED BURN TREATMENT FACILITY IN HAWAI'I AND
TREATS MILITARY AND CIVILIAN PATIENTS THROUGHOUT THE PACIFIC REGION.

WILCOX MEDICAL CENTER HAS SERVED KAUA'I FOR MORE THAN 80 YEARS. THE

ACUTE-CARE FACILITY OFFERS OVER 30 SPECIALTIES AND PROGRAMS, AND A FULL

SUITE OF SERVICES INCLUDING CARDIOLOGY, EMERGENCY, FAMILY PRACTICE,

GASTROENTEROLOGY, HEALTH MANAGEMENT, INTERNAL MEDICINE, NEUROLOGY,

OB-GYN, ONCOLOGY, ORTHOPEDICS, PEDIATRICS AND UROLOGY. IN FISCAL YEAR

2020, WILCOX HAD 21,852 ER VISITS, 450 DELIVERIES (BIRTHS), 63,677

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

IMAGING PROCEDURES AND 2,946 INPATIENT ADMISSIONS. WILCOX'S GEOGRAPHIC SERVICE AREA IS THE ISLAND OF KAUA'I. DEMOGRAPHICS OF THE KAUA'I COMMUNITY IN FISCAL YEAR 2020 INCLUDE AN ESTIMATED POPULATION OF APPROXIMATELY 72,293 (2019 CENSUS BUREAU DATA) AND NEARLY 1.4M VISITORS ANNUALLY (2019 DATA). THERE ARE TWO OTHER HOSPITALS IN THE COMMUNITY, AND FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS AND POPULATIONS ARE

SCHEDULE H, PART VI, LINE 5

PRESENT.

PROMOTION OF COMMUNITY HEALTH

EACH AFFILIATE HOSPITAL OF HAWAI'I PACIFIC HEALTH IS A LEADER IN COMMUNITY HEALTH CARE EDUCATION AND ADVOCACY, AND MAINTAINS AN OPEN

MEDICAL STAFF; THIS ARRANGEMENT GRANTS ADMITTING PRIVILEGES TO

NONAFFILIATED PHYSICIAN SPECIALISTS AND BROADENS EACH FACILITY'S ABILITY

TO OFFER HIGH-QUALITY, SPECIALIZED CARE TO THEIR RESPECTIVE COMMUNITY.

EACH HOSPITAL IS GOVERNED BY A COMMUNITY BOARD COMPRISED OF PHYSICIANS,

COMMUNITY MEMBERS AND KEY LEADERSHIP WITHIN HAWAI'I PACIFIC HEALTH. THESE

VOLUNTEER, UNPAID MEMBERS ENSURE THAT EACH FACILITY FULFILLS ITS

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MISSION-DRIVEN GOALS. AS AFFILIATES OF THE NOT-FOR-PROFIT HAWAI'I PACIFIC HEALTH NETWORK, EACH HOSPITAL REINVESTS ALL SURPLUS RESOURCES BACK INTO PATIENT CARE AND TO SUBSIDIZE THOSE WHO CANNOT PAY.

SCHEDULE H, PART VI, LINE 6

AFFILIATED HEALTH CARE SYSTEM

HAWAI'I PACIFIC HEALTH, ONE OF THE STATE'S LARGEST HEALTH CARE SYSTEMS, IS COMMITTED TO PROVIDING HIGH-QUALITY, ACCESSIBLE CARE AND SERVICES TO THE PEOPLE OF HAWAI'I AND THE PACIFIC REGION. THE HAWAI'I PACIFIC HEALTH SYSTEM INCLUDES FOUR MEDICAL CENTERS, 70 LOCATIONS, MORE THAN 1,400 AFFILIATED PHYSICIANS AND MORE THAN 7,200 EMPLOYEES. THE MEDICAL CENTERS PROVIDE ACUTE AND SPECIALTY CARE WITH 602 BEDS AND HANDLED 29,021 ADMISSIONS IN FISCAL YEAR 2020.

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN IS THE PRIMARY PEDIATRIC

AND OBSTETRIC TEACHING HOSPITAL FOR THE UNIVERSITY OF HAWAI'I JOHN A.

BURNS SCHOOL OF MEDICINE. KAPI'OLANI SUPPORTS THE TRAINING AND TEACHING

OF HAWAI'I'S FUTURE DOCTORS, NURSES AND OTHER HEALTH CARE PROFESSIONALS,

Schedule H (Form 990) 2020

JSA

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

AS WELL AS CLINICAL AND COMMUNITY HEALTH RESEARCH THAT BRINGS NEW
THERAPIES AND TREATMENT PROTOCOLS TO THE ISLANDS. KAPI'OLANI ACTIVELY
SUPPORTS COMMUNITY ORGANIZATIONS AND EVENTS THAT ARE IN LINE WITH ITS
MISSION, INCLUDING THE GREAT ALOHA RUN AND KEIKI GREAT ALOHA RUN, SUSAN
G. KOMEN BREAST CANCER FOUNDATION, MARCH OF DIMES, HAWAI'I CHILDREN'S
CANCER FOUNDATION AND OTHERS. THE KAPI'OLANI CHILDREN'S MIRACLE NETWORK
SUPPORTS THE COST OF PEDIATRIC HEALTH CARE PROGRAMS AND SERVICES AT THE
HOSPITAL, AS WELL AS MEDICAL EQUIPMENT, NEIGHBOR ISLAND TRAVEL, RESEARCH
AND PUBLIC AWARENESS. THE HOSPITAL ALSO OPERATES THE SEX ABUSE TREATMENT
CENTER OF HAWAI'I, WHICH PROVIDES TREATMENT SERVICES FOR SURVIVORS OF
SEXUAL ASSAULT, PROMOTES PREVENTION AND EDUCATION, AND ENGAGES IN PUBLIC
POLICY ACTIVITIES RELATING TO SEXUAL ASSAULT, AND THE KAPI'OLANI CHILD
ADVOCACY AND PROTECTION CENTER, WHICH PROVIDES EXPERTISE IN RECOGNIZING
AND TREATING CHILD ABUSE AND NEGLECT.

PALI MOMI MEDICAL CENTER CONTINUES TO FOCUS ON MEETING THE NEEDS OF THE COMMUNITIES OF CENTRAL AND WEST O'AHU AND THE NORTH SHORE. IN FISCAL YEAR 2020, PALI MOMI CONTINUED TO PROVIDE SERVICES AS A DESIGNATED LEVEL III

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

TRAUMA CENTER BY THE STATE OF HAWAI'I. PALI MOMI HOLDS THIS DESIGNATION
BECAUSE OF ITS KEY GEOGRAPHIC LOCATION AND ADVANCED HOSPITAL CAPABILITIES
THAT ENABLE IT TO PROVIDE THIS CRITICALLY NEEDED SERVICE TO THE
COMMUNITY. IT IS ALSO CERTIFIED AS A PRIMARY STROKE CENTER IN RECOGNITION
OF ITS COMMITMENT TO THE CARE OF STROKE PATIENTS. IN FISCAL YEAR 2020,
PALI MOMI ALSO HOSTED AND PARTICIPATED IN FREE COMMUNITY HEALTH EVENTS,
HEALTH FAIRS AND HEALTH SCREENINGS, VIDEO CONFERENCES FOR EDUCATIONAL
SPEAKERS' SERIES AND SUPPORT GROUPS, ALTHOUGH SOME OF ITS REGULAR ANNUAL
EVENTS WERE CANCELED DUE TO THE COVID-19 PANDEMIC.

STRAUB MEDICAL CENTER HAS MANY SPECIALTY CARE UNITS. THE BURN CENTER IS
THE STATE'S ONLY MULTIDISCIPLINARY BURN TREATMENT CENTER, PROVIDING
VICTIMS WITH IMMEDIATE AND COMPREHENSIVE CARE CLOSE TO HOME. STRAUB
PHYSICIANS PROVIDE PATIENTS WITH DIAGNOSES AND TREATMENTS FOR MORE THAN
32 DIFFERENT MEDICAL SPECIALTIES, INCLUDING BONE AND JOINT, HEART,
CANCER, ENDOCRINOLOGY/DIABETES, FAMILY MEDICINE, GASTROENTEROLOGY,
GERIATRIC MEDICINE, INTERNAL MEDICINE, VASCULAR AND UROLOGY. IT PROVIDES
CHARITY CARE, HEALTH EDUCATION AND PREVENTIVE PROGRAMS TO THE COMMUNITY.

Schedule H (Form 990) 2020

PAGE 84

JSA

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

IN FISCAL YEAR 2020, STRAUB PROVIDED A VARIETY OF FREE HEALTH EDUCATION PROGRAMS, ACTIVITIES AND EVENTS, ALTHOUGH SOME OF ITS REGULAR ANNUAL EVENTS WERE CANCELED DUE TO THE COVID-19 PANDEMIC

WILCOX MEDICAL CENTER IS DEDICATED TO PROVIDING KAUA'I WITH AFFORDABLE

AND ACCESSIBLE HEALTH CARE. WILCOX PHYSICIANS OFFER CARE IN 30

SPECIALTIES AND PROGRAMS. WILCOX IS AN ACTIVE COMMUNITY PARTNER. IN

FISCAL YEAR 2020, ITS HEALTH EDUCATION, PREVENTION PROGRAMS AND SUPPORT

GROUPS FOCUSED ON DIABETES, OBESITY, CANCER, HEART ATTACK/STROKE,

IMMUNIZATION, SPORTS MEDICINE, WATER SAFETY, INJURY PREVENTION, AND

HEALTH FAIRS. TOGETHER WITH KAUA'I MEDICAL CLINIC, WILCOX HOSTED OR

SPONSORED A VARIETY OF COMMUNITY HEALTH EDUCATION EVENTS, AND STAFF

SUPPORTED THEIR COMMUNITY BY PARTICIPATING IN ANNUAL CHARITABLE

ENDEAVORS. THESE INCLUDED "HAWAI'I PACIFIC HEALTH GREAT ALOHA RUN," "KIDS

FEST," "KAUA'I MARATHON," SEVERAL PHYSICIAN-LED COMMUNITY WALKS, "A

HEALTHIER YOU" HEALTH AND LIFESTYLE PROGRAM, "KEIKI BIKE AND SKATEBOARD

SAFETY DAY," "BACK TO SCHOOL BASH," AND "WESTSIDE OHANA DAY." THE WILCOX

HEALTH ANNUAL "KIDS SUMMER FEST" WAS CANCELED IN FISCAL YEAR 2020 DUE TO

Supplemental Information Part VI

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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THE COVID-19 PANDEMIC.

SCHEDULE H, PART VI, LINE 7

STATE FILING OF COMMUNITY BENEFIT REPORT

N/A

Schedule H (Form 990) 2020

JSA

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number

HAWAI'I PACIFIC HEALTH GROUP RETUR	38-383510	38-3835105					
Part I General Information on Grants and	d Assistanc	е				•	
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand dures for mor	ce?	of grant funds in the	e United States.			X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the		_					es" on Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) UH FOUNDATION							
1314 S. KING ST., STE. B HONOLULU, HI 96814	99-0085260	501(C)(3)	734,095.				SCHOLARSHIP PLEDGE
(2) HAWAI'I CANCER CONSORTIUM							
201 MERCHANT ST. #1830 HONOLULU, HI 96813	45-2280259	501(C)(3)	500,000.				GENERAL SUPPORT
(3) UNIVERSAL CLINICAL EDUCATION & RSRCH. ASSOC							
P.O. BOX 31000 HONOLULU, HI 96813	99-0307152	501(C)(3)	250,006.				GENERAL SUPPORT
(4) RESIDENTIAL YOUTH SERVICES & EMPOWERMENT							
P.O. BOX 11662 KAILUA, HI 96828	81-2102826	501(C)(3)	37,500.				SCHOLARSHIP PLEDGE
(5) HAWAI'I ISLAND'S FOOD BANK							
40 HOLOMUA ST. HILO, HI 96720	26-0349476	501(C)(3)	20,000.				GENERAL SUPPORT
(6) HOOLA NA PUA							
P.O.BOX 22551 HONOLULU, HI 93823	46-5139164	501(C)(3)	10,000.				GENERAL SUPPORT
(7) GIRL SCOUTS OF HAWAI'I							
410 ATKINSON DRIVE HONOLULU, HI 96814	99-0073488	501(C)(3)	10,000.				GENERAL SUPPORT
(8) ST. FRANCIS HEALTHCARE FDN. OF HAWAI'I							
2228 LILIHA ST. #205 HONOLULU, HI 96817	99-0240060	501(C)(3)	7,500.				GENERAL SUPPORT
(9) YWCA OF O'AHU							
1040 RICHARDS ST. HONOLULU, HI 96813	99-0073534	501(C)(3)	6,000.				GENERAL SUPPORT
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and 3 Enter total number of other organizations list	•	•					9.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2020)

38-3835105

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	_
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
1					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

FORM 990, SCHEDULE I, PART I, LINE 2

DESCRIPTION OF ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS

THE HAWAI'I PACIFIC HEALTH DONATIONS COMMITTEE REVIEWS AND APPROVES

DONATIONS TO 501(C)(3) & 501(C)(6) ORGANIZATIONS ON AN ANNUAL BASIS. NO

FURTHER MONITORING IS DONE FOR DONATIONS MADE TO 501(C)(3) ORGANIZATIONS.

Page 2

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number

38-3835105

Part	Questions Regarding Compensation						
			Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax indemnification and gross-up payments Health or social club dues or initiation fees						
	Discretionary spending account Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all						
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line						
	1a?	2					
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Form 990 of other organizations Approval by the board or compensation of the CEO/Executive Director, but explain in Part III. Approval by the board or compensation committee						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:						
а	Receive a severance payment or change-of-control payment?	4a		Х			
_	b Participate in or receive payment from a supplemental nonqualified retirement plan?						
C							
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4c					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:						
а	The organization?	5a		Х			
b	Any related organization?	5b		Х			
	If "Yes" on line 5a or 5b, describe in Part III.						
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:						
а	The organization?	6a		Х			
b	Any related organization?	6b		Х			
	If "Yes" on line 6a or 6b, describe in Part III.						
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed						
	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		Х			
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject						
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe						
	in Part III	8		X			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

0E1290 1.000 7800CQ 1018

Schedule J (Form 990) 2020 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
RAYMOND P. VARA JR.	(i)	0.	0.	0.	0.	0.	0.	0.
1 BOARD OF DIRECTOR, PRESIDENT	(ii)	1,110,173.	372,487.	719,150.	2,558,309.	26,194.	4,786,313.	593,274.
DAVID OKABE	(i)	0.	0.	0.	0.	0.	0.	0.
2 EVP, CFO & TREASURER	(ii)	553,990.	132,543.	259,799.	362,800.	15,096.	1,324,228.	224,487.
MARTHA SMITH	(i)	0.	0.	0.	0.	0.	0.	0.
BOARD OF DIRECTOR, CEO (PT YR)	(ii)	564,852.	138,435.	173,452.	292,175.	15,896.	1,184,810.	182,195.
ARTHUR GLADSTONE	(i)	0.	0.	0.	0.	0.	0.	0.
4 ^{BOD} , CEO, EVP & CSO	(ii)	516,857.	128,098.	171,355.	285,469.	23,918.	1,125,697.	195,252.
CHARLES R. CHING	(i)	0.	0.	0.	0.	0.	0.	0.
5 EVP, GEN. COUNSEL & SECRETARY	(ii)	436,925.	104,835.	229,141.	262,171.	20,008.	1,053,080.	164,297.
GAIL LERCH	(i)	0.	0.	0.	0.	0.	0.	0.
6 FORMER OFFICER	(ii)	448,776.	107,316.	186,247.	294,796.	9,718.	1,046,853.	176,006.
STEVEN ROBERTSON	(i)	0.	0.	0.	0.	0.	0.	0.
7 ^{EVP & CIO}	(ii)	450,338.	108,006.	188,448.	276,365.	15,796.	1,038,953.	172,460.
MELINDA ASHTON, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
8EVP & CQO	(ii)	467,643.	111,972.	141,224.	233,089.	15,600.	969,528.	169,135.
JENNIE CHAHANOVICH	(i)	0.	0.	0.	0.	0.	0.	0.
9BOD, PRESIDENT & CEO	(ii)	381,818.	99,404.	179,058.	215,398.	12,698.	888,376.	133,412.
LESLIE CHUN, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
10 ^{EVP}	(ii)	532,633.	83,827.	48,017.	90,427.	23,629.	778,533.	0.
PATRICK O'DONNELL, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
11 BOARD OF DIRECTOR	(ii)	628,175.	744.	18,726.	11,400.	25,569.	684,614.	0.
RODNEY WILLIAMS, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
12 FORMER OFFICER	(ii)	245,576.	51,984.	281,823.	83,641.	13,016.	676,040.	47,219.
DAVID CHO, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
13BOARD OF DIRECTOR	(ii)	595,629.	7,474.	20,885.	11,400.	22,272.	657,660.	0.
GERARD LIVAUDAIS, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
14 ^{EVP}	(ii)	410,238.	78,825.	34,082.	108,525.	15,389.	647,059.	71,310.
TODD MILLER, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
15 BOARD OF DIRECTOR, VICE CHAIR	(ii)	548,029.	744.	52,332.	11,400.	7,439.	619,944.	0.
DOUGLAS KWOCK, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
_16 ^{VP}	(ii)	407,043.	48,037.	36,984.	73,862.	22,109.	588,035.	45,958.

Schedule J (Form 990) 2020 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
KENNETH B. ROBBINS, M.D	(i)	0.	0.	0.	0.	0.	0.	0.
1 FORMER OFFICER	(ii)	255,484.	0.	90,586.	165,414.	14,951.	526,435.	219,481.
TRAVIS CLEGG	(i)	0.	0.	0.	0.	0.	0.	0.
2 ^{COO}	(ii)	336,184.	49,405.	20,722.	71,416.	24,679.	502,406.	0.
GIDGET RUSCETTA, R.N.	(i)	0.	0.	0.	0.	0.	0.	0.
3 ^{COO}	(ii)	317,467.	51,840.	35,002.	80,642.	14,051.	499,002.	48,845.
DAWN DUNBAR	(i)	0.	0.	0.	0.	0.	0.	0.
4 ^{SVP}	(ii)	299,741.	57,822.	35,875.	81,124.	23,823.	498,385.	65,358.
WARREN CHAIKO	(i)	0.	0.	0.	0.	0.	0.	0.
5 ^{SVP}	(ii)	268,426.	52,369.	54,937.	84,038.	26,568.	486,338.	59,768.
MAVIS NIKAIDO	(i)	0.	0.	0.	0.	0.	0.	0.
6 ^{VP & CNE}	(ii)	298,793.	38,843.	33,425.	70,062.	7,371.	448,494.	40,312.
SUSAN MATSUMOTO-NONAKA	(i)	0.	0.	0.	0.	0.	0.	0.
7 ^{VP}	(ii)	278,475.	39,915.	46,239.	71,170.	10,271.	446,070.	45,567.
BRANDT FARIAS	(i)	0.	0.	0.	0.	0.	0.	0.
8 ^{SVP - (PART YEAR)}	(ii)	249,279.	47,553.	30,552.	76,212.	9,732.	413,328.	50,819.
TYLER CHIHARA, DPM	(i)	0.	0.	0.	0.	0.	0.	0.
9 ^{BOARD} OF DIRECTOR	(ii)	370,320.	744.	7,925.	11,400.	21,531.	411,920.	0.
ANDY LEE, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
10 ^{BOD, CHIEF OF STAFF}	(ii)	302,715.	31,200.	24,934.	21,375.	23,872.	404,096.	0.
MICHAEL ROBINSON	(i)	0.	0.	0.	0.	0.	0.	0.
_11 ^{VP}	(ii)	266,844.	38,177.	22,458.	64,458.	9,732.	401,669.	44,010.
BRIGITTE MCKALE	(i)	0.	0.	0.	0.	0.	0.	0.
12 ^{VP & CNE}	(ii)	258,755.	30,524.	25,438.	61,466.	13,876.	390,059.	28,920.
DAWN CHING	(i)	0.	0.	0.	0.	0.	0.	0.
13 ^{VP}	(ii)	248,122.	32,377.	33,608.	63,381.	9,860.	387,348.	33,931.
JAMES LIN, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
_14 ^{VP}	(ii)	262,147.	18,953.	32,124.	42,220.	23,783.	379,227.	0.
CAROL FUJIYOSHI, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
15 BOARD OF DIRECTOR	(ii)	305,659.	7,066.	40,461.	11,400.	7,315.	371,901.	0.
BEAU NAKAMOTO, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
16 FORMER OFFICER	(ii)	161,849.	5,738.	176,122.	11,400.	150.	355,259.	0.

Schedule J (Form 990) 2020 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
EARL INOUYE	(i)	0.	0.	0.	0.	0.	0.	0.	
1 FORMER OFFICER	(ii)	201,366.	40,705.	43,074.	67,586.	1,944.	354,675.	46,925.	
DAVID STUMBAUGH	(i)	0.	0.	0.	0.	0.	0.	0.	
$2^{ ext{VP}}$	(ii)	217,152.	31,699.	17,488.	56,827.	22,589.	345,755.	34,835.	
BARBARA CRAFT	(i)	0.	0.	0.	0.	0.	0.	0.	
3 ^{COO}	(ii)	234,763.	20,550.	26,013.	48,375.	14,981.	344,682.	0.	
LORRIE-ANN LUKE	(i)	0.	0.	0.	0.	0.	0.	0.	
4 ^{VP}	(ii)	211,025.	30,832.	17,998.	57,735.	25,176.	342,766.	34,527.	
WILLIAM BURKE	(i)	0.	0.	0.	0.	0.	0.	0.	
_ 5 ^{VP}	(ii)	237,450.	16,427.	23,154.	43,960.	16,671.	337,662.	0.	
MELANIE KIM, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.	
6BOARD OF DIRECTOR	(ii)	250,140.	27,907.	24,603.	11,400.	7,665.	321,715.	0.	
ANDREW MOATS	(i)	0.	0.	0.	0.	0.	0.	0.	
$oldsymbol{7}^{\! ext{VP}}$	(ii)	224,837.	14,963.	18,165.	33,910.	26,024.	317,899.	0.	
SUNSHINE TOPPING	(i)	0.	0.	0.	0.	0.	0.	0.	
8 ^{SVP}	(ii)	261,580.	0.	27,699.	0.	21,615.	310,894.	0.	
JOAN KANEMORI	(i)	0.	0.	0.	0.	0.	0.	0.	
$oldsymbol{ ext{9}}^{ ext{VP}}$	(ii)	208,905.	15,730.	27,232.	40,275.	16,055.	308,197.	0.	
MONICA PRICE, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.	
10 ^{BOARD} OF DIRECTOR	(ii)	178,273.	12,158.	61,525.	9,800.	24,627.	286,383.	0.	
CARRIE ANN TSUTSUI	(i)	0.	0.	0.	0.	0.	0.	0.	
11 VP & SYS. CONTROLLER	(ii)	195,857.	17,756.	17,265.	41,055.	12,358.	284,291.	0.	
LAURA BONILLA	(i)	225,914.	17,882.	2,304.	25,599.	8,235.	279,934.	0.	
12 EXEC. DIR. PEDIATRIC SRVCS.	(ii)	0.	0.	0.	0.	0.	0.	0.	
KENT KIKUCHI	(i)	206,742.	15,300.	1,875.	23,564.	24,514.	271,995.	0.	
13 DIRECTOR OF PHARMACY	(ii)	0.	0.	0.	0.	0.	0.	0.	
JOY MATSUYAMA	(i)	210,187.	14,509.	855.	23,734.	22,509.	271,794.	0.	
14 DIRECTOR OF PHARMACY	(ii)	0.	0.	0.	0.	0.	0.	0.	
MEGAN STOBO	(i)	194,602.	16,559.	15,916.	23,584.	16,654.	267,315.	0.	
15 ADMINISTRATOR - HSC	(ii)	0.	0.	0.	0.	0.	0.	0.	
GLENN KAWABATA	(i)	0.	0.	0.	0.	0.	0.	0.	
16 ^{VP}	(ii)	197,339.	12,781.	360.	31,452.	24,116.	266,048.	0.	

Schedule J (Form 990) 2020 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
GLORIA BROOKS	(i)	0.	0.	0.	0.	0.	0.	0.
1^{VP}	(ii)	195,293.	12,293.	18,199.	32,424.	7,553.	265,762.	0.
KATIE SHIGEMITSU	(i)	0.	0.	0.	0.	0.	0.	0.
2 ^{COMPLIANCE} OFFICER	(ii)	221,265.	0.	3,421.	23,435.	14,690.	262,811.	0.
LORI INGRAM	(i)	209,196.	15,028.	1,654.	19,059.	7,081.	252,018.	0.
JDIR. CLINICAL SERVICE LINE	(ii)	0.	0.	0.	0.	0.	0.	0.
ALAN ITO	(i)	0.	0.	0.	0.	0.	0.	0.
INFORMATION SECURITY OFFICER	(ii)	185,591.	13,070.	1,612.	21,083.	14,293.	235,649.	0.
JESSICA LEWIS	(i)	0.	0.	0.	0.	0.	0.	0.
5 ^{ASSISTANT} CORPORATE SECRETARY	(ii)	170,876.	0.	0.	15,118.	25,286.	211,280.	0.
DAVID FOX	(i)	0.	0.	0.	0.	0.	0.	0.
PRIVACY OFFICER - (PART YEAR)	(ii)	160,526.	0.	3,089.	16,325.	15,781.	195,721.	0.
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
_11	(ii)							
	(i)							
_12	(ii)							
	(i)							
_13	(ii)							
	(i)							
14	(ii)							
	(i)							
_15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2020

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 3

SUPPLEMENTAL COMPENSATION INFORMATION

THE ORGANIZATION'S PRESIDENT IS PAID BY ITS TAX EXEMPT PARENT, HAWAI'I

PACIFIC HEALTH ('HPH'), AND IS DISCLOSED AS A PERSON PAID BY A RELATED

ORGANIZATION. SEE SCHEDULE O, FORM 990 PART VI, SECTION B, LINE 15A FOR

THE PROCESS USED BY HPH TO DETERMINE COMPENSATION.

SCHEDULE J, PART I, LINE 4B

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

THE RESTORATION PLAN WAS DESIGNED TO RESTORE BENEFITS THAT ARE LOST DUE

TO LIMITS IMPOSED BY SECTIONS 401 AND 415 OF THE INTERNAL REVENUE CODE ON

COMPENSATION CONSIDERED UNDER SUCH PLANS.

AMOUNTS PAID OUT DURING THE YEAR BY RELATED ORGANIZATIONS:

RAYMOND P. VARA JR. - \$443,030

DAVID OKABE - \$156,411

GAIL LERCH - \$113,397

STEVEN ROBERTSON - \$100,707

KENNETH B. ROBBINS, M.D. - \$91,556

Schedule J (Form 990) 2020

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CHARLES R. CHING - \$84,461

ARTHUR GLADSTONE - \$77,843

MARTHA SMITH - \$74,608

MELINDA ASHTON, M.D. - \$61,798

JENNIE CHAHANOVICH - \$47,714

ANNUAL INCENTIVE PLAN

THE ANNUAL INCENTIVE PLAN IS AFFORDED TO EXECUTIVES BASED ON ANNUAL

SYSTEM GOALS THAT ARE NOT BASED ON A PERCENTAGE OF NET EARNINGS.

AMOUNTS PAID OUT DURING THE YEAR BY RELATED ORGANIZATIONS:

RAYMOND P. VARA JR. - \$372,488

DAVID OKABE - \$132,543

GAIL LERCH - \$107,316

STEVEN ROBERTSON - \$108,006

CHARLES R. CHING - \$104,835

ARTHUR GLADSTONE - \$128,098

MARTHA SMITH - \$138,435

Schedule J (Form 990) 2020

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

MELINDA ASHTON, M.D. - \$111,972

JENNIE CHAHANOVICH - \$99,404

LESLIE CHUN, M.D. - \$83,827

GERARD LIVAUDAIS, M.D. - \$78,824

DAWN DUNBAR - \$57,822

WARREN CHAIKO - \$52,368

RODNEY WILLIAMS, M.D. - \$51,984

GIDGET RUSCETTA, R.N. - \$51,840

TRAVIS CLEGG - \$49,405

DOUGLAS KWOCK, M.D. - \$48,037

BRANDT FARIAS - \$47,553

EARL INOUYE - \$40,705

SUSAN NONAKA - \$39,915

MAVIS NIKAIDO - \$38,843

MICHAEL ROBINSON - \$38,177

DAWN CHING - \$32,377

DAVID STUMBAUGH - \$31,700

LORRIE-ANN LUKE - \$30,832

Schedule J (Form 990) 2020

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BRIGITTE MCKALE - \$30,524

BARBARA CRAFT - \$20,550

JAMES LIN, M.D. - \$18,581

CARRIE ANN TSUTSUI - \$17,756

WILLIAM BURKE - \$16,427

JOAN KANEMORI - \$15,730

ANDREW MOATS - \$14,963

GLENN KAWABATA - \$12,781

GLORIA BROOKS - \$12,293

RETENTION INCENTIVE PLAN

THE RETENTION INCENTIVE PLAN WAS DESIGNED TO ENCOURAGE CONTINUED INTEREST

IN THE SUCCESS OF THE ORGANIZATION AND PROVIDE COMPETITVE RETIREMENT

BENEFITS. THE SOLE PLAN PARTICIPANT IS HAWAI'I PACIFIC HEALTH'S CHIEF

EXECUTIVE OFFICER, RAYMOND P. VARA JR. THE PLAN DOES NOT REPLACE THE

ANNUAL AND LONG-TERM INCENTIVE PLAN NOR THE SERP RESTORATION PLAN.

AMOUNTS PAID OUT DURING THE YEAR BY A RELATED ORGANIZATION:

Schedule J (Form 990) 2020 Page 3

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

RAYMOND P. VARA JR: \$1,015,000

SCHEDULE L

Transactions With Interested Persons

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open To Public Inspection

Name of the organization **Employer identification number** HAWAI'I PACIFIC HEALTH GROUP RETURN 38-3835105 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5) (6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (g) In default? (h) Approved (a) Name of interested person (b) Relationship (f) Balance due (i) Written (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No Yes No (1) (2) (3)(4) (5) (6) (7)(8)(9)(10)

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

Total

Schedule L (Form 990 or 990-EZ) 2020 Page 2

Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) JOY MATSUYAMA	SEE PART V	225,551.	DIRECTOR OF PHARMACY		Х
(2) HAWAI'I BIO WASTE	SEE PART V	147,920.	WASTE MGMT SERVICES		Х
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

FORM 990, SCHEDULE L, PART IV, COLUMN B

JOY MATSUYAMA, DIRECTOR OF PHARMACY, IS A FAMILY MEMBER OF DAWN DUNBAR, CURRENT STRAUB CLINIC & HOSPITAL SVP.

MICHELLE HO, WHO SERVES ON THE BOARD OF DIRECTORS, OWNS MORE THAN 65% DIRECTLY AND INDIRECTLY OF HAWAI'I BIO WASTE.

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number

38-3835105

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods	X		18,436.	FMV			
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory		130.	4,060.	FMV			
20	Drugs and medical supplies	X	236.	140,266.	FMV			
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►(ATCH 1)		523.	32,604.				
26	Other ►()							
27	Other ►()							
28	Other ►(
29	Number of Forms 8283 received		•					
	which the organization completed I	Form 8283,	Part V, Donee Acknowledge	ement	29			
							Yes	No
30a	During the year, did the organizat				_			
	28, that it must hold for at least the	-			-			
	to be used for exempt purposes for		olding period?			30a		X
	If "Yes," describe the arrangement i							
31	Does the organization have a			· · · · · · · · · · · · · · · · · · ·				7.7
	contributions?					31		X
32a	Does the organization hire or use	•	· ·	• • • • • • • • • • • • • • • • • • • •				3.7
	contributions?					32a		Х
b	If "Yes," describe in Part II.							

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

33

describe in Part II.

38-3835105

Schedule M (Form 990) (2020) Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN B

COLUMN B REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED.

Schedule M (Form 990) (2020)

JSA

Page 2

Part II Supplementa

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
BOOKS	Х	2.	475.	FMV
OTHER- PREPAID GCS	Х	248.	7,355.	FMV
OTHER- TOYS	Х	270.	14,639.	FMV
HOTEL STAY	х	2.	10,000.	FMV
PLANTS	х	1.	135.	FMV
TOTALS	_	523.	32,604.	

Schedule M (Form 990) (2020)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

HAWAI'I PACIFIC HEALTH GROUP RETURN

38-3835105

Employer identification number

FORM 990, PART III, LINE 1

STATEMENT OF ORGANIZATION'S MISSION OR MOST SIGNIFICANT ACTIVITIES

HAWAI'I PACIFIC HEALTH IS A NOT-FOR-PROFIT HEALTH CARE SYSTEM WITH OVER

70 LOCATIONS STATEWIDE INCLUDING MEDICAL CENTERS, CLINICS, PHYSICIANS AND

OTHER CAREGIVERS COMMITTED TO THE ORGANIZATION'S MISSION TO CREATE A

HEALTHIER HAWAI'I. ITS FOUR MEDICAL CENTERS - KAPI'OLANI, PALI MOMI,

STRAUB AND WILCOX - SPECIALIZE IN INNOVATIVE PROGRAMS IN WOMEN'S HEALTH,

PEDIATRIC CARE, CARDIOVASCULAR SERVICES, CANCER CARE, BONE AND JOINT

SERVICES AND MORE. HAWAI'I PACIFIC HEALTH IS RECOGNIZED NATIONALLY FOR

ITS EXCELLENCE IN PATIENT CARE AND THE USE OF ELECTRONIC HEALTH RECORDS

TO IMPROVE QUALITY AND PATIENT SAFETY.

FORM 990, PART III, LINES 4A-4D PROGRAM SERVICE ACCOMPLISHMENTS

PROGRAM SERVICE #1

OUTPATIENT OPERATING ROOMS

IN FISCAL YEAR 2021, HAWAI'I PACIFIC HEALTH HOSPITALS AND CLINICS SPENT \$62,130,342 IN DIRECT EXPENSES FOR OUTPATIENT OPERATING ROOMS AND SURGICAL PROCEDURES, AS PART OF OUR COMMITMENT TO PROVIDE CARE FOR ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY.

PEDIATRIC SURGERIES AT KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN (KAPI'OLANI) INCLUDE THORACIC/HEART; CLEFT LIP/PALATE; EAR, NOSE AND THROAT; ORTHOPEDIC; NEUROLOGIC; UROLOGIC; OPHTHALMOLOGIC;

GASTROINTESTINAL; PLASTIC AND GENERAL PROCEDURES. WOMEN'S SURGERIES
INCLUDE BREAST BIOPSIES, LUMPECTOMIES, MASTECTOMIES AND RECONSTRUCTION,
HYSTEROSCOPIES, INTERSTIM BLADDER IMPLANT AND SUB URETHRAL SLING TO TREAT
INCONTINENCE, TUBAL LIGATION AND ENDOMETRIAL ABLATION. KAPI'OLANI IS THE
ONLY MEDICAL CENTER IN THE STATE PROVIDING DA VINCI ROBOT-AIDED PEDIATRIC
SURGERY. ADDITIONALLY, THE ROBOT IS UTILIZED IN PERFORMING GYNECOLOGICAL
SURGICAL SERVICES. THE MINIMALLY INVASIVE SURGERIES PERFORMED USING THE
DA VINCI PROVIDE INCREASED BENEFITS FOR PATIENTS, INCLUDING LESS PAIN,
LOWER RISK OF INFECTION AND LESS BLOOD LOSS. IN FISCAL YEAR 2021,
KAPI'OLANI PERFORMED 3,864 PEDIATRIC AND ADULT OUTPATIENT SURGERIES.

PALI MOMI MEDICAL CENTER (PALI MOMI) HAS A FULLY INTEGRATED, MINIMALLY INVASIVE SURGICAL SUITE EQUIPPED WITH TELEMEDICINE CAPABILITY,

TOUCHSCREEN CONTROL PANELS AT THE NURSES' STATION, VOICE ACTIVATION

SYSTEM, AND LIVE VIDEO FEED TO MEDICAL CENTERS AROUND THE WORLD. IN

FISCAL YEAR 2021, PALI MOMI PERFORMED 3,256 OUTPATIENT SURGERIES. PALI

MOMI UTILIZES THE DA VINCI FIREFLY ROBOT-AIDED SYSTEM TO ASSIST WITH

MINIMALLY INVASIVE SURGERY. THE MINIMALLY INVASIVE SURGERIES PERFORMED

USING THE DA VINCI PROVIDE INCREASED BENEFITS FOR PATIENTS INCLUDING LESS

PAIN, LOWER RISK OF INFECTION AND LESS BLOOD LOSS.

STRAUB CLINIC & HOSPITAL (STRAUB) OFFERS INTEGRATED OUTPATIENT SURGERY IN

A 7-ROOM SUITE, 2-ROOM PLASTIC SURGERY SUITE, 2-ROOM GENERAL SURGERY

DEPARTMENT, 2-ROOM INTERVENTIONAL CARDIAC CATHETERIZATION LABORATORY,

INTERVENTIONAL RADIOLOGY SUITES, AND ENDOSCOPY DEPARTMENT. PROCEDURES

PERFORMED RANGE FROM MINOR EXCISIONS TO COMPLEX PERIPHERAL INTRAVASCULAR TECHNIQUES. IN FISCAL YEAR 2021, STRAUB PERFORMED 3,291 OUTPATIENT SURGERIES.

WILCOX MEMORIAL HOSPITAL (WILCOX) HAS A STATE-OF-THE-ART SURGICAL CENTER
WITH 6 SURGICAL SUITES, 20 SAME-DAY SURGERY BEDS, VOICE-ACTIVATED
ROBOTICS AND OTHER COMPUTER-ASSISTED TECHNOLOGIES. IN FISCAL YEAR 2021,
WILCOX PERFORMED 3,038 OUTPATIENT SURGERIES.

PROGRAM SERVICES REVENUE IS REPORTED ON PART III, LINE 4.

PROGRAM SERVICE #2

OUTPATIENT EMERGENCY ROOMS

IN FISCAL YEAR 2021, HAWAI'I PACIFIC HEALTH HOSPITALS SAW 91,513

OUTPATIENT ER CASES AND SPENT \$53,537,856 IN DIRECT EXPENSES FOR

OUTPATIENT ER SERVICES, AS PART OF OUR COMMITMENT TO PROVIDE CARE FOR ALL

PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY.

IN FISCAL YEAR 2021, KAPI'OLANI CELEBRATED THE THIRD ANNIVERSARY OF ITS NEWLY EXPANDED EMERGENCY DEPARTMENT IN THE DIAMOND HEAD TOWER. AT MORE THAN TWICE THE SIZE OF THE PREVIOUS SPACE, THE NEW ED FEATURES 24 PRIVATE TREATMENT ROOMS, INCLUDING TWO TRAUMA ROOMS AND TWO TRIAGE ROOMS; THREE ROOMS EQUIPPED AS NEGATIVE-PRESSURE ISOLATION ROOMS; ON-SITE SATELLITE RADIOLOGY SUITE FOR PLAIN X-RAYS, SEPARATE ADULT AND PEDIATRIC WAITING AREAS; CHILD-FRIENDLY DÉCOR; AND A CENTRAL, OPEN BUSINESS CENTER.

KAPI'OLANI'S ER IS THE ONLY ONE IN THE STATE WITH PEDIATRIC SPECIALISTS AVAILABLE 24/7. IT HAS A TEAM FOR ADULTS AND ANOTHER DEDICATED TO PEDIATRICS, WHERE BOARD-CERTIFIED PEDIATRIC EMERGENCY PHYSICIANS CAN QUICKLY DIAGNOSE AND TREAT A FULL RANGE OF MEDICAL CONDITIONS IN BABIES, CHILDREN AND TEENS, FROM RARE INFECTIONS TO SPORTS INJURIES. IN FISCAL YEAR 2021, KAPI'OLANI HAD 25,197 OUTPATIENT ER CASES.

THE PALI MOMI ER IS THE ONLY ONE IN THE STATE THAT USES A TEAM TRIAGE APPROACH, WHERE PATIENTS ARE PROMPTLY EVALUATED BY A PHYSICIAN. IN FISCAL YEAR 2021, THE PALI MOMI ER HAD 29,672 OUTPATIENT ER CASES.

THE STRAUB ER HAS BOARD-CERTIFIED EMERGENCY PHYSICIANS ON STAFF 24/7, 365 DAYS A YEAR, WITH WHEELCHAIR TRANSPORT AND VALET SERVICES AVAILABLE. IN FISCAL YEAR 2021, THE STRAUB ER HAD 21,159 OUTPATIENT ER CASES.

THE WILCOX 20-BED ER IS THE FIRST NEIGHBOR ISLAND FACILITY TO OBTAIN A LEVEL III TRAUMA DESIGNATION. IT IMPLEMENTED A TRIAGE BEST PRACTICE, "RAPID TRIAGE AND IMMEDIATE BED PLACEMENT," TO DECREASE DOOR-TO-BED AND DOOR-TO-DOC TIMES, ALLOW SOME PATIENTS TO BYPASS THE TRIAGE AREA, AND LET NURSE ASSESSMENT AND ER PHYSICIAN EVALUATION OCCUR SIMULTANEOUSLY. THIS IMPROVES SERVICE, QUALITY AND SAFETY. IN FISCAL YEAR 2021, THE WILCOX ER HAD 15,485 OUTPATIENT ER CASES.

PROGRAM SERVICES REVENUE IS REPORTED ON PART III, LINE 4.

Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

Separate Sep

PROGRAM SERVICE #3

PEDIATRICS-NEONATAL SERVICES

IN FISCAL YEAR 2021, HAWAI'I PACIFIC HEALTH SPENT \$50,376,770 IN DIRECT EXPENSES FOR PEDIATRIC-NEONATAL SERVICES AS PART OF ITS COMMITMENT TO PROVIDE HIGH-QUALITY MEDICAL CARE FOR ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY.

KAPI'OLANI IS RECOGNIZED AS HAWAI'I'S PEDIATRIC MEDICAL CENTER AND ALSO PROVIDES CARE THROUGHOUT THE PACIFIC REGION. IT HAS THE ONLY INTENSIVE CARE UNITS IN HAWAI'I TO TREAT CRITICALLY-ILL CHILDREN AND INFANTS. THE PEDIATRIC INTENSIVE CARE UNIT SERVES NEARLY 500 CHILDREN EACH YEAR RANGING IN AGE FROM ONE WEEK TO 21 YEARS OF AGE. SPECIAL SERVICES DELIVERED BY THE PEDIATRIC INTENSIVE CARE UNIT INCLUDE AN OPEN-HEART PROGRAM (FIVE TIMES PER YEAR), ECMO (EXTRACORPOREAL MEMBRANE OXYGENATION), DIALYSIS CRRT (CONTINUOUS RENAL REPLACEMENT THERAPY), AND TRAUMA AND TRANSPLANT COLLABORATION WITH OTHER MEDICAL CENTERS FOR POSTOPERATIVE CARE. THE NEONATAL INTENSIVE CARE UNIT CARES FOR MORE THAN 1,000 OF THE TINIEST AND MOST VULNERABLE INFANTS IN HAWAI'I EACH YEAR. SPECIALIZED PROCEDURES INCLUDE ECMO (EXTRACORPOREAL MEMBRANE OXYGENATION) AND WHOLE-BODY COOLING. KAPI'OLANI ALSO PROVIDES SPECIALTY PEDIATRIC CARE IN CARDIOLOGY, GASTROENTEROLOGY, NEUROLOGY, OPHTHALMOLOGY, UROLOGY, ONCOLOGY, SURGERY, ORTHOPEDICS, REHABILITATION AND OTHER SUPPORT SERVICES. IT IS A MAJOR TEACHING HOSPITAL FOR THE UNIVERSITY OF HAWAI'I JOHN A. BURNS SCHOOL OF MEDICINE'S PEDIATRIC AND NEONATAL-PERINATAL

Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

Separate Sep

MEDICINE PROGRAMS. IN FISCAL YEAR 2021, KAPI'OLANI PROVIDED SPECIALIZED CARE FOR 3,628 PEDIATRIC-NEONATAL PATIENTS.

WILCOX MEDICAL CENTER PROVIDES PREVENTIVE CARE AND TREATMENT SERVICES TO MEET THE HEALTH NEEDS OF KAUA'I'S CHILDREN. THROUGH KAUA'I MEDICAL CLINIC, WILCOX PROVIDES COMPREHENSIVE PEDIATRIC CARE FOR CHILDREN OF ALL AGES. PEDIATRICIANS AT WILCOX ALSO COLLABORATE WITH PHYSICIANS AT KAPI'OLANI OR OTHER HAWAI'I PACIFIC HEALTH FACILITIES WHEN KAUA'I CHILDREN NEED SPECIALIZED CARE. IN FISCAL YEAR 2021, WILCOX PROVIDED SPECIALIZED CARE FOR 146 PEDIATRIC-NEONATAL PATIENTS.

PROGRAM SERVICES REVENUE IS REPORTED ON PART III, LINE 4.

FORM 990, PART III, LINES 4A-4D CONTINUED PROGRAM SERVICE #4

OTHER PROGRAMS

HAWAI'I PACIFIC HEALTH IS ONE OF THE STATE'S LARGEST HEALTH CARE SYSTEMS WITH FOUR MEDICAL CENTERS, MORE THAN 70 LOCATIONS, 1,500+ AFFILIATED PHYSICIANS, MORE THAN 7,000 EMPLOYEES, AND HUNDREDS OF VOLUNTEERS FROM THE COMMUNITY. HAWAI'I RESIDENTS AND VISITORS RELY ON HAWAI'I PACIFIC HEALTH FOR ITS FULL RANGE OF PRIMARY, SECONDARY AND SELECT TERTIARY CARE SERVICES. IN FISCAL YEAR 2021, THE MEDICAL CENTERS ADMITTED 28,355 PATIENTS. STRAUB CLINICS HAD 998,249 TOTAL PATIENT CLINIC ENCOUNTERS, KAUA'I MEDICAL CLINIC HAD 261,667 TOTAL PATIENT CLINIC ENCOUNTERS AND KAPI'OLANI MEDICAL SPECIALISTS HAD 125,093 PATIENT CLINIC ENCOUNTERS.

AFFILIATES AND SUBSIDIARIES

HAWAI'I HEALTH PARTNERS IS A PHYSICIAN-LED ACCOUNTABLE CARE ORGANIZATION WITH THE GOAL OF PROVIDING HIGH-QUALITY CARE, INCREASED EFFICIENCY AND OPTIMAL PATIENT HEALTH. KAPI'OLANI MEDICAL SPECIALISTS IS A SPECIALTY PHYSICIANS GROUP ORGANIZED TO SUPPORT KAPI'OLANI MEDICAL CENTER. THE FOUNDATIONS OF HAWAI'I PACIFIC HEALTH CONSIST OF KAPI'OLANI HEALTH FOUNDATION, PALI MOMI FOUNDATION, STRAUB FOUNDATION AND WILCOX HEALTH FOUNDATION. THESE CHARITABLE ENTITIES SUPPORT HEALTH RESEARCH, FACILITY ENHANCEMENTS, TECHNOLOGY INVESTMENTS, EDUCATIONAL PROGRAMS AND OTHER RESOURCES FOR THEIR RESPECTIVE MEDICAL CENTERS. HAWAI'I HEALTH PARTNERS, INC. IS A FOR-PROFIT SUBSIDIARY THAT SERVES AS THE JOINT VENTURE PARTNER WHEN HAWAI'I PACIFIC HEALTH WORKS WITH OTHER PROVIDERS. PROVIDERS INSURANCE CORPORATION IS A CAPTIVE INSURANCE COMPANY THAT PROVIDES PROFESSIONAL LIABILITY INSURANCE FOR HAWAI'I PACIFIC HEALTH-AFFILIATED EMPLOYED PHYSICIANS.

PATIENT CARE

HAWAI'I PACIFIC HEALTH HAS STRATEGIC INITIATIVES IN WOMEN'S HEALTH, PEDIATRIC CARE, CARDIOVASCULAR SERVICES, BONE & JOINT SERVICES, AND CANCER CARE. IT IS RECOGNIZED NATIONALLY FOR ITS EXCELLENCE IN HEALTH INFORMATION TECHNOLOGY, SPECIFICALLY THE USE OF ELECTRONIC HEALTH RECORDS TO IMPROVE QUALITY OF CARE AND PATIENT SAFETY.

THE HAWAI'I PACIFIC HEALTH SYSTEM INCLUDES: THE PACIFIC REGION'S ONLY FULL-SERVICE WOMEN'S AND CHILDREN'S MEDICAL CENTER AND ONLY DEDICATED BURNUNIT, STATE-OF-THE-ART IMAGING CENTER ON KAUA'I, WEST O'AHU'S ONLY CARDIAC CATHETERIZATION LABS, MINIMALLY INVASIVE BONE & JOINT CENTER, SLEEP DISORDERS CENTER, STATE'S FIRST WOMEN'S CENTER, STATE'S ONLY BREAST AND WOMEN'S CANCER CENTERS, AND OTHER SPECIALIZED SERVICES CONSIDERED CRITICAL TO THE REMOTE HAWAIIAN ARCHIPELAGO.

COMMUNITY ROLE/ACTIVITY

AS ONE OF THE STATE'S LARGEST HEALTH CARE SYSTEMS, HAWAI'I PACIFIC HEALTH HAS A RESPONSIBILITY TO IMPROVE THE HEALTH OF HAWAI'I RESIDENTS AND, THROUGH ITS MISSION, IS COMMITTED TO CREATING A HEALTHIER HAWAI'I. EACH YEAR, HAWAI'I PACIFIC HEALTH SPONSORS HEALTH EDUCATION, TEACHING AND RESEARCH, AND SUPPORTS LIKE-MINDED ORGANIZATIONS.

IN FISCAL YEAR 2021, HAWAI'I PACIFIC HEALTH SERVED AS A STATEWIDE RESOURCE TO THE COMMUNITY IN RESPONSE TO EVER-CHANGING HEALTH NEEDS BASED ON THE PANDEMIC. COVID-19 INITIATIVES BY THE SYSTEM INCLUDED FREE COMMUNITY VACCINE CLINICS, COMMUNITY TESTING SITES AT ITS MEDICAL FACILITIES AND DIRECTLY IN NEIGHBORHOODS THROUGH MOBILE OUTREACH EVENTS, RESPIRATORY CLINICS AND TELEHEALTH OPTIONS. OTHER COMMUNITY RESOURCES THAT HAWAI'I PACIFIC HEALTH PROVIDED WERE PUBLIC HEALTH EDUCATION, A FREE EMPLOYER COVID HOTLINE TO HELP NAVIGATE SAFE WORK ENVIRONMENTS AND A COHESIVE PUBLIC HEALTH RESPONSE IN COLLABORATING WITH THE DEPARTMENT OF HEALTH AND OTHER HEALTH CARE PROVIDERS.

HAWAI'I PACIFIC HEALTH ALSO CONTINUED TO SUPPORT VARIOUS COMMUNITY

BENEFIT PROGRAMS, INCLUDING THE KAPI'OLANI SEX ABUSE TREATMENT CENTER, KAPI'OLANI CHILD ADVOCACY AND PROTECTION CENTER, HEART DISEASE PREVENTION, BREAST AND CERVICAL CANCER SCREENING FOR UNINSURED PERSONS, WOMEN AND INFANT HEALTH AND NUTRITION, REHABILITATION SERVICES, SUPPORT GROUPS THAT MET VIRTUALLY, HEMOPHILIA PROGRAMS, AND OTHER EDUCATION AND SCREENINGS FOR HAWAI'I RESIDENTS ON HEALTH, WELLNESS AND DISEASE-PREVENTION STRATEGIES.

IN FISCAL YEAR 2021, HAWAI'I PACIFIC HEALTH SPONSORED OR SUPPORTED NUMEROUS HEALTH EVENTS, INCLUDING "AHA HEARTWALK," "SUSAN G. KOMEN RACE FOR THE CURE, " "ARTHRITIS FOUNDATION'S ARTHRITIS WALK, " - ALL HELD VIRTUALLY THIS YEAR - AND MORE. HAWAI'I PACIFIC HEALTH ALSO SERVED AS THE PRESENTING SPONSOR FOR THE VIRTUAL GREAT ALOHA RUN AND VIRTUAL KEIKI GREAT ALOHA RUN. PROCEEDS FROM THE EVENT BENEFIT MORE THAN 150 NONPROFIT ORGANIZATIONS IN HAWAI'I.

HAWAI'I PACIFIC HEALTH ALSO PARTICIPATED IN SYMPOSIA AND MEETINGS FOR HEALTH CARE PROFESSIONALS, HIRED STUDENTS AS SUMMER INTERNS, FACILITATED CLINICAL TRAINING PROGRAMS FOR PUBLIC HIGH SCHOOL STUDENTS TO EARN NATIONAL CERTIFICATION IN MEDICAL FIELDS AND SPONSORED WORKSHOPS FOR VOLUNTEERS. TO TRAIN HEALTH CARE PROVIDERS, HAWAI'I PACIFIC HEALTH HAS ALLIANCES WITH THE UNIVERSITY OF HAWAI'I JOHN A. BURNS SCHOOL OF MEDICINE AND HAWAI'I PACIFIC UNIVERSITY. HAWAI'I PACIFIC HEALTH INVESTS EACH YEAR IN TEACHING AND RESEARCH AS A PEDIATRIC AND OB-GYN TRAINING FACILITY FOR THE UNIVERSITY OF HAWAI'I. HAWAI'I PACIFIC HEALTH IS ALSO ACTIVELY

INVOLVED IN CLINICAL TRIALS AND RESEARCH THROUGH ITS VAROUS FACILITIES IN PEDIATRICS, ONCOLOGY, OPHTHALMOLOGY AND CARDIOLOGY.

PUBLIC POLICY

HAWAI'I PACIFIC HEALTH HAS A RESPONSIBILITY TO OFFER THOUGHTFUL AND INNOVATIVE INPUT TO LAWMAKERS REGARDING HEALTH CARE POLICY AND LEGISLATION. HAWAI'I PACIFIC HEALTH LEADERS ADVOCATE FOR LEGISLATIVE REFORM AND REGULATORY ENHANCEMENTS FOR VARIOUS HEALTH CARE INDUSTRY ISSUES RANGING FROM RETAINING PHYSICIANS IN THE STATE TO PROVIDING STABILITY FOR HEALTH CARE PROVIDERS.

OTHER

HAWAI'I PACIFIC HEALTH MEDICAL CENTERS TREAT ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY, THUS SERVING AS A SAFETY NET PROVIDER OF HEALTH CARE FOR THE COMMUNITY. AN ESTABLISHED CHARITY CARE POLICY SETS GUIDELINES BY WHICH IT IS DETERMINED IF PATIENTS QUALIFY FOR FREE OR DISCOUNTED CARE. HAWAI'I PACIFIC HEALTH CONTRIBUTES MORE THAN \$1 BILLION TO THE STATE ECONOMY EACH YEAR, SUPPORTING ITS MORE THAN 7,000 EMPLOYEES, THEIR FAMILIES, AND MANY BUSINESSES THROUGH PURCHASES MADE BY ITS MEDICAL CENTERS AND CLINICS.

PROGRAM SERVICES REVENUE IS REPORTED ON PART III, LINE 4.

FORM 990, PART IV, LINE 8 COLLECTION OF WORKS OF ART, HISTORICAL TREASURES OR SIMILAR KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN (KMCWC) AND PALI MOMI

MEDICAL CENTER (PMMC) MAINTAIN WORKS OF ART.

STRAUB CLINIC & HOSPITAL (SCH) AND WILCOX MEMORIAL HOSPITAL (WMH) DID NOT MAINTAIN WORKS OF ART.

FORM 990, PART IV, LINE 10

ENDOWMENT FUNDS

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN (KMCWC), PALI MOMI MEDICAL CENTER (PMMC) AND STRAUB CLINIC & HOSPITAL (SCH) HELD ASSETS IN ENDOWMENT FUNDS.

WILCOX MEMORIAL HOSPITAL DID NOT HOLD ASSETS IN ENDOWMENT FUNDS.

FORM 990, PART IV, LINE 11B

INVESTMENTS - OTHER SECURITIES 5% OR MORE OF TOTAL ASSETS KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN (KMCWC) AND PALI MOMI MEDICAL CENTER (PMMC) BOTH REPORTED INVESTMENTS IN OTHER SECURITIES GREATER OR EQUAL TO 5% OF TOTAL ASSETS.

STRAUB CLINIC & HOSPITAL (SCH) AND WILCOX MEMORIAL HOSPITAL (WMH) BOTH DID NOT REPORT INVESTMENTS IN OTHER SECURITIES GREATER OR EQUAL TO 5% OF TOTAL ASSETS.

FORM 990, PART IV, LINE 28B

BUSINESS TRANSACTION WITH A FAMILY MEMBER

STRAUB CLINIC & HOSPITAL (SCH) WAS A PARTY TO A BUSINESS TRANSACTION WITH A FAMILY MEMBER OF A CURRENT OFFICER.

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN (KMCWC), PALI MOMI MEDICAL CENTER (PMMC) AND WILCOX MEMORIAL HOSPITAL (WMH) WERE NOT A PARTY TO A BUSINESS TRANSACTION WITH A FAMILY MEMBER OF A CURRENT OFFICER.

FORM 990, PART IV, LINE 28C

BUSINESS TRANSACTION WITH A CONTROLLED ENTITY

KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN (KMCWC) WAS A PARTY TO A BUSINESS TRANSACTION WITH A 35% CONTROLLED ENTITY BY A CURRENT OFFICER.

PALI MOMI MEDICAL CENTER (PMMC), STRAUB CLINICAL & HOSPITAL (SCH) AND WILCOX MEMORIAL HOSPITAL (WMH) WERE NOT A PARTY TO A BUSINESS TRANSACTION WITH A 35% CONTROLLED ENTITY BY A CURRENT OFFICER.

FORM 990, PART V, LINE 1A

FORM 1096 REPORTING

HAWAI'I PACIFIC HEALTH (HPH), THE ORGANIZATION'S TAX EXEMPT PARENT, PAYS ALL VENDORS. THEREFORE, HPH ISSUES FORMS 1099 UNDER ITS TAX ID.

FORM 990, PART VI, SECTION A, LINE 6

MEMBERS AND RIGHTS

HAWAI'I PACIFIC HEALTH IS THE SOLE MEMBER WHO HAS THE RIGHT TO PARTICIPATE IN THE ORGANIZATION'S GOVERNANCE WITH THE RIGHT TO ELECT THE MEMBERS OF THE GOVERNING BODY AND/OR APPROVE SIGNIFICANT DECISIONS OF THE

GOVERNING BOARD.

FORM 990, PART VI, SECTION A, LINE 7A DESCRIPTION OF CLASSES OF PERSON AND THE NATURE OF THEIR RIGHTS HAWAI'I PACIFIC HEALTH IS THE SOLE MEMBER, AND HAS THE POWER TO APPROVE THE ELECTION OF MEMBERS OF THE GOVERNING BODY. HAWAI'I PACIFIC HEALTH, AS MEMBER, ALSO HAS THE POWER TO ELECT ONE OR MORE EX OFFICIO VOTING MEMBERS OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION A, LINE 7B DESCRIPTION CLASSES OF PERSONS, DECISIONS REQUIRING APPROVAL & TYPE OF VOTING RIGHTS

HAWAI'I PACIFIC HEALTH, AS MEMBER, HAS THE FOLLOWING RESERVED POWERS WITH RESPECT TO KAPI'OLANI MEDICAL CENTER FOR WOMEN & CHILDREN AND PALI MOMI MEDICAL CENTER:

(I) NOMINATE CANDIDATES TO THE BOARD FOR THE FOLLOWING POSITIONS: THE EXECUTIVE VICE PRESIDENT/CHIEF EXECUTIVE OFFICER, TREASURER, SECRETARY, EXECUTIVE VICE-PRESIDENT/CHIEF FINANCIAL OFFICER, CHIEF OPERATING OFFICER, OTHER EXECUTIVE VICE-PRESIDENTS, SENIOR VICE-PRESIDENTS, ASSISTANT SECRETARIES, AND ALL VICE-PRESIDENTS EXCEPT THE OPERATING UNIT VICE-PRESIDENTS, AS SUCH TERM IS DEFINED IN THE BYLAWS; (II) DELEGATE MANAGEMENT AUTHORITIES FROM THE BOARD TO OFFICERS OR COMMITTEES OF THE CORPORATION IN ACCORDANCE WITH A DELEGATED AUTHORITIES MATRIX ADOPTED BY THE MEMBER BOARD;

(III) AMEND THE BYLAWS;

Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

Separate Sep

- (IV) DETERMINE AND EFFECT THE CORPORATION'S PARTICIPATION IN ALL LONG
 TERM FINANCING TRANSACTIONS WHICH ARE IN EXCESS OF ONE (1) YEAR AND/OR
 FOR ONE MILLION DOLLARS (\$1,000,000) OR MORE;
- (V) SELECT BANKS, TRUST COMPANIES, OR OTHER DEPOSITORIES TO WHICH THE CORPORATION'S FUNDS SHALL BE DEPOSITED;
- (VI) DIRECT, MANAGE AND CONTROL THE CUSTODY, ADVISORY SERVICE, AND ASSET MANAGEMENT OF THE FINANCIAL ASSETS OF THE CORPORATION;
- (VII) DETERMINE AND EFFECT INTER-CORPORATE TRANSFERS BY AND BETWEEN THE CORPORATION AND ANY AFFILIATE;
- (VIII) DEVELOP AND IMPLEMENT THE GENERAL POLICIES REGARDING THE CORPORATION'S PHYSICIAN AND EXECUTIVE COMPENSATION AND BENEFIT PLANS;
- (IX) FORM A NEW CORPORATION, LIMITED LIABILITY COMPANY, PARTNERSHIP, OR OTHER ORGANIZATION THAT IS OWNED SOLELY BY THE CORPORATION;
- (X) CLOSE THE ACUTE CARE HOSPITAL OWNED AND OPERATED BY THE CORPORATION;
- (XI) AFTER CONSULTING WITH THE BOARD, REMOVE THE EXECUTIVE VICE

 PRESIDENT/CHIEF EXECUTIVE OFFICER, EXECUTIVE VICE PRESIDENT/CHIEF

 FINANCIAL OFFICER, TREASURER, SECRETARY, OTHER EXECUTIVE VICE PRESIDENTS,

 SENIOR VICE PRESIDENTS, ASSISTANT SECRETARIES, AND/OR ALL VICE PRESIDENTS

 EXCEPT THE OPERATING UNIT VICE PRESIDENTS;
- (XII) AFTER CONSULTING WITH THE BOARD, DEVELOP AND PROMULGATE THE

 CORPORATE GOALS AND THE LONG-RANGE AND STRATEGIC PLAN OF THE CORPORATION;

 AND
- (XIII) AFTER CONSULTING WITH THE BOARD, DEVELOP AND IMPLEMENT THE ANNUAL CAPITAL, OPERATING, AND CASH FLOW BUDGETS.

Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

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HAWAI'I PACIFIC HEALTH, AS MEMBER, HAS THE FOLLOWING RESERVED POWERS WITH RESPECT TO STRAUB CLINIC & HOSPITAL:

- (I) NOMINATE CANDIDATES TO THE BOARD FOR THE FOLLOWING POSITIONS: THE

 TREASURER, SECRETARY, EXECUTIVE VICE-PRESIDENT/CHIEF FINANCIAL OFFICER,

 EXECUTIVE VICE PRESIDENTS OTHER THAN THE EXECUTIVE VICE-PRESIDENT/CHIEF

 EXECUTIVE OFFICER (THE "EVP/CEO") AND THE EXECUTIVE VICE-PRESIDENT OF THE

 CORPORATION WHO IS THE CHIEF MEDICAL OFFICER OF THE MEMBER (THE

 "EVP/CMO") OF THE CORPORATION, SENIOR VICE-PRESIDENTS, ASSISTANT

 SECRETARIES, AND ALL VICE-PRESIDENTS EXCEPT THE CLINIC AND HOSPITAL UNIT

 VICE-PRESIDENTS, AS SUCH TERM IS DEFINED IN THE BYLAWS;

 (II) REMOVE ANY DIRECTOR FROM THE BOARD; PROVIDED, HOWEVER, THAT THE

 BOARD MAY REMOVE ANY DIRECTOR FROM THE BOARD IF APPROVED BY THE MEMBER
- (III) DELEGATE MANAGEMENT AUTHORITIES FROM THE BOARD TO OFFICERS OR

 COMMITTEES OF THE CORPORATION IN ACCORDANCE WITH A DELEGATED AUTHORITIES

 MATRIX ADOPTED BY THE MEMBER BOARD;
- (IV) AMEND THE BYLAWS;

BOARD;

- (V) CAUSE THE CORPORATION'S PARTICIPATION IN ALL LONG TERM FINANCING
 TRANSACTIONS WHICH ARE IN EXCESS OF ONE (1) YEAR AND/OR FOR ONE MILLION
 DOLLARS (\$1,000,000) OR MORE;
- (VI) ACQUIRE ASSETS WORTH OVER ONE MILLION DOLLARS (\$1,000,000);
- (VII) ACQUIRE SHARES IN ANOTHER CORPORATION;
- (VIII) SELECT BANKS, TRUST COMPANIES, OR OTHER DEPOSITORIES TO WHICH THE CORPORATION'S FUNDS SHALL BE DEPOSITED;

- (IX) DIRECT, MANAGE AND CONTROL THE CUSTODY, ADVISORY SERVICE, AND ASSET MANAGEMENT OF THE FINANCIAL ASSETS OF THE CORPORATION;
- (X) DETERMINE AND EFFECT INTER-CORPORATE TRANSFERS BY AND BETWEEN THE CORPORATION AND ANY AFFILIATE;
- (XI) DEVELOP AND IMPLEMENT THE GENERAL POLICIES REGARDING THE CORPORATION'S PHYSICIAN AND EXECUTIVE COMPENSATION AND BENEFIT PLANS;
- (XII) FORM A NEW CORPORATION, LIMITED LIABILITY COMPANY, PARTNERSHIP, OR

OTHER ORGANIZATION THAT IS OWNED SOLELY BY THE CORPORATION;

- (XIII) FORM A JOINT VENTURE OR OTHER BUSINESS RELATIONSHIP (OTHER THAN THE ORDINARY COURSE OF BUSINESS CONTRACTS) BETWEEN THE CORPORATION AND ANY PERSON OR ENTITY;
- (XIV) CLOSE THE ACUTE CARE HOSPITAL OR CLINIC FACILITIES OWNED AND OPERATED BY THE CORPORATION;
- (XV) RELOCATE THE ACUTE CARE HOSPITAL OR CLINIC FACILITIES OWNED AND OPERATED BY THE CORPORATION;
- (XVI) CONVERT THE ACUTE CARE HOSPITAL OWNED AND OPERATED BY THE CORPORATION INTO A NON-ACUTE CARE FACILITY;
- (XVII) AFTER CONSULTING WITH THE BOARD, REMOVE THE TREASURER, SECRETARY, EXECUTIVE VICE-PRESIDENT/CHIEF FINANCIAL OFFICER, EXECUTIVE VICE-PRESIDENTS OTHER THAN THE EVP/CEO AND THE EVP/CMO, SENIOR VICE-PRESIDENTS, ASSISTANT SECRETARIES, AND/OR ALL VICE-PRESIDENTS EXCEPT
- THE CLINIC AND HOSPITAL UNIT VICE-PRESIDENTS;
- (XVIII) DEVELOP AND PROMULGATE THE CORPORATE GOALS AND THE LONG-RANGE AND STRATEGIC PLAN OF THE CORPORATION;
- (XIX) AFTER CONSULTING WITH THE BOARD, DEVELOP AND IMPLEMENT THE ANNUAL

CAPITAL, OPERATING, AND CASH FLOW BUDGETS; AND

(XX) IMPLEMENT INDIVIDUAL PHYSICIAN COMPENSATION ARRANGEMENTS FOR EACH PHYSICIAN OPERATING UNIT IN THE CORPORATION.

THE FOLLOWING ACTIONS REQUIRE APPROVAL FROM THE MEMBER BOARD:

- (I) ADD ANY DIRECTOR TO THE BOARD;
- (II) AMEND THE ARTICLES OF INCORPORATION;
- (III) SELL, LEASE, EXCHANGE OR DISPOSE OF FIFTY PERCENT (50%) OR MORE OF THE AMOUNT OF PROPERTY OR ASSETS HELD BY THE ORGANIZATION, AS REPORTED UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, TO ANY ENTITY THAT IS NOT AN AFFILIATE;
- (IV) ENTER INTO ANY UNBUDGETED CONTRACTS ON BEHALF OF THE ORGANIZATION WHICH REQUIRE ANNUAL PAYMENTS ON BEHALF OF THE ORGANIZATION EXCEEDING ONE MILLION DOLLARS (\$1,000,000) IN VALUE;
- (V) ISSUE THE ORGANIZATION'S MEMBERSHIP TO ANYONE OTHER THAN THE MEMBER;
- (VI) MERGE THE ORGANIZATION WITH ANY ENTITY;
- (VII) DISSOLVE THE ORGANIZATION; AND
- (VIII) DEVELOP A NEW LINE OF BUSINESS OR A NEW SERVICE.

FORM 990, PART VI, LINE 7B CONTINUED HAWAI'I PACIFIC HEALTH, AS MEMBER, HAS THE FOLLOWING RESERVED POWERS WITH RESPECT TO WILCOX MEMORIAL HOSPITAL:

(I) NOMINATE CANDIDATES TO THE BOARD FOR THE FOLLOWING POSITIONS: THE PRESIDENT/CHIEF EXECUTIVE OFFICER, TREASURER, SECRETARY, EXECUTIVE VICE-PRESIDENT/CHIEF FINANCIAL OFFICER, OTHER EXECUTIVE VICE-PRESIDENTS, Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

38-3835105

SENIOR VICE-PRESIDENTS, ASSISTANT SECRETARIES, AND ALL VICE-PRESIDENTS

EXCEPT THE OPERATING UNIT VICE-PRESIDENTS, AS SUCH TERM IS DEFINED IN THE

BYLAWS;

- (II) DELEGATE MANAGEMENT AUTHORITIES FROM THE BOARD TO OFFICERS OR

 COMMITTEES OF THE CORPORATION IN ACCORDANCE WITH A DELEGATED AUTHORITIES

 MATRIX ADOPTED BY THE MEMBER BOARD;
- (III) AMEND THE BYLAWS;
- (IV) CAUSE THE CORPORATION'S PARTICIPATION IN ALL LONG TERM FINANCING

 TRANSACTIONS WHICH ARE IN EXCESS OF ONE (1) YEAR AND/OR FOR ONE MILLION

 DOLLAR (\$1,000,000) OR MORE;
- (V) SELECT BANKS, TRUST COMPANIES, OR OTHER DEPOSITORIES TO WHICH THE CORPORATION'S FUNDS SHALL BE DEPOSITED;
- (VI) DIRECT, MANAGE AND CONTROL THE CUSTODY, ADVISORY SERVICE AND ASSET MANAGEMENT OF THE FINANCIAL ASSETS OF THE CORPORATION;
- (VII) EFFECT INTER-CORPORATE TRANSFERS BY AND BETWEEN THE CORPORATION AND ANY AFFILIATE;
- (VIII) DEVELOP AND IMPLEMENT THE GENERAL POLICIES REGARDING THE

 CORPORATION'S PHYSICIAN AND EXECUTIVE COMPENSATION AND BENEFIT PLANS;

 (IX) FORM A NEW CORPORATION, LIMITED LIABILITY COMPANY, OR PARTNERSHIP OR

 OTHER ORGANIZATION THAT IS OWNED SOLELY BY THE CORPORATION;
- (X) EXCEPT AS OTHERWISE PROVIDED IN THE BYLAWS OR AS REQUIRED BY THE LAW OF THE STATE OF HAWAI'I, SELL, LEASE OR OTHERWISE TRANSFER FIFTY PERCENT (50%) OR MORE OF THE THEN CURRENT AMOUNT, AS REPORTED UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, OF THE TOTAL ASSETS HELD BY WILCOX MEMORIAL HOSPITAL, KAUA'I MEDICAL CLINIC AND WILCOX HEALTH FOUNDATION

Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

38-3835105

(THE "WILCOX AFFILIATES");

STATE OF HAWAI'I, SELL, LEASE OR TRANSFER OF OPERATIONS OR ACTIVITIES OF THE WILCOX AFFILIATES WHICH GENERATE FIFTY PERCENT (50%) OR MORE OF THE TOTAL NET REVENUES, AS REPORTED UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, OF THE WILCOX AFFILIATES DURING THE PRIOR FISCAL YEAR; (XII) CLOSE THE CLINICAL FACILITIES OWNED AND OPERATED BY THE CORPORATION; PROVIDED, THAT, AFTER THE EFFECTIVE DATE OF THE BYLAWS, ANY ELIMINATION OF A CLINICAL SERVICE PROVIDED BY THE CORPORATION MUST ALSO BE APPROVED BY THE BOARD; (XIII) CONVERT THE CLINIC OWNED AND OPERATED BY THE CORPORATION INTO A FACILITY NO LONGER OFFERING MEDICAL SERVICES; PROVIDED, THAT, AFTER THE EFFECTIVE DATE OF THE BYLAWS, ANY ELIMINATION OF A CLINICAL SERVICE PROVIDED BY THE CORPORATION MUST ALSO BE APPROVED BY THE BOARD; (XIV) AFTER CONSULTING WITH THE BOARD, REMOVE THE PRESIDENT/CHIEF EXECUTIVE OFFICER, EXECUTIVE VICE-PRESIDENT/CHIEF FINANCIAL OFFICER, TREASURER, SECRETARY, OTHER EXECUTIVE VICE-PRESIDENTS, SENIOR VICE-PRESIDENTS, ASSISTANT SECRETARIES, AND ALL VICE-PRESIDENTS EXCEPT THE OPERATING UNIT VICE-PRESIDENTS; PROVIDED, HOWEVER, THAT TO REMOVE OR TERMINATE THE PRESIDENT/CHIEF EXECUTIVE OFFICER WILL REQUIRE THE CHIEF EXECUTIVE OFFICER OF THE MEMBER TO FULLY COLLABORATE AND CONSULT WITH THE BOARD AND SEEK THE BOARD'S ADVANCE CONSENT FOR SUCH REMOVAL OR TERMINATION. IF THE BOARD DOES NOT CONCUR WITH THE PROPOSED REMOVAL OR TERMINATION OF THE PRESIDENT/CHIEF EXECUTIVE OFFICER, SUCH REMOVAL OR TERMINATION WILL REQUIRE THE APPROVAL OF A MAJORITY OF THE MEMBERS ON THE

(XI) EXCEPT AS PROVIDED IN THE BYLAWS OR AS REQUIRED BY THE LAWS OF THE

Name of the organization HAWAI'I PACIFIC HEALTH GROUP RETURN Employer identification number 38-3835105

MEMBER BOARD;

(XV) AFTER CONSULTING WITH THE BOARD, DEVELOP AND PROMULGATE THE

CORPORATE GOALS AND THE LONG RANGE AND STRATEGIC PLANS OF THE

CORPORATION; AND

(XVI) AFTER CONSULTING WITH THE BOARD, DEVELOP AND IMPLEMENT THE ANNUAL

CAPITAL, OPERATING, AND CASH FLOW BUDGETS.

THE CORPORATION SHALL NOT TAKE THE FOLLOWING ACTIONS WITHOUT FIRST

OBTAINING MEMBER BOARD APPROVAL:

(I) ADD ANY DIRECTOR TO THE BOARD;

(II) REMOVE ANY DIRECTOR FROM THE BOARD;

(III) AMEND THE ARTICLES;

(IV) ENTER INTO ANY UNBUDGETED CONTRACTS ON BEHALF OF THE CORPORATION

WHICH REQUIRE ANNUAL PAYMENTS ON BEHALF OF THE CORPORATION EXCEEDING ONE

MILLION DOLLARS (\$1,000,000) IN VALUE;

(V) ACQUIRE ASSETS WORTH OVER ONE MILLION DOLLARS (\$1,000,000);

(VI) ACQUIRE SHARES IN ANOTHER CORPORATION;

(VII) SELL, LEASE OR OTHERWISE TRANSFER FIFTY PERCENT (50%) OR MORE OF

THE THEN CURRENT AMOUNT, AS REPORTED UNDER GENERALLY ACCEPTED ACCOUNTING

PRINCIPLES, OF THE TOTAL ASSETS HELD BY THE WILCOX AFFILIATES;

(VIII) SELL, LEASE, EXCHANGE OR DISPOSE OF FIFTY PERCENT (50%) OR MORE OF

THE PROPERTY AND ASSETS HELD BY THE CORPORATION TO ANY ENTITY THAT IS NOT

AN AFFILIATE;

(IX) SELL, LEASE OR TRANSFER OF OPERATIONS OR ACTIVITIES OF THE WILCOX

Schedule O (Form 990 or 990-EZ) 2020

JSA

AFFILIATES WHICH GENERATE FIFTY PERCENT (50%) OR MORE OF THE TOTAL NET

REVENUES, AS REPORTED UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, OF

THE WILCOX AFFILIATES DURING THE PRIOR FISCAL YEAR;

- (X) MERGE THE CORPORATION WITH ANY ENTITY;
- (XI) DISSOLVE OR LIQUIDATE THE CORPORATION;

(XII) ISSUE THE CORPORATION'S MEMBERSHIP TO ANYONE OTHER THAN THE MEMBER

(XIII) FORM A JOINT VENTURE OR OTHER BUSINESS RELATIONSHIP (OTHER THAN

THE ORDINARY COURSE OF BUSINESS CONTRACTS) BETWEEN THE CORPORATION AND

ANY PERSON OR ENTITY; AND

(XIV) DEVELOP A NEW LINE OF BUSINESS OR A NEW SERVICE.

FORM 990, PART VI, SECTION B, LINE 11B

REVIEW OF THE FORM 990 BY THE ORGANIZATION'S GOVERNING BODY

VARIOUS SCHEDULES OF THE FORM 990 ARE PREPARED PRIMARILY BY STAFF WITHIN

THE ACCOUNTING AREA OF THE ORGANIZATION WORKING WITH VARIOUS OTHER AREAS

OF THE ORGANIZATION SUCH AS MANAGEMENT OF THE OPERATING UNITS, HR, LEGAL,

ETC. DISCLOSURE NARRATIVES ARE WRITTEN AND COMPILED INTERNALLY BASED ON

INPUT AND DISCUSSION WITH FINANCIAL ANALYSTS AND THE CHIEF OPERATING

OFFICER/EXECUTIVE DIRECTOR OF THE REPORTING ENTITY. THE CHIEF OPERATING

OFFICER/EXECUTIVE DIRECTOR OF EACH REPORTING ENTITY REVIEWS AND APPROVES

THE DISCLOSURE NARRATIVES WHICH DESCRIBES THE MISSION/PURPOSE AND PROGRAM

ACCOMPLISHMENTS OF THEIR ORGANIZATION. SENIOR MANAGEMENT OF THE HEALTH

CARE SYSTEM REVIEWS THE FORM 990 OF EACH FILING ORGANIZATION WITHIN THE

HEALTH CARE SYSTEM. ONCE SENIOR MANAGEMENT HAS COMPLETED ITS REVIEW, THE

FORMS 990 ARE THEN PROVIDED TO THE GOVERNANCE AND NOMINATING COMMITTEE OF

THE HEALTH CARE SYSTEM'S BOARD OF DIRECTORS FOR THEIR REVIEW. THE

38-3835105

GOVERNANCE AND NOMINATING COMMITTEE OF THE PARENT ENTITY'S (HAWAI'I PACIFIC HEALTH "HPH") BOARD PROVIDES OVERSIGHT FOR THE FORM 990 REPORTING AND REVIEWS THE FORM 990 FOR EACH ENTITY PRIOR TO FILING. IN ADDITION, THE FORM 990 FOR EACH ENTITY IS MADE AVAILABLE TO THE BOARD MEMBERS OF EACH SUBSIDIARY UNIT OF HPH AND THE HPH BOARD OF DIRECTORS THROUGH A BOARD MEMBER PORTAL FOR REVIEW PRIOR TO THE FILING OF THE FORM 990. THE FORMS 990 WILL BE POSTED TO HPH'S WEBSITE FOR PUBLIC ACCESS AFTER THE

FORM 990, PART VI, SECTION B, LINE 12C MONITORING & ENFORCEMENT OF CONFLICT OF INTEREST POLICY ANNUALLY, EACH DIRECTOR, OFFICER, KEY EMPLOYEE AND MEMBER OF A COMMITTEE WITH BOARD DELEGATED POWERS SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THAT SUCH PERSON:

- 1) RECEIVED A COPY OF THE CONFLICT OF INTEREST ("COI") POLICY;
- 2) HAS READ AND UNDERSTANDS THE POLICY;
- 3) AGREES TO COMPLY WITH THE POLICY;

FILING OF THE RETURNS WITH THE IRS.

- 4) HAS DISCLOSED ANY CONFLICTS OR POTENTIAL CONFLICTS OR ECONOMIC INTERESTS AS REQUIRED; AND
- 5) UNDERSTANDS THAT THE ORGANIZATION IS A CHARITABLE ORGANIZATION AND THAT IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION, THE ORGANIZATION MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES.

THE IN-HOUSE LEGAL DEPARTMENT DISTRIBUTES THE STATEMENT REQUEST AND REVIEWS THE COI STATEMENTS RETURNED. IDENTIFIED CONFLICTS OF INTEREST ARE PRESENTED TO THE BOARD FOR REVIEW, DELIBERATION AND

CONFIRMATION/REFUTATION THAT A CONFLICT OF INTEREST EXISTS. IF A CONFLICT

OF INTEREST HAS BEEN FOUND, THE INDIVIDUAL MAY ADDRESS THE BOARD AND

EXPLAIN THE TRANSACTION OR ARRANGEMENT CAUSING THE CONFLICT. AFTER THE

PRESENTATION, THE INDIVIDUAL IS EXCUSED FROM THE MEETING AND SHALL NOT

PARTICIPATE WITH ANY DISCUSSION OR VOTE ON MATTERS PERTAINING TO THE

TRANSACTION OR ARRANGEMENT.

IN MEETINGS WHERE APPLICATION OF THE COI POLICY OCCURS, THE MEETING MINUTES INCLUDE NATURE OF THE FINANCIAL INTEREST/CONFLICT, NAME(S) OF THE PERSON(S) WITH THE POTENTIAL OR ACTUAL CONFLICT, ANY ACTION TAKEN TO ASSIST IN THE DETERMINATION OF WHETHER A CONFLICT EXISTED, INCLUDING ANY DISCUSSION OF ALTERNATIVE ARRANGEMENTS, THE BOARD'S DECISION(S) REGARDING THE CONFLICT AND NAMES OF PERSON PRESENT IN THE DISCUSSION AND VOTES RELATING TO THE TRANSACTION OR ARRANGEMENT.

PROCESS OF DETERMINING COMPENSATION

THE CEO OF THE ORGANIZATION IS NOT COMPENSATED BY THE FILING

ORGANIZATION, BUT RATHER BY THE TAX-EXEMPT PARENT, HAWAI'I PACIFIC HEALTH

("HPH"). FOLLOWING IS THE PROCESS THAT THE PARENT ORGANIZATION UNDERTAKES

FORM 990, PART VI, SECTION B, LINES 15A & 15B

TO APPROVE THE CEO'S COMPENSATION.

COMPENSATION FOR HAWAI'I PACIFIC HEALTH ("HPH") EXECUTIVES (VICE

PRESIDENT AND ABOVE) IS SET BY THE INDEPENDENT BOARD MEMBERS OF THE

HAWAI'I PACIFIC BOARD'S COMPENSATION COMMITTEE. ON AN ANNUAL BASIS THE

Employer identification number 38-3835105

HPH BOARD CHAIRPERSON (WHO IS INDEPENDENT) SELECTS A NEUTRAL THIRD PARTY EXECUTIVE COMPENSATION CONSULTANT TO REVIEW THE EXECUTIVE'S COMPENSATION AND BENEFITS. THE CONSULTANT PROVIDES A WRITTEN REPORT TO THE COMPENSATION COMMITTEE AT ITS ANNUAL MEETING. INCLUDED IN THE REPORT IS MARKET BASED DATA FROM LIKE ORGANIZATIONS. THE COMPENSATION COMMITTEE MAKES FINAL DECISIONS REGARDING COMPENSATION AND BENEFITS AT THE MEETING AFTER REVIEW AND DISCUSSION OF THE CONSULTANT'S REPORT. COMMUNITY BASED DIRECTORS OF THE ORGANIZATION ARE NOT COMPENSATED.

CERTAIN EMPLOYED PHYSICIANS MAY BE OFFICERS OR AN IDENTIFIED KEY EMPLOYEE
OF THE REPORTING OR RELATED ORGANIZATION. PHYSICIAN COMPENSATION IS ALSO
HANDLED IN THE SAME MANNER AS EXECUTIVE COMPENSATION, WITH THE HPH
COMPENSATION COMMITTEE RECEIVING A REPORT FROM A NEUTRAL CONSULTANT AND
FOLLOWING THE SAME PROCESS AS DESCRIBED ABOVE ON AN ANNUAL BASIS. THIS
PROCESS WAS MOST RECENTLY COMPLETED ON MARCH 09, 2021 TO REVIEW PHYSICIAN
COMPENSATION AND ON JULY 28, 2021 TO REVIEW EXECUTIVE COMPENSATION.

DISCLOSURE OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS

DISCLOSURE OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS AND STANDARDS OF CONDUCT ARE AVAILABLE ON THE HAWAI'I PACIFIC HEALTH WEBSITE. THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC VIA THE HAWAI'I PACIFIC HEALTH WEBSITE.

FORM 990, PART XI, LINE 9
OTHER CHANGES IN NET ASSETS

FORM 990, PART VI, SECTION C, LINE 19

Name of the organization		Employer identification number
HAWAI'I PACIFIC HEALTH GROUP RETURN		38-3835105
OBLIGATED GROUP INTERCOMPANY TRANSFERS	\$(128,336,883)	
NET ASSETS RELEASED FROM RESTRICTION	\$(970,502)	
EQUITY TRANSFERS	\$(178,206)	
WRITE-OFFS	\$(126)	
CHANGE IN INTEREST IN KHF/WHF	\$11,073,799	
CHANGE IN INTEREST IN PERPETUAL TRUSTS	\$1,127,332	
RESTRICTED GRANTS AND CONTRIBUTIONS	\$941,798	
ROUNDING	\$127	
TOTAL	\$(116,342,661)	ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
CLINICAL LABORATORIES OF HAWAI'I, LLP MAIL CODE NO. 60300 PO BOX 1300 HONOLULU, HI 96807-1300	MEDICAL SERVICES	25,296,209.
SODEXO, INC. & AFFILIATES 9801 WASHINGTONIAN BLVD. GAITHERSBURG, MD 20878	FOOD & ENV. SRVCS.	9,221,847.
UNIV. CLINIC EDUC. & RESEARCH ASSOCS. 677 ALA MOANA BLVD., STE. 1001 HONOLULU, HI 96813	MEDICAL SERVICES	8,914,190.
HAWAI'I RESIDENCY PROGRAMS, INC. 1356 LUSITANA ST., STE. 510 HONOLULU, HI 96813	MEDICAL SERVICES	7,638,035.
MEDEFIS, INC. 2121 N. 117TH AVE., STE. OMAHA, NE 68164	MANAGEMENT SERVICES	5,192,551.

ATTACHMENT 2

Name of the organization Employer identification number 38-3835105 HAWAI'I PACIFIC HEALTH GROUP RETURN ATTACHMENT 2 (CONT'D)

FORM 990, PART IX - OTHER FEES

DESCRIPTION	TOTAL	(B) PROGRAM SERVICE EXP.	MANAGEMENT	(D) FUNDRAISING EXPENSES
PHYSICIAN SERVICES	21,164,612.	17,799,087.	3,365,525.	0.
MEDICAL SERVICES	6,809,899.	6,785,062.	24,837.	0.
CONSULTING SERVICES	794,175.	604,316.	189,859.	0.
REGISTRY SERVICES	5,423,934.	5,293,595.	130,339.	0.
TEMPORARY LABOR ADMIN SERVICES	3,191,250.	3,191,250.	0.	0.
TEMPORARY LABOR OTHER SERVICES	946,930.	946,930.	0.	0.
LAUNDRY SERVICES	4,351,387.	4,343,160.	8,227.	0.
CONTRACT & RECURRING SERVICES	48,622,861.	44,800,538.	3,822,323.	0.
FAMILY FUND SERVICES	196.	196.	0.	0.
COLLECTION FEES SERVICES	573,420.	573,420.	0.	0.
OTHER SERVICES	18,835,760.	15,929,250.	2,906,510.	0.
REPAIRS & MAINTENANCE	10,241,099.	10,220,005.	21,094.	0.
INTERNAL SVCS PROVIDED EXPENSE	40,111,835.	26,598,253.	13,513,582.	0.
OTHER EXPENSE RECOVERY	-187,709.	-182,237.	-5,472.	0.
TOTALS	160,879,649.	136,902,825.	23,976,824.	0.

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

HAWAI'I PACIFIC HEALTH GROUP RETURN

Employer identification number 38-3835105

raiti	raitt identification of bisiegarded Entities. Complete if the organization answered Tes of Form 990, Fait IV, line 33.										
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity					
(1)											
(2)											
(3)											
(4)											
(5)											
(6)											

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of re	elated organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
							Yes	No
(1) PROVIDERS INSURANCE CORPORATION	71-0893000							
55 MERCHANT STREET, 24TH FLOOR	HONOLULU, HI 96813	INSURANCE	HI	501(C)(3)	12B, II	HPH	X	
(2) KAPI'OLANI HEALTH FOUNDATION	99-0246364							
55 MERCHANT STREET, 24TH FLOOR	HONOLULU, HI 96813	FUNDRAISING	HI	501(C)(3)	7	HPH	X	
(3) KAPI'OLANI MEDICAL SPECIALISTS	99-0322406							
55 MERCHANT STREET, 24TH FLOOR	HONOLULU, HI 96813	HEALTHCARE	HI	501(C)(3)	3	HPH	X	
(4) WILCOX HEALTH FOUNDATION	99-0204242							
3-3420 KUHIO HIGHWAY	LIHUE, HI 96766	FUNDRAISING	HI	501(C)(3)	7	HPH	X	
(5) KAUA'I MEDICAL CLINIC	99-0326099							
55 MERCHANT STREET, 24TH FLOOR	HONOLULU, HI 96813	HOSPITAL	HI	501(C)(3)	3	HPH	X	
(6) STRAUB FOUNDATION	99-0109350							
55 MERCHANT STREET, 26TH FLOOR	HONOLULU, HI 96813	FUNDRAISING	HI	501(C)(3)	7	НРН	X	İ
(7) PALI MOMI FOUNDATION	38-3840327							
55 MERCHANT STREET, 24TH FLOOR	HONOLULU, HI 96813	FUNDRAISING	HI	501(C)(3)	7	НРН	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	eral or aging tner?	(k) Percentage ownership
		,,,		,			Yes	No		Yes	No	
(1) ASC PACIFIC VENTURES, LLC												
SEE PART VII	AMBU. SURG. CTR.	AL	N/A	N/A								
(2)	_											
(3)	-											
(4)												
(5)												
(6)												
(7)	-											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 512(b)(13) controlled entity?
(1) HAWAI'I PACIFIC HEALTH PARTNERS, INC.	99-0318588								
55 MERCHANT STREET, 24TH FLOOR HONOLULU, HI 96813		HOLDING COMPANY	HI	N/A	C CORP				
(2) STRAUB PHARMACY, INC.	99-0145107								
888 SOUTH KING STREET HONOLULU, HI 96813		INACTIVE	HI	SCH	C CORP	0.	4,971,708.	100.0000	х
(3) HICORD, INC.	99-0251496								
55 MERCHANT STREET, 24TH FLOOR HONOLULU, HI 96813		INVESTMENT	HI	N/A	C-CORP				
_(4)		_							
(5)									
(6)									
(7)		_							

Page 3 Schedule R (Form 990) 2020

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	1a		X
	Gift, grant, or capital contribution to related organization(s)	1b		X
	Gift, grant, or capital contribution from related organization(s)	1c	Х	
	Loans or loan guarantees to or for related organization(s)	1d		X
е	Loans or loan guarantees by related organization(s)	1e		Х
f	Dividends from related organization(s)	1f		X
g	Sale of assets to related organization(s)	1g		X
	Purchase of assets from related organization(s).	1h		Х
	Exchange of assets with related organization(s)	1i		X
	Lease of facilities, equipment, or other assets to related organization(s)	1j		X
-				
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X
	Performance of services or membership or fundraising solicitations for related organization(s)	11		Χ
		1m		Χ
n		1n		Χ
	Sharing of paid employees with related organization(s)	10	Х	
р	Reimbursement paid to related organization(s) for expenses	1р	X	
	Reimbursement paid by related organization(s) for expenses	1q	Х	
•				
r	Other transfer of cash or property to related organization(s)	1r 1s	Х	
s	Other transfer of cash or property from related organization(s)	1s	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three	sholds	<u> </u>	

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	KAPI'OLANI HEALTH FOUNDATION	С	1,963,750.	FMV
(2)	KAPI'OLANI HEALTH FOUNDATION	Q	266,348.	FMV
(3)	KAPI'OLANI HEALTH FOUNDATION	S	376,739.	FMV
(4)	KAPI'OLANI MEDICAL SPECIALISTS	0	167,073.	FMV
(5)	KAPI'OLANI MEDICAL SPECIALISTS	P	23,649,336.	FMV
(6)	KAPI'OLANI MEDICAL SPECIALISTS	Q	127,544,846.	FMV

Schedule R (Form 990) 2020

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Page 3 Schedule R (Form 990) 2020

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	1a		
	Gift, grant, or capital contribution to related organization(s)	1b		
	Gift, grant, or capital contribution from related organization(s)	1c		
	Loans or loan guarantees to or for related organization(s)	1d		
	Loans or loan guarantees by related organization(s)	1e		
f	Dividends from related organization(s)	1f		
g	Sale of assets to related organization(s)	1g		
	Purchase of assets from related organization(s)	1h		
	Exchange of assets with related organization(s)	1i		
	Lease of facilities, equipment, or other assets to related organization(s)	1j		
•				
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
	Performance of services or membership or fundraising solicitations for related organization(s)	11		
		1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
0	Sharing of paid employees with related organization(s)	10		
	\$, , , , , , , , , , , , , , , , , , ,			
р	Reimbursement paid to related organization(s) for expenses	1р		
	Reimbursement paid by related organization(s) for expenses	1q		
•				
r	Other transfer of cash or property to related organization(s)	1r		
s	Other transfer of cash or property from related organization(s).	1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three	sholds	<u> </u>	

2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	red relationships and transaction thresholds.				
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved			
(1)	KAPI'OLANI MEDICAL SPECIALISTS	S	4,339,620.	FMV			
(2)	KAUA'I MEDICAL CLINIC	P	738,310.	FMV			
(3)	KAUA'I MEDICAL CLINIC	Q	291,691.	FMV			
(4)	KAUA'I MEDICAL CLINIC	R	637,558.	FMV			
(5)	PALI MOMI FOUNDATION	С	354,408.	FMV			
(6)	PROVIDERS INSURANCE CORPORATION	R	7,642,886.	FMV			

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Part V	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

			Yes					
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.								
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?							
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		——				
b	Gift, grant, or capital contribution to related organization(s)	1b						
	Gift, grant, or capital contribution from related organization(s)	1c						
	Loans or loan guarantees to or for related organization(s)	1d		1				
	Loans or loan guarantees by related organization(s)	1e		l				
f	Dividends from related organization(s)	1f		l				
q	Sale of assets to related organization(s)	1g						
	Purchase of assets from related organization(s).	1h						
i	Exchange of assets with related organization(s)	1i						
i	Lease of facilities, equipment, or other assets to related organization(s)	1j						
•	3							
k	Lease of facilities, equipment, or other assets from related organization(s)	1k						
	Performance of services or membership or fundraising solicitations for related organization(s)	11						
	Performance of services or membership or fundraising solicitations by related organization(s)	1m						
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n						
	Sharing of paid employees with related organization(s)	10						
р	Reimbursement paid to related organization(s) for expenses	1р						
	Reimbursement paid by related organization(s) for expenses	1q						
٦		Ĺ						
r	Other transfer of cash or property to related organization(s)	1r						
S	Other transfer of cash or property from related organization(s)	1s						
2	the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.							

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) STRAUB FOUNDATION	С	704,915.	FMV
(2) WILCOX HEALTH FOUNDATION	С	446,634.	FMV
(3)			
(4)			
(5)			
<u>(6)</u>			

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
		sections 512 - 514) Yes I		No			Yes	No	Yes		No		
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(40)													
(16)													

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Supplemental Information Part VII

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R, PART III

RELATED ORG. TAXABLE AS PARTNERSHIP:

ASC PACIFIC VENTURES, LLC

EIN: 27-0540034

ADDRESS: 55 MERCHANT ST., 27TH FLOOR, HONOLULU, HI 96813